

2024 Integrated Annual Report

The World is Changing with Fibre Mobility



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Türk Telekom's fibre network reaches every corner of our country.

We continue our investments at full speed to contribute to Türkiye's development, advancement through technology, and overall progress. In the Century of Türkiye, we are building an accessible digital future for everyone through initiatives that add value to every aspect of life. Thus, we are weaving a fibre network that runs from the east to the west, and from the north to the south of the country.

We are building
an accessible
digital future
for everyone.

475
thousand KM
Fiber network
length



Our power multiplies with fibre mobility

In a rapidly transforming world, we are securing our place among the global game changers which define the standards of next-generation technologies. We are working relentlessly to support our country's progress in this direction. Across Türkiye, we have built a comprehensive fibre network, and now we are transferring this unmatched power to the mobile world. We are launching a new era that will redefine mobile connectivity: the "Fibre Mobility" era. Our mobile customers benefit greatly from our fibre infrastructure, and with the transition to 5G, they will take even greater advantage of this technology.

We launched the "Fibre Mobility" era.

54%

Fibre connectivity rate of our 4.5G mobile base stations



Continuing to Grow and Invest for Everyone

We continue to grow and multiply our economic impact on Türkiye through our customer-oriented work and effective investments. We increased our consolidated revenues by 12% and our EBITDA by 30% year on year. Thanks to our long-term effective strategy, our total subscriber base reached 53.2 million. Our fibre network reached 33.1 million households and our mobile segment serves a total customer base of 27.3 million.

53.2
million
Subscribers

41.5
billion TL
Total
CapEx



Giant SPP Investment for a Sustainable Future

We take steps to transform technology into benefits for people, society and nature, and continue to invest in renewable energy that supports our sustainability goals. We started the installation of Türk Telekom Sivas Zara Solar Power Plant. With an output equivalent to around 15% of our Group's current annual electricity consumption, this investment is a significant step towards reducing our Scope 1+2 emissions by 45% by 2030 and achieving 'Net Zero' by 2050.



About the Report

Türkiye's leading **telecom**
operator

Türk Telekom

Değerli Hissettirir

At Türk Telekom, we highly value the opinions of our stakeholders. You can submit your feedback on our investor relations, sustainability performance, and reports to the communication channels of our Investor Relations and Sustainability Directorate.



Please contact us via e-mail at sustainability@turktelekom.com.tr or investorrelations@turktelekom.com.tr



Company Headquarters:
Turgut Özal Bulvarı, 06103 Aydınlıkevler,
Ankara

As Türkiye's first integrated telecommunications operator with a history of more than 180 years, we consider carrying Türkiye into the future by leading the digital transformation of our country as our primary duty. Drawing strength from our past, we work for the future of our country, continuing our activities with a focus on sustainable growth and a holistic approach to value creation. In 2023, we published our first integrated annual report, transparently informing our stakeholders about our business model, financial and non-financial performance, as well as our approach to creating Environmental, Social, and Governance (ESG) value. Maintaining the integrated reporting model in 2024, we aim to communicate our company's long-term strategy, performance, and areas of impact in a more comprehensive manner.

We prepared our report in accordance with the 2021 GRI (Global Reporting Initiative) Universal Standards for the January 1st – December 31st, 2024, financial reporting period. In addition to our Group's areas of operation and financial results, our report includes our sustainability performance, progress on the United Nations Global Compact (UNGC), contributions to the Sustainable Development Goals (SDGs), and disclosures under sustainability indices. It also presents our sustainability-focused value creation strategy, developed by following the Task Force on Climate-related Financial Disclosures (TCFD) and Refinitiv guidelines.

Our Group's integrated annual reporting is conducted on a yearly basis. Our publicly disclosed financial results and annual report are subject to an independent audit. The audit of our company's consolidated financial statements for 2024, disclosed on 10 March 2025, was carried out by Ernst & Young (Güney Bağımsız Denetim ve Serbest Muhasebeci Mali Müşavirlik A.Ş.). The independent audit report is published on the Public Disclosure Platform (PDP) and on our company's website within the required legal timeframe. The independent audit firm is selected annually with the decision of our Board of Directors and the approval of the General Assembly. Additionally, our reported greenhouse gas disclosures are subject to an external assurance audit. The external assurance audit for the same period was conducted by Ernst & Young.

While preparing our 2024 integrated report, we carried out stakeholder engagement and materiality analyses in line with GRI's principles of materiality, stakeholder inclusiveness, sustainability context, and completeness. We included our material sustainability topics, determined based on the views of our national and international stakeholders, both internal and external, in our report. Our strategic focus areas, goals, and sustainability performance were identified with extensive participation from our company's senior management and executive teams.

The data in this report are obtained from internal reporting systems, databases from relevant departments, and project-based outputs. After expanding our carbon inventory in 2023 to include all our group companies and retrospectively calculating our Scope 1, 2, and 3 emissions for the previous four years by taking 2020 as a baseline, we continued to track our annual progress by conducting comprehensive emissions calculations in 2024.

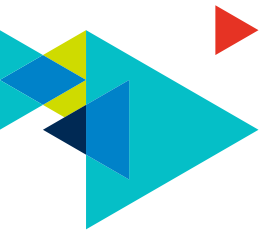
You can access the Turkish and English versions of our second Integrated Annual Report, which provides a comparative analysis of our environmental, social and governance performance, on our [Investor Relations website](#).

At Türk Telekom, we highly value the opinions of our stakeholders. You can submit your feedback on our investor relations, sustainability performance, and reports to the communication channels of our Investor Relations and Sustainability Directorate. Please contact us via e-mail at sustainability@turktelekom.com.tr or investorrelations@turktelekom.com.tr.

**It was announced that the TCFD has completed its mandate as of 12 October, 2023, and the IFRS Foundation will be responsible for monitoring progress in companies' climate-related disclosures. Going forward, we at Türk Telekom will continue to follow the TCFD framework and will align our risk and opportunity identification processes with the latest updates.*

Chairman Message

We continue to lead
Türkiye's **digital
transformation journey.**



**We continue to
take concrete steps
by placing digital
transformation
and environmental
sustainability at the
heart of our business
strategy.**

Dear Stakeholders,

We embarked on 2024 with a strong commitment to adapt to and lead the rapidly evolving dynamics in Türkiye and the world at large. Last year was filled with turning points for both our country and our company. During this period, we turned challenges into opportunities and made significant progress in sustainable growth and innovation.

In 2024, as economies were shaped by uncertainty and global growth remained limited, the resilience and dynamism of countries, institutions, and companies came to the forefront. Recession concerns and geopolitical risks in developed economies influenced investment decisions. Political shifts around the world and changes in trade policies of major economies have had far-reaching effects, on everything from supply chains to financial markets. Despite these challenging global conditions, the Turkish economy achieved growth thanks to balanced fiscal policies and positive foreign trade performance. In this environment, our company has continued to advance with flexible and sustainable growth strategies.

As Türk Telekom, we once again demonstrated our commitment to strengthening communication infrastructure and accelerating digital transformation. With our fibre infrastructure that extends to every corner of our country and our rapidly growing presence in the mobile market, we continue to lead Türkiye's digital transformation journey. Since 2005, our investments have totalled 21.5 billion USD, and we take great pride in the meaningful contribution these investments have made to the national economy and social development.

Climate change and sustainability remain top priorities on the global agenda. At Türk Telekom, we are strengthening our efforts to reduce our carbon footprint and enhance environmental sustainability. In 2024, we accelerated projects aimed at increasing the use of renewable energy and made significant progress in energy efficiency and waste management.

Building Türkiye's Digital Future

Türk Telekom's main focus is to always propel our country one step further. We are the architects of the infrastructure that eliminates technological limitations in every city, village, and home. We continue to add value to every corner of our country with our fibre network and technology transformation investments to date. In addition to our retail customers, the wholesale services we provide to internet service providers lay the groundwork for a competitive industry landscape and integrate digitalisation into every household.

Digital transformation has become not just a technological advance but a societal necessity. We place great importance not only on infrastructure investments but also on enhancing the population's digital skills for Türkiye to evolve into a digital society. Within this scope, the digital solutions we offer—from education and healthcare to agriculture and manufacturing—continue to simplify life for both individuals and institutions. Additionally, through our programmes aimed at nurturing young talent, we carry on our mission to train the digital leaders of tomorrow.

Chairman Message

Through our “Focus on Trust” approach, we are leading Türkiye’s technological transformation by turning digitalisation into a tool for sustainable development.



We are strengthening our efforts to reduce our carbon footprint and enhance environmental sustainability.

We have incorporated five innovative initiatives that focus on environmental and economic sustainability into our PILOT programme, which operates within Türk Telekom Ventures. Going beyond mere technological advancements, these initiatives contribute to the transformation of the industry by developing groundbreaking solutions for conserving natural resources.

Embracing sustainable development goals, these initiatives help maintain economic balance with technologies that reduce environmental footprints. The projects they develop shed light not only on today’s needs but also on tomorrow’s, advancing Türk Telekom’s innovation-driven leadership to the next level. Through these collaborations, we are further empowering our vision of creating value by combining sustainability and technology.

We Continue to Create Value for Our Business, the Environment, and Society

Through our Focus on Trust approach, we are leading Türkiye’s technological transformation by turning digitalisation into a tool for sustainable development. We take pride in contributing to economic growth while shaping our country’s digital future through domestic technology investments, digital infrastructure projects, and innovative solutions.

With our Focus on Contribution to Society approach, we aim to create a more accessible and inclusive technology ecosystem for all. At the Istanbul Atatürk Cultural Centre, where we are the main sponsor, we offer an art experience that overcomes barriers through the possibilities of technology. Through our digital literacy training programmes, projects that help prepare young talent for the future, and initiatives supporting women’s employment, we are investing in not only today’s but also tomorrow’s social development.

In line with our Focus on Climate Change and the Environment approach, we integrate sustainability into all our business processes, striving for a low-carbon future. We are working toward a low-carbon future through our solar power projects, energy efficiency initiatives, waste management practices, electric vehicle charging network investments, and green technology-based solutions. We believe that these efforts contribute not only to our industry but also to Türkiye’s sustainability goals. Accordingly, we continue to take concrete steps by placing environmental sustainability and digital transformation at the heart of our business strategy. Our commitment to developing innovative solutions to combat climate change and reducing

our carbon footprint earned us a place on CDP’s (Carbon Disclosure Project) Global A List, affirming our global leadership. As part of our sustainability strategy, we joined the GSMA Climate Action Task Force, which leads the mobile communications sector’s response to climate change.

All these achievements were made possible thanks to the dedication of our employees, the support of our business partners, and the trust of our stakeholders. With your contributions and partnership, Türk Telekom will continue to serve not only as today’s but also as the future’s technology provider. We are confident in our ability to achieve even greater success together. I would like to thank all our stakeholders for their support in our journey.

Dr. İsmail İlhan Hatipoğlu
Chairman of the Board of Directors



CEO Message

We continued shaping Türkiye's digital future throughout 2024.



Dear Stakeholders,

Technology and communication are among the most powerful forces shaping both today and the future. As Türk Telekom, Türkiye's leading information and communication technologies provider, we are proud to be at the forefront of the country's digital transformation. With our technology-driven solutions, we remain firmly committed to building a more sustainable, inclusive, and innovative future.

In 2024, the global economy followed a complex path shaped by continued uncertainty and geopolitical developments. The political shift in the United States following the elections had an impact on global trade policies and economic balances. While emerging markets faced challenges stemming from fluctuations in trade and investment flows, the Turkish economy outperformed expectations, achieving 3.2% growth in 2024. Throughout the year, the ongoing disinflation process contributed to renewed economic stability, and we began to see the positive effects of measures taken in this area.

At Türk Telekom, driven by our vision to go beyond being a traditional telecommunications company, we continued to help shape Türkiye's digital future throughout 2024. With our innovative, human-centred approach, we took major strides in building the technologies of tomorrow. Through sustainable growth measures, energy efficiency projects, forward-looking initiatives and technology-based solutions, we created value across the board for businesses, individual users, and different segments of society.

As we leave behind another challenging year with a performance that exceeded our forecasts, we are pleased to present strong financial and operational results to our stakeholders. In 2024, our consolidated revenues grew by 12% to 161.7 billion TL. Our core businesses, real internet and mobile services, delivered strong key performance indicators beyond our expectations. These two lines of business accounted for 74.2% of total operating revenues and contributed significantly to the year-on-year growth with a total revenue increase of 17.6 billion TL. Our EBITDA increased by 30.5% year-on-year in real terms to 63.1 billion TL. Our EBITDA margin improved by 560 basis points year-on-year to 39.1%. Our net profit for 2024 was 8.5 billion TL.

In 2024, we continued to create environmental and social benefits by focusing on investments that accelerate digital transformation across our country. Our total capital expenditures reached 41.5 billion TL, up 11.5% year-on-year in real terms, while the ratio of capital expenditures to revenue amounted to 25.7%.

We Ushered in the Era of Fibre Mobility with Our Strong Fibre Infrastructure, the Backbone of 5G

As a result of our investments, we increased our nationwide fibre network length to 475 thousand kilometres and our fibre household coverage to 33.1 million. Our total number of fibre subscribers reached 13.7 million, while the share of fibre subscribers in the total fixed broadband base exceeded 89%.

As Türk Telekom, we continue to integrate innovative technologies into every aspect of life to support Türkiye's digital transformation. We are at the forefront of preparing industries across the country for 5G, contributing to Türkiye's 5G journey by maintaining strong partnerships with global technology leaders while also investing in the local technology ecosystem. We have launched the era of Fibre Mobility, which underpins a smooth transition to 5G, by extending our strength in fibre to the mobile network. With a performance above the global average, we have already connected 54% of our LTE mobile base stations to fibre.

We Became a Game Changer in Mobile in 2024

We continued to accelerate our mobile investments and maintained strong momentum in enhancing our mobile infrastructure. By significantly expanding our mobile capacity, we surpassed global standards. The impact of these investments was clearly reflected in our results, and we closed 2024 with record-breaking achievements. Our postpaid subscriber base grew by 1.9 million, marking the highest annual net gain in our history and a 10.5% year-on-year increase. Our total mobile subscriber base expanded by 1.1 million, growing by 4.3% to reach 27.3 million, well ahead of the competition. We also maintained our market leadership in mobile number portability, remaining the most preferred operator for the past three years.



161.7 billion TL
Consolidated Revenues

With our uninterrupted investments, we increased our nationwide fibre network length to 475 thousand kilometres and the number of our homepass to 33.1 million.

We continue to integrate innovative technologies into every aspect of life to support Türkiye's digital transformation.

 CEO Message

Through sustainable growth, energy efficiency, innovative initiatives and technology-based solutions, we create value for businesses, individual users, and diverse segments of society.

These figures demonstrate the growing strength of our mobile business line in the market and reflect our transformation from a latecomer into a player that is now reshaping the rules of the game. Thanks to the impactful strategy we have actively pursued in recent years, we led the market in every key metric, from net subscriber gains to ARPU growth and increased subscriber market share. We succeeded in growing both our subscriber and service revenue market shares simultaneously.

More than a telecommunication services provider, our company actively produces technologies and is committed to helping Türkiye advance further in the technology space and become a global force that exports its innovations to the world. In line with this vision, we are steadily expanding our collaborations across target geographies and introducing our next-generation technologies to global markets. We are taking on the mission of becoming not only Türkiye's but also our region's flagbearer in digital transformation. Our strength in innovation is further demonstrated by our portfolio of more than 70 international patents in the fields of 5G and advanced technologies. Our group company Argela, together with its US-based subsidiary Netsia, has been developing cutting-edge technologies in Silicon Valley for over 15 years. We also have significant agreements in place with some of the world's leading technology companies to commercialise these technologies. Our Open RAN solutions have already been adopted by some of the world's leading operators and are helping shape global trends in

virtual network technologies through our innovations in RIC and SEBA. This year, we also commercialised our 5G satellite-independent synchronisation product. Through Türk Telekom Ventures, we are expanding the entrepreneurship ecosystem by supporting local technology startups that strengthen Türkiye's global competitiveness. The ventures we invest in export 60% of their sales to more than 110 countries. Their total portfolio value exceeds USD 300 million. Equipped with environmentally friendly technologies that support energy efficiency, our data centres and Türkiye's largest cyber security centre position us as both a builder of the country's communications infrastructure and a key defender of national security. During the year, we became the first organisation in Türkiye to receive accreditation from the international certification body CREST in three categories. We were also accepted into FIRST, one of the world's most prominent cybersecurity networks. These achievements serve as clear recognition of our leadership, vision and capabilities in this field on a global scale.

We Made Significant Progress in Sustainability

The year 2024 included not only financial success for Türk Telekom, but also meaningful progress on our path to building a sustainable future. We submitted our commitment letter for our near-term targets to the Science Based Targets initiative (SBTi). As Türk Telekom Group, we aim to reduce our Scope 1 and Scope 2 emissions by 45% by 2030, based on our 2020 baseline, and to achieve Net Zero by 2050

in line with Türkiye's and GSMA's targets. With the creation of a comprehensive carbon inventory that includes all our group companies, we also plan to establish Scope 3 emission targets in addition to our Scope 1 and Scope 2 commitments and begin the SBTi target validation process.

We have completed preparations for the first phase of our 405.8 MWe solar power plant (SPP) capacity, which will account for 65% of our total energy consumption. Once completed, the first phase of our three-stage investment, the Sivas SPP project, will become one of Türkiye's highest-capacity unlicensed facilities with a generation capacity of 96 MWe; it will meet approximately 15% of our total annual energy needs.

We rose four levels in two years to reach the 'A' Leadership level in the Climate Change Programme of the Carbon Disclosure Project (CDP), the world's largest environmental reporting platform. We also carried out the first sustainable Eurobond issuance outside the financial sector. The \$500 million issue was five times oversubscribed. This strong interest reflects not only our financial soundness but also the value investors place on our long-term environmental and social responsibility commitments.



Every Investment We Make Is an Investment in Our Country and Our Future

As the company making the highest level of investment in the sector, we are fully aware that every step we take is an investment in our country. Our goal is to leave future generations not only with a robust technological infrastructure, but also with a more sustainable world. In the coming period, as we prepare Türkiye for 5G, we will remain firmly committed to shaping the future through investments that combine technology with environmentally friendly practices and to leading the digital transformation of our region.

Our strong performance throughout the year is the result of our financial discipline, our commitment to operational excellence and our holistic approach to sustainable growth. By maintaining this momentum, we will continue to create value for our stakeholders and society as we work to build a more resilient and inclusive future. To this end, I would like to thank all my colleagues whose dedication and efforts contributed to our successful results in 2024 and to our vision of technology that improves the future, as well as all our stakeholders who have placed their trust in us.

Ümit Önal
CEO

Our Corporate Profile

As Türkiye's leading telecommunications company, it is our primary goal to accelerate the country's digital transformation, develop technologies that build a better future, and create value for society.



36,607
Employees

Our human
resources are our
strongest asset in
shaping the future
of Türk
Telekom.

About Türk Telekom

Türkiye's Integrated Operator

Türk Telekom Group



We carry our country to a stronger position in the global arena thanks to the valuable and devoted contributions of our 36,607 employees.

We continue to lead Türkiye's development and the advancement of the telecommunications sector, with our technological infrastructure, extensive service network, and ongoing investments. As Türkiye's leading telecommunications company, it is our primary mission to accelerate the country's digital transformation, develop technologies that build a better future, and create value for society. Accordingly, we go beyond being a mere technology company and are committed to make everyone we touch "Feel Valuable," including our customers, business partners, and employees.

475 thousand km
Fibre network

27 thousand
mobile base stations

We completed the integration process that began in 2015 by bringing together Türk Telekomünikasyon A.Ş., TT Mobil İletişim Hizmetleri A.Ş., and TTNET A.Ş. in a customer-oriented and fully integrated structure. As of 2016, we began offering our mobile, internet, telephone, and TV services under the unified "Türk Telekom" brand. This transformation enabled us to deliver innovative, integrated, end-to-end, and digital solutions to both consumer and corporate customers, enhancing the efficiency of their operations. We continue to reinforce our leadership position thanks to our robust infrastructure and strategic investments that adapt to the constantly evolving communications and technology ecosystem.

54%
Fibre connected LTE base Station

41.5 billion TL
CAPEX



As the Türk Telekom family, we maintain a strong presence in converging technologies, IT solutions, education technologies, customer experience services, wholesale data and capacity services, project development, corporate venture capital, payment and e-money services, and financial technologies.

We provide high-quality communication solutions to millions of individual and corporate customers through our integrated telecommunications services offered across all 81 provinces of Türkiye. Thanks to our strong infrastructure, we deliver high-speed, uninterrupted connectivity to our customers with our 475 thousand kilometres of fibre network (which grew by approximately 8.7% by the end of 2023), our mobile network in 27 thousand locations, and our LTE base stations, 54% of which are connected to fibre. In the mobile segment, we provide mobile voice and data services across Türkiye with an LTE population coverage rate of 99.7%.

In addition to our fixed and mobile core lines of business, we reinforce our strong industry position through our group companies operating in digital services, financial technologies, big data solutions, and customer experience management. Türk Telekom Group's subsidiaries— **Argela, Innova, SEBİT, AssisTT, TT International, TT Ventures, TT Ödeme ve Elektronik Para Hizmetleri, and TTG Finansal Teknolojileri** —are leading the sector with their innovative solutions.

In 2024, we continued our growth by increasing our consolidated revenues by 11.8% to 161.7 billion TL from 144.6 billion TL last year. Our goal for the upcoming term is to scale up our investments with a focus on digital transformation and infrastructure development. At Türk Telekom, we aim to elevate our country to a stronger position on the global stage with the valuable and dedicated contributions of our 36,607 employees.

Innovative Technologies from Türkiye's Multiplay Provider

With our robust infrastructure, nationwide dealer and office network, and experienced workforce, we provide telecommunications services and technology solutions to 53.2 million individual and corporate subscribers.

As Türk Telekom Group, we operate with the vision of introducing Türkiye to innovative technologies and leading the country's transformation into an information society. With our robust infrastructure, nationwide dealer and office network, and experienced workforce, we provide telecommunications services and technology solutions to 53.2 million individual and corporate subscribers. Our company's main line of business is to provide telecommunications services. Meanwhile, our group companies continue to perform successfully in payment services, finance, venture investments, converging technologies, IT solutions, and call centre operations.

While Türk Telekomünikasyon A.Ş. provides PSTN and wholesale broadband services, the group comprises of many subsidiaries operating across various fields. Türk Telekom directly owns the following subsidiaries.

- **TT Mobil İletişim Hizmetleri A.Ş.:** Mobile operator services
- **TTNET A.Ş.:** Retail internet, IPTV, Satellite TV, Web TV, Mobile TV, and Smart TV services
- **Argela Yazılım ve Bilişim Teknolojileri A.Ş.:** Converging technologies
- **Innova Bilişim Çözümleri A.Ş.:** IT solutions
- **SEBİT Eğitim ve Bilgi Teknolojileri A.Ş.:** Online education software

- **AssisTT Rehberlik ve Müşteri Hizmetleri A.Ş.:** End-to-end customer experience solutions
- **TT Ventures Proje Geliştirme A.Ş.:** Project development and corporate venture capital
- **TTES Elektrik Tedarik Satış A.Ş.:** Electricity supply and sales services
- **TT Destek Hizmetleri A.Ş.:** Combined in-facility support services
- **TT International Holding BV ve TT International Telekomünikasyon Sanayi ve Ticaret Ltd. Şti.:** Wholesale data, voice, SMS, and mobile roaming services
- **TTG Finansal Teknolojileri A.Ş.:** Financial technology services

Türk Telekom also indirectly owns the following companies in full:

- **TT Finansman A.Ş.:** (Consumer finance)
- **TT Ventures Inc.:** (Corporate venture capital)
- **Subsidiaries of TT International Holding BV**
- **Net Ekran:** (TV broadcasting and video-on-demand services)
- **TT Satış ve Dağıtım Hizmetleri A.Ş.:** (Device sales)
- **TT Ödeme ve Elektronik Para Hizmetleri A.Ş.:** (Payment and e-money services)
- **APPYAP Teknoloji ve Bilişim A.Ş.:** (Web portal and software development)

Mobile
27.3 million

Fixed Broadband
15.4 million

53.2
million
subscribers

Fixed Voice
7.6 million

TV
2.9 million

Our Shareholding and Management Structure

Thanks to its robust shareholding structure, Türk Telekom continues to be Türkiye's technology leader from past to future and to enhance its financial strength.

Capital and Shareholder Structure

Türk Telekom ranks among Türkiye's leading companies with its strong capital base and corporate shareholder structure.

Our largest shareholder is the Türkiye Wealth Fund (TWF), holding 61.68% of the company shares. The Ministry of Treasury and Finance of the Republic of Türkiye holds 25% of the shares, while 15% of the shares (1.68% of which are owned by TWF) are publicly listed on Borsa İstanbul.

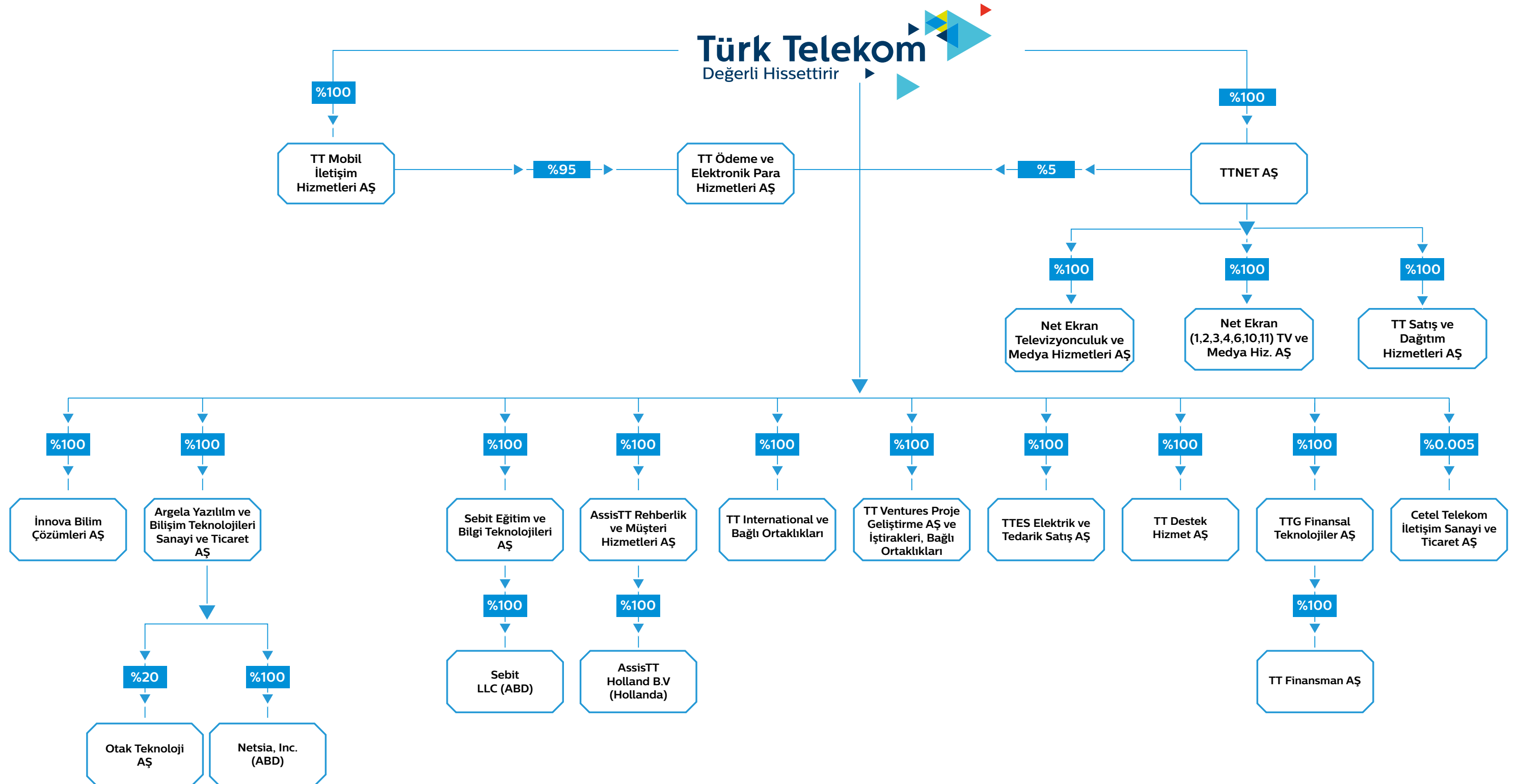
TWF's non-public Group A and Group B shares are 55% and 5% respectively, whereas its publicly listed Group D shares are 1.68%.

Ministry of Treasury and Finance of the Republic of Türkiye holds 25% of the shares, which consist of non-public Group B shares, as well as a Group C Golden Share with a nominal value of 0.01 TL.

Publicly listed Group D shares constitute 15% of the company's total capital.

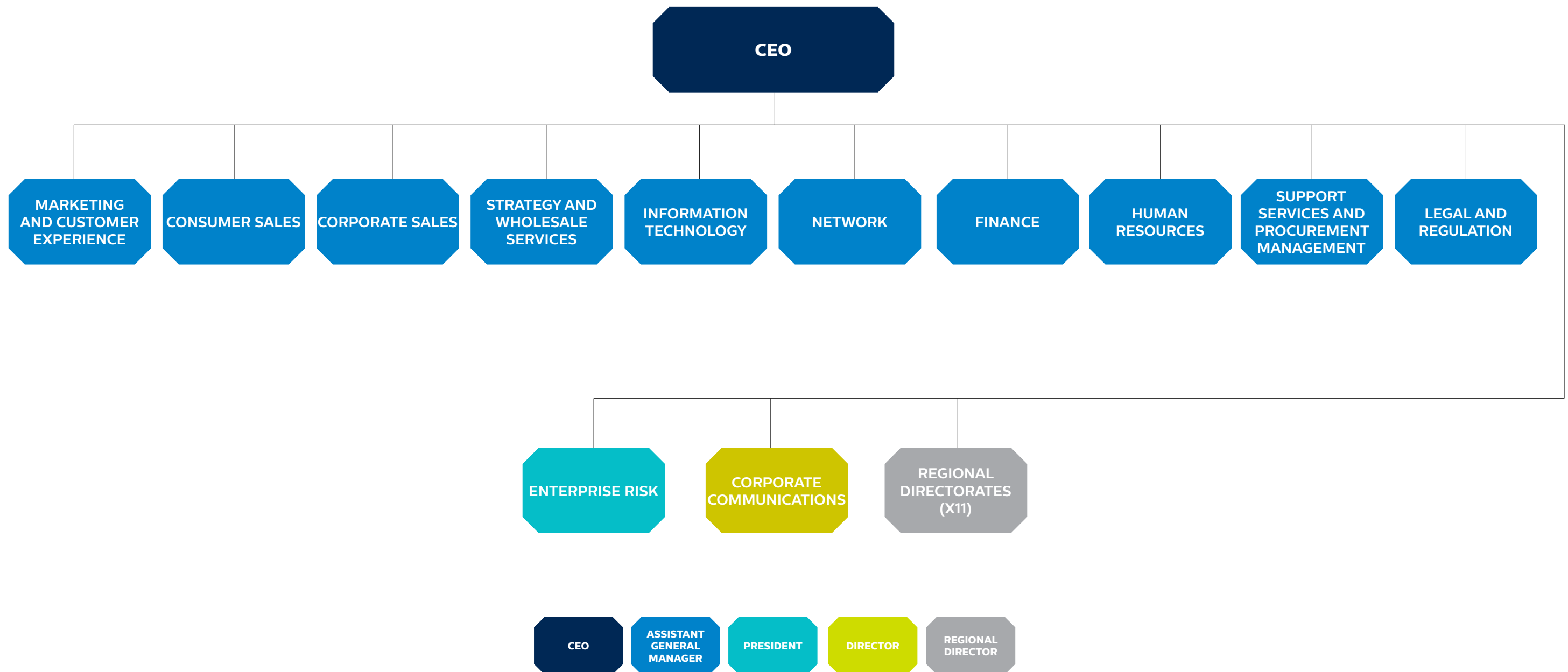


Subsidiaries, Affiliates and Financial Investments



Organisational Structure

As Türk Telekom Group, we progress with confidence and determination towards our priority objectives that will realise our vision of leading the digital and technological transformation of our country as part of our sustainable growth strategy. Our objectives include driving growth across our core lines of business, accelerating digitalisation nationwide, redefining customer experience through agile structures, utilising data more effectively, and enhancing efficiency through digital transformation. In this context, our Company's organisational structure as of the reporting date is presented below.



⁽¹⁾ On 18.03.2025, several organisational changes were made. The organisational chart presented above reflects the current structure.

The Assistant General Management of Wholesale Services" and the Business Continuity function under the "Strategy, Investment & Subsidiary Management Presidency" and the "Corporate Risk & Business Continuity Presidency" were merged to form the "Strategy and Wholesale Services Assistant General Management."

"Corporate Risk & Business Continuity Presidency" was restructured to form "Corporate Risk Presidency."

Our History and Milestones

Milestones from a Legacy of 180+ Years

1840

- In order to meet postal needs, the Posta Nezareti was established, which started telecommunication services in the following years.

1994

- Türk Telekomünikasyon A.Ş. was established on June 30th, 1994.

2004

- On February 19th, TT&TİM İletişim Hizmetleri A.Ş. was established following the merger of Türk Telekom's GSM Operator Aycell and İş-TİM.
- On October 15th, the trade name of TT&TİM İletişim Hizmetleri A.Ş. was changed to Avea İletişim Hizmetleri A.Ş. (Avea).

2006

- On May 14th, TTNET, a subsidiary of Türk Telekom, was established and started operations after receiving its internet service provider license.

2009

- Türk Telekom's subsidiary, Avea (renamed as TT Mobil), successfully started 3G services.

2011

- Türk Telekom became the first telecommunication company in Türkiye to prepare a Carbon Disclosure Project (CDP) report.

1909

- With the addition of telephone services, the institution was transformed into the PTT Nezareti.

1995

- On April 24th, the telecommunications and postal services in the Turkish Post and Telegraph Organisation (PTT) were separated. All PTT staff, assets, and liabilities related to telecommunications services were transferred to Türk Telekom, whose shares were wholly owned by the Undersecretariat of the Prime Ministry for Treasury of the Republic of Türkiye.

2005

- The privatisation processes of Türk Telekom were completed on November 14th, and 55% of the company shares were transferred to Ojer Telekomünikasyon A.Ş.

2008

- 15% of the Türk Telekom shares went public on May 15th to be traded in Istanbul Stock Exchange, marking the most successful initial public offering (IPO) to have taken place in Türkiye over the last 4 years.

2010

- Türk Telekom acquired and incorporated Invitel International (renamed as Türk Telekom International), the leading wholesale capacity provider in Central and Eastern Europe.

2014

- Türk Telekom received eight times the demand from international investors for its 5 and 10-year maturity bonds, totalling 1 billion USD. This transaction marked the largest corporate bond issuance from Türkiye to date and the first dual-tranche issuance.
- Türk Telekom entered the BIST Sustainability Index.

Our History and Milestones

2015

- Türk Telekom became the sole owner of Avea shares with the transfer of the Avea İletişim Hizmetleri A.Ş. shares to Türk Telekom.
- Türk Telekom International became a full member of the SEA-ME-WE-5 submarine cable consortium, which would connect 17 countries.

2017

- TT Ödeme Hizmetleri A.Ş. received operational authorisation for payment services from the Banking Regulation and Supervision Agency (BDDK).
- A total of 6.68% of Türk Telekom shares held by the Treasury were transferred to TWF.
- Türk Telekom rose to 2nd place in the Pay TV market.
- Türk Telekom became the first Turkish company to join the management of the Open Networking Foundation (ONF) platform, which designs 5G and beyond technologies.
- Netsia successfully installed the test platform for RAN slicing technology in Orange, Verizon, and Telefonica.

2020

- The number of subscribers served by the Türk Telekom Group exceeded 50 million.
- Türkiye's first real-time 5G live game broadcast was conducted by Türk Telekom.
- Türk Telekom became a participating member of the United Nations Global Compact, the world's largest corporate sustainability initiative.
- A licensing and cooperation agreement for Netsia's 5G patented RIC product was signed with Juniper Networks, one of the leading network equipment manufacturers in the world.
- Türk Telekom published its first Sustainability Report.
- Türk Telekom became a signatory to the United Nations Global Compact.

2022

- With the transfer of 55% of Türk Telekom shares from LYY Telekomünikasyon A.Ş. to Türkiye Wealth Found (TWF), TWF's ownership rate increased to 61.68%.
- Türk Telekom distributed 5 billion TL in dividends to shareholders.
- The TT Ventures Venture Capital Investment Fund was established.
- The consumer finance company, TT Finansman A.Ş. was established.

2024

- Consolidated revenues grew by 11.8% and EBITDA by 30.5%, while the EBITDA margin increased by 560 basis points compared to the previous year.
- Türk Telekom issued its first sustainability bond worth USD 500 million with a five-year maturity.
- In the mobile sector, the company has further strengthened its position by increasing its subscriber and service revenue market shares at the same time.
- Türk Telekom reached 475 thousand kilometres of fibre network, expanding total fibre coverage to 33.1 million households.
- Türk Telekom scored "A - Leadership" in the Carbon Disclosure Project (CDP).
- Türk Telekom made commitments to the Science Based Targets initiative to reduce Scope 1 and 2 emissions by 45% by 2030 compared to the 2020 base year and to achieve Net Zero by 2050.
- The company joined the GSMA Climate Action Task Force.
- Türk Telekom published the Group Environmental Policy.

2016

- Avea (TT Mobil), Türk Telekom, and TTNET brands were all consolidated into the single Türk Telekom brand.
- Türk Telekom's subsidiary TT Mobil successfully started LTE services.
- Türk Telekom introduced its new youth brand, Selfy.

2018

- Türkiye's largest Cyber Security Centre was opened at Türk Telekom's Ankara headquarters.
- Türk Telekom established TT Ventures, the first corporate venture capital company in Türkiye's telecommunications sector, with a focus on investing in early-stage and scalable companies.
- 55% of Türk Telekom shares were transferred from OTAŞ to LYY Telekomünikasyon A.Ş. (LYY).

2019

- Türk Telekom successfully issued a 500 million USD bond with a 6-year maturity, attracting five times the demand from 264 investors across 39 countries.
- Türk Telekom broke the world's 5G speed record by reaching speeds of more than 2.9Gbps in a 5G speed test conducted with Huawei.

2021

- Türk Telekom became the first operator in the world to experience open-source SEBA technology with live internet, IPTV, and voice services.
- Türk Telekom distributed 1.9 billion TL in dividends to shareholders in 2021.

2023

- Türk Telekom applied to Information and Communication Technologies Authority (BTK) to extend the fixed concession agreement.
- Türk Telekom Ventures entered the Electric Vehicle Charging Operator market as a Charging Network Operator.
- Türk Telekom acquired 405.8 MWe of installed capacity from Turkish Electricity Transmission Corporation (TEİAŞ) as part of its strategy to increase renewable energy production.
- The Atatürk Culture Centre (AKM) Türk Telekom Ventures Entrepreneurship Centre opened.
- The Sustainability Committee was established. The Sustainability Policy was published.
- Türk Telekom Group published its first Integrated Annual Report, presenting its environmental, social and governance performance from a value creation perspective.
- Türk Telekom Group's Scope 1, 2, and 3 emissions for the 4-year 2020–2023 period were calculated, and the group's carbon footprint inventory was created.

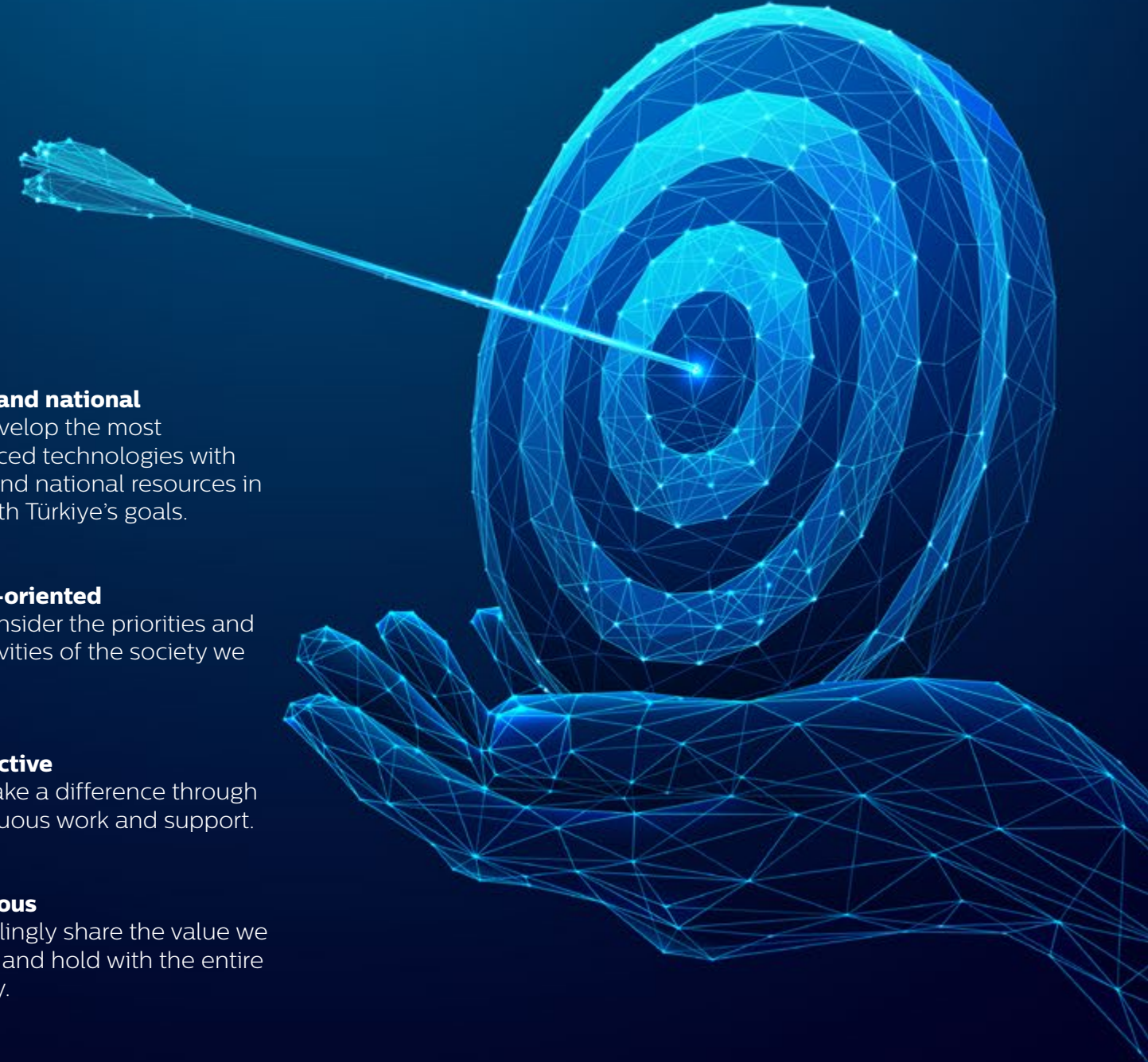
Our Vision and Values

Our Priority Is to Make You “Feel Valuable”

Türk Telekom is working for the future of our country with the strength it derives from its deep-rooted history of more than 180 years. Türk Telekom’s primary mission is to carry Türkiye into the future. Beyond being a mere technology company, our priority is to make everyone we touch “Feel Valuable” in every area in which we operate. Türk Telekom aims to achieve this vision with 17 guiding values.

Türk Telekom adopts these values as principles in every endeavour and engagement, both in internal business management and external communications and relation management processes. With the strength derived from these 17 values:

“Türk Telekom Makes You Feel Valuable.”



- 1. Human-oriented**
We are committed to providing the best service across the country, working tirelessly day and night.
- 2. Brave**
We overcome all obstacles and adopt the principle of achieving the impossible.
- 3. Honest**
We stand firmly behind our every word, attitude, and action.
- 4. Sincere**
We demonstrate a kind and heartfelt approach in all relationships.
- 5. Lean**
We embrace clarity and transparency in business and relationships.
- 6. A Leader**
We proudly embody and act upon the pioneering qualities of being the sector’s trailblazer.
- 7. Innovative**
We work with the mission of carrying Türkiye into the future by embracing and implementing technological innovations.
- 8. Agile**
We achieve success through flexibility and quick action in all business processes.
- 9. Young-spirited**
We keep up with the times and current conditions.
- 10. Excited**
We are thrilled by the successes and firsts that mark Türkiye’s technological history.
- 11. Committed to social good in technology**
We act with the principle of “Accessible Communication for All.”
- 12. Socially responsible**
We address the country’s problems with sensitivity and a dedication to giving back to society.
- 13. Reflective of its past**
We closely observe Türkiye’s past and present and retain a corporate memory.
- 14. Local and national**
We develop the most advanced technologies with local and national resources in line with Türkiye’s goals.
- 15. Value-oriented**
We consider the priorities and sensitivities of the society we serve.
- 16. Productive**
We make a difference through continuous work and support.
- 17. Generous**
We willingly share the value we create and hold with the entire society.

Our Group Companies



5G and beyond next-generation telecommunications technologies R&D company and solutions provider

- **Netsia BB Suite:** Broadband access technology for fixed networks
- **vRAN (RIC):** SDN-Based Radio Access Network technology for LTE and 5G with numerous international patents
- **NCA Suite:** Network Performance Monitoring & Customer Experience Management (NPM/CEM) solutions for telecommunications
- **ULAK:** Türkiye's first and only 4.5G (LTE-A) base station development project
- **UTM:** Drone/UAV tracking and traffic management system
- 5G and beyond networks, end-to-end orchestration system for cloud infrastructure
- BBF member, member of ONF and ONAP with its subsidiary Netsia
- Collaboration with global manufacturers in R&D and providing solutions
- Member of the SSB-OTAĞ Artificial Intelligence Technologies Group and the Türkiye 6G Cluster Group



Türkiye's leading IT company and system integrator

- Fintech products and solutions
- IoT platform and solutions
- Digital signage products and services
- Cloud technologies
- RPA (Robotic Process Automation)
- Network management and monitoring solutions
- E-Transformation solutions
- Healthcare technology solutions
- Smart city and smart store solutions
- System integration solutions
- SAP, business intelligence, CRM, project management services
- Managed services and consultancy services
- Third-party software products (SAP, Micro Focus)
- Cloudworks, a SaaS platform
- YanYana, an AI-based education product



The Group's international branch in wholesale data, voice, SMS, and mobile roaming services

- 48.5 thousand kilometres of fibre network covering Central and Eastern Europe, Türkiye, and the Middle East
- 135+ points of presence (PoPs) in 24 countries
- 200+ partners with billions of minutes of transit voice traffic annually, around 800 mobile roaming agreements, and 400+ LTE mobile roaming agreements
- **AMEERS and AMEER2:** Cable systems connecting Western Europe to the Middle East
- **SEA-ME-WE-5:** Submarine cable system connecting Europe, Africa, the Middle East, and Asia
- **KAFOS:** Submarine cable system extending from the Black Sea to Europe
- **MEDTÜRK:** Submarine cable system connecting the Middle East, Türkiye, and Europe



Customer experience company that supports growth with end-to-end multi-channel innovative solutions

- 24/7 end-to-end customer experience service for customers in various sectors including telecommunications, media, health, finance, logistics and e-commerce with expert human resources, 18 years of experience, and strong infrastructure
- 17 thousand employees and 21 customer experience centres
- Service exports with AssistTT International established in the Netherlands
- Communication centre solutions
- Digital services and technology solutions
- Innovative approaches that enhance customer experience
- Project performance monitoring solutions
- Outsourcing management solutions
- Compliance with PCI DSS, the world's most important data security standards

Our Group Companies



Türkiye's leading and long-established educational technology company

- Artificial intelligence-assisted digital and printed education solutions for primary, secondary and high school levels
- SebitVCloud, the corporate education solution for private schools
- Raunt for university preparation
- "Sor O Zaman," an artificial intelligence-supported question application for the high school level
- Vitamin LGS for LGS preparation
- Vitamin Books for secondary school level
- e-Ders, a digital course content solution for lower secondary school levels
- Vitamin Primary School includes digital content and books for the primary school level
- Hazinem Türkçe, a fluent reading and reading comprehension product for 2nd, 3rd, and 4th Grades
- Fastgo: for speed reading aimed at 5th-12th grade students and adults
- Content and platform provider in Türkiye and Northern Cyprus for e-education transformation projects
- SEBIT LMS, a corporate education platform addressing all corporate training needs



Payment services and electronic money company

- Products and services that add value to the customers and the industry with innovative and reliable payment solutions
- License from the Central Bank of the Republic of Türkiye (CBRT) for payment and electronic money services
- Strong position in mobile payments with an ever-expanding business network
- Campaign launches throughout the year offering discount opportunities across various services in mobile payment
- Introduction of innovative fintech solutions through Pokus
- Widely used of Express Account features such as instant balance top-up via TT mobile bills, group creation among Pokus users, money transfers, and expense sharing
- A 154% increase in mobile payment limit transfers to Pokus via Express Account
- Secure shopping opportunities for users at contracted retailers across Türkiye and abroad through Mastercard and Türkiye's domestic payment system TROY Card
- Increased use of the Pokus Card and e-money application
- Growth in bill collection through the Institution Invoice service, which enables bill payments at Türk Telekom stores and authorised service points



Türk Telekom Ventures

Corporate venture capital company

- Supporting the growth journey of high-potential start-ups operating in artificial intelligence, biotechnology, healthcare, education, cybersecurity, and similar sectors
- Investment in 12 start-ups through a venture capital investment fund
- **Healthcare:** Virasoft and Kidolog
- **Education:** MentalUP
- **Energy:** Eltemtek
- **Social Media:** APPYAP
- **Digital Marketing:** Earnado
- **Business Solutions:** Cloud4Feed
- **Artificial Intelligence:** Syntonym, B2Metric, Optiyol, QuantWiFi, MythAI



BRSA-licensed financing company

- Established in October 2022 and licensed by the Banking Regulation and Supervision Agency (BRSA) in January 2023 to diversify its services by offering holistic, service-oriented financing support to Türk Telekom Group subscribers.
- Aimed to introduce device financing to the consumer market first through Türk Telekom Group's extensive dealer network, and later via digital channels and e-commerce integrations
- Started to extend credit by providing financing to TT Mobil customers by reflecting the amount on their bills
- Plans to offer financial solutions to TTNET users, as well as SME and enterprise/corporate subscriber segments

Türk Telekom at a Glance

161.7 Billion TL

Revenue

41.5 billion TL

CAPEX

63.1 Billion TL

EBITDA

In 81 provinces

475 thousand km

Fibre Network

53.2 million

Subscribers

54%

LTE Base Stations
Connected to Fibre

In 2024

42 GWh

Energy Saved

99.7%

LTE Population
Coverage

33.1 million

Fibre Homepass

36,607

Employees

Ratio of Women Employees

43%

in Türk Telekom
Group

62%

in Subsidiaries

29%

Ratio of Women
Managers

36.7 Hours

Average Training
Time per Employee*

* Includes virtual classes, in-class training, and e-learning
** Through energy efficiency projects only

Board of Directors and Senior Management

Board of Directors



Dr. İsmail İlhan Hatipoğlu Chairman

Deputy Minister of Treasury and Finance, Dr. İsmail İlhan Hatipoğlu was born in 1968 in Karaman. He graduated from Karaman High School in 1984 and from Ankara University, Faculty of Political Sciences, Department of Finance in 1988. Having passed a competitive exam in 1989, he started his career as an Intern Revenue Controller at the Ministry of Finance. In 1992, he was appointed Revenue Controller and in 2000, Chief Revenue Controller. From May to December 1997, he conducted research on the EU Tax System in the United Kingdom.

Deputy Minister Dr. Hatipoğlu served as the Head of the Department at the General Directorate of Revenue in 2003, as the Head of the Department at the Revenue Administration in 2005, and as the Deputy Head at the Revenue Administration in 2007. He was subsequently appointed General Director of Budget and Financial Control in 2009. From 2016 to 2018, he served as Deputy Undersecretary of the Ministry of Finance. After 2018, he held office as a Ministry Consultant and Chief Tax Inspector.

During his tenure at the Ministry of Finance, Dr. Hatipoğlu chaired the Internal Audit Coordination Board from 2009 to 2019 and served as a Member of the State Aid Monitoring and Auditing Board from 2010 to 2018, where he assumed the role of Vice Chairman after 2015.

Between 2009 and 2010, he was a Member of the Board of Directors at Turkish Maritime Enterprises. From 2010 to 2016, he served as Chairman of its Board of Directors. Additionally, he represented the Treasury as a Member of the AVEA Audit Board from 2014 to 2015.

From 2016 to 2018, Dr. Hatipoğlu co-chaired the Tax and Incentives Committee of the Coordination Board for Improving the Investment Environment (YOİKK). He also chaired the Technical Committee established under an international agreement between Türkiye and the Turkish Republic of Northern Cyprus. Between 2019 and 2020, he served as a Member of the Board of Directors at Ankara University Teknokent. He briefly held the position of General Manager in the private sector. From 2012 to 2024, he served as a Member of the Board of Directors of the Turkish Athletics Federation.

Since 2015, Dr. Hatipoğlu has been teaching “Public Financial Management” and “Risk Management and Applications” as part of the Internal Audit and Internal Control Master’s Program at Ankara University’s Institute of Social Sciences. In the spring semester of 2019, he taught “Public Financial Management and Control” in the Audit and Risk Management Master’s Program at Ankara Social Sciences University.

Dr. Hatipoğlu earned his Master’s degree in 2019 from Ankara University’s Institute of Social Sciences, Department of Business Administration. He began his PhD in 2019 at Ankara Hacı Bayram Veli University’s Department of Finance and completed his doctoral studies in 2023.

On 22 June 2023, Dr. Hatipoğlu was appointed Deputy Minister of Treasury and Finance with the approval of the President of the Republic of Türkiye. He is married with two children and has advanced proficiency in English.



Dr. Ömer Fatih Sayan Vice Chairman

Deputy Minister of Transport and Infrastructure, Dr. Ömer Fatih Sayan, was born in Istanbul in 1977. He completed his undergraduate studies in Electronic Engineering at Istanbul University, Law at Bahçeşehir University, and Diplomacy Training at Oxford University’s St Antony’s College. Following his studies, he earned Master’s degrees in Electrical and Electronics Engineering and Communication Engineering at Munich Technical University, and in Biomedical Engineering at Istanbul University, where he also completed a doctorate in the same field. He also earned a Doctorate in Private Law from Yıldırım Beyazıt University.

Dr. Sayan began his professional career in 1995 at Istanbul Metropolitan Municipality and later worked in various private companies in Türkiye, Germany, and the United States, focusing on chip production, mobile phone design, and R&D. Sayan worked on entrepreneurship roles by taking part in the Silicon Valley Initiative. Dr. Sayan has taught courses on “IT Law” and “New Trends in IT” at various universities in Türkiye and Germany and has published numerous articles on his research topics in various conferences and scientific journals.

From 2007 to 2014, he served as an Advisor to the Prime Minister and Senior Advisor to the Prime Minister. In January 2014, he was appointed a Member of the Board of the Information and Communication Technologies Authority (ICTA). From August 2015 to July 2018, he served as Chairman of ICTA. Since 21 July 2018, Dr. Sayan has served as Deputy Minister of Transport and Infrastructure. Dr. Ömer Fatih Sayan is fluent in English, German, and French. He is married and the father of 3 children.



Yunus Arıncı Board Member

Dr. Yunus Arıncı was born in 1975 in the Kumru district of Ordu Province. He completed his primary, secondary, and high school education in Kumru, Ordu. He graduated from the Department of Public Administration at Ankara University’s Faculty of Political Sciences and also studied Sociology as a second major at Anadolu University. Dr. Arıncı began his professional career in 1997 as an Assistant Inspector at the Prime Ministry. He was promoted to Inspector in 2000 and Chief Inspector in 2007. In 2007, he served as a Department Head at TÜBİTAK (The Scientific and Technological Research Council of Türkiye) for one year. On 14 October 2009, he was appointed Chairman of the Inspection Board at the Prime Ministry. From 13 July 2015, he served as President of the State Supervisory Council of the Presidency of the Republic of Türkiye.

Over the course of his career, Dr. Arıncı has held various positions, including Member of the Audit Board at VakıfBank, Member of the Board of Directors at Erdemir, and Chairman of Erdemir’s Corporate Governance Committee. At the General Assembly Meeting of Borsa Istanbul on 31 October 2016, he was elected as a Member of the Board of Directors and Vice Chairman of the Board. He has represented Türkiye at numerous international meetings, led various national and international projects, and conducted critical research projects. He also served as Türkiye’s representative at the International Monetary Fund (IMF).

Dr. Arıncı completed a Master’s degree in Public Administration at Indiana University in 2009. He earned his doctorate from the Department of Political Science and Public Administration at Ankara Hacı Bayram Veli University.

He is fluent in English and married with three children.

Board of Directors and Senior Management

Board of Directors



Ümit Önal
Board Member

Ümit Önal, a graduate of Istanbul University, Faculty of Communication, started his professional life in media and communication sector. He joined Turkuvaz Media Group in 2007, where he served respectively as General Manager of ATV, President of the Advertising Group, and Executive Board Member until 2015. After being appointed the Board Member and CEO of Digitürk in 2015, he oversaw Digitürk's sale to BeIN Media Group. Önal joined the Türk Telekom family as the Assistant General Manager responsible for Sales and Customer Services at the end of 2016, and in December 2018, he was appointed the Assistant General Manager responsible for Marketing and Customer Services, and in August 2019, he was appointed the CEO of the company. With more than 20 years of experience in the media and communication sector, Önal has played a significant role in the transformation of Turkish media and continues to lead Türkiye's digital and technological advancement through Türk Telekom.

Throughout his career, Ümit Önal has held active roles in both national and international associations. Önal served as the Chairman of the Board of Mobile Telecommunication Operators Association (m-TOD) in 2020 and 2022; he is also an active member to Foreign Investors Association (YASED), Board Member at US Business Council Member of Foreign Economic Relations Board (DEIK).

In August 2019, Ümit Önal was appointed the CEO of the company and has served as a member of the Türk Telekom Board of Directors since March 2022.



Deniz Yılmaz
Board Member

Deniz Yılmaz was born in Bursa in 1980. He graduated from Ankara University's Faculty of Political Sciences, Department of Public Administration, in 2001. Between 2010 and 2012, he pursued a Master's degree in economics at North Carolina State University in the United States. He is currently continuing his doctoral studies in the field of Banking.

Deniz Yılmaz began his career in 2002 as a Treasury Controller at the Prime Ministry's Undersecretariat of Treasury. He later held roles as Internal Auditor, Head of Department at the Directorate General of State-Owned Enterprises, Deputy Director General at the Directorate General of State-Owned Enterprises, and Deputy Director General of Financial Markets and Exchange at the Ministry of Treasury and Finance.

In addition to these roles, he has served as a Member of the Supervisory Board at Ziraat Bank, Chairman and Member of the Audit Committee at the ECO Trade and Development Bank, Member of the Investment Committee of the Turkish Growth and Innovation Fund, and Member of the Board of Directors of İhracatı Geliştirme A.Ş.

Deniz Yılmaz currently serves as the Director General of Financial Markets and Exchange at the Ministry of Treasury and Finance.

He is married with two children and is proficient in English.



Mehmet Reşat Bahçeevli
Board Member

Mehmet Reşat Bahçeevli was born in 1951 in Konya. He graduated from the Faculty of Law at Istanbul University in 1973. While practicing as an independent lawyer, he temporarily stepped away from the profession, later returning when Istanbul Bar Association No. 2 was established.

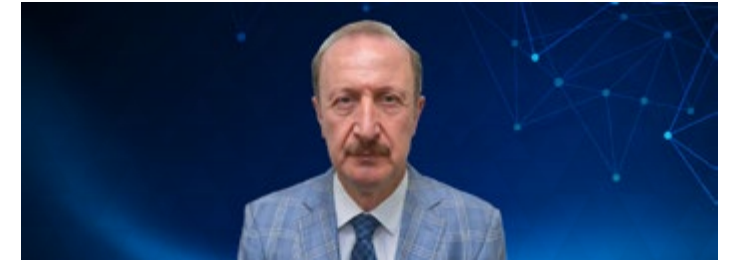
In 1983, he took on the role of founding district chairman of the Welfare Party in Beykoz. He stood as a candidate for Beykoz Mayor in the 1984 local elections.

In 1991, he was elected to the Istanbul Provincial Board of the Welfare Party. In 1992, he was appointed Deputy Chairman of Istanbul who was responsible for elections.

In the 1994 local elections, he led the election campaign for president Recep Tayyip ERDOĞAN, who was then a candidate. He was elected Chairman of the Istanbul Provincial General Assembly Group in the 1994 local elections.

He pursued parliamentary candidacy for the Istanbul 1st Region in the 1987, 1991, and 1995 elections with the Welfare Party. He also stood as a parliamentary candidate for the Istanbul 1st Region in the 1999-2004 elections.

Between 1999 and 2004, he served as a member of the Beykoz Municipal Council with the Virtue Party and AK Party.



Enver İskurt
Independent Board Member

Enver İskurt was born in 1966 in Trabzon, Türkiye. He graduated from Karadeniz Technical University, Faculty of Engineering and Architecture, Department of Civil Engineering and from Anadolu University, Department of Business Administration-Public Administration. In 1989, İskurt started his career as a Survey Engineer at the Van 11th Regional Directorate of the Directorate General of Highways. Over time, he served as Control Engineer, Control Chief, and Chief Engineer in various regions. Enver İskurt successfully served as Director of the Highways and Bridges Department and Head of the Highways Department (Operations Department) at the General Directorate of Highways before taking on the role of Chairman of the Inspection Board. Since 2018, İskurt has served as the Deputy Minister of Transport and Infrastructure of the Republic of Türkiye. During his tenure, he oversaw major repair and construction projects for the 15 Temmuz Şehitler Köprüsü (15 July Martyrs Bridge) and the Fatih Sultan Mehmet Bridge. He was also involved in the planning and construction of build-operate-transfer (BOT) projects, including the Osmangazi Bridge and the Yavuz Sultan Selim Bridge. Additionally, he contributed to the development, approval, and tendering processes for the construction of the 1915 Çanakkale Bridge.

Enver İskurt is married and the father of two children.

Board of Directors and Senior Management

Board of Directors



Yiğit Bulut
Independent Board Member

Yiğit Bulut is a Chief Advisor to the President, as well as an economist, financial analyst, banker, journalist, and columnist. He has worked as an economic commentator for Kanal 6, Kanal E, and CNN Türk, and written columns for newspapers including Radikal, Vatan, Referans, and HaberTürk. He produced and hosted the programmes Parametre and Finans Analiz, and also taught as a lecturer at Doğu University for a semester. Between 2009 and 2012, he served as Editor-in-Chief of HaberTürk TV, worked as an economic commentator for Bloomberg Türkiye, and contributed columns to Gazete HaberTürk. From 2012 to 2013, he was Editor-in-Chief of 24 TV and a columnist for Star newspaper. He also continued to host the debate programme Sansürsüz, which he had launched on HaberTürk TV in 2009, later broadcasting it on 24 TV.

From July 2013 to August 2014, Bulut served as Chief Advisor to the Prime Minister, and since August 2014, he has held the position of Chief Advisor to the President of the Republic of Türkiye. A graduate of Galatasaray High School and the Department of Banking and Finance at Bilkent University, he later pursued postgraduate studies at the University of Sorbonne.

Yiğit Bulut is fluent in English and French.



Selim Dursun
Independent Board Member

Selim Dursun was born in Istanbul in 1957. He graduated from Yıldız Technical University in 1980 with a degree in Mechanical Engineering. Between 1980 and 2002, he worked in the private sector as a Mechanical Engineer and held various managerial positions. He served as an Advisor to the Minister at the Ministry of Transport and Infrastructure from 2003 to 2005, as the Executive Assistant to the Minister from 2005 to 2011, as the General Manager and Chairman of TÜDEMSAŞ from 2011 to 2012, and as an Advisor to the Minister at the Ministry of Transport and Infrastructure from 2012 to 2015. He was elected as a Member of Parliament for Sivas in the 25th and 26th legislative terms of the Grand National Assembly of Türkiye. During the same period, he served as the Chairman of Türkiye-Peru Inter-Parliamentary Friendship Group. He has been involved in various social activities within non-governmental organisations, serving as chairman, manager, and member. He served as a Board Member of the Taekwondo Federation between 2004 and 2007, as the Chairman of the Transportation Sports Club Association between 2006 and 2015 and as the president of Sivas Demirspor Club between 2011 and 2012.

He served as the Deputy Minister of the Ministry of Transport and Infrastructure of the Republic of Türkiye from July 2018 to June 2023.

Selim Dursun is married and the father of four children.

Senior Management



Ümit Önal
CEO – General Manager

Ümit Önal, a graduate of Istanbul University, Faculty of Communication, started his professional life in media and communication sector. He joined Turkuvaz Media Group in 2007, where he served respectively as General Manager of ATV, President of the Advertising Group, and Executive Board Member until 2015. After being appointed the Board Member and CEO of Digitürk in 2015, he oversaw Digitürk's sale to BeIN Media Group. Önal joined the Türk Telekom family as the Assistant General Manager responsible for Sales and Customer Services at the end of 2016, and in December 2018, he was appointed the Assistant General Manager responsible for Marketing and Customer Services, and in August 2019, he was appointed the CEO of the company. With more than 20 years of experience in the media and communication sector, Önal has played a significant role in the transformation of Turkish media and continues to lead Türkiye's digital and technological advancement through Türk Telekom.

Throughout his career, Ümit Önal has held active roles in both national and international associations. Önal served as the Chairman of the Board of Mobile Telecommunication Operators Association (m-TOD) in 2020 and 2022; he is also an active member to Foreign Investors Association (YASED), Board Member at US Business Council Member of Foreign Economic Relations Board (DEIK).

In August 2019, Ümit Önal was appointed the CEO of the company and has served as a member of the Türk Telekom Board of Directors since March 2022.



Ömer Karademir⁽²⁾
Finance Assistant General Manager

In 2006, Ömer Karademir graduated from Middle East Technical University, Faculty of Economics and Administrative Sciences, Department of Economics, and in 2015, he received his Master's degree in Public Administration from Carnegie Mellon University. In 2006, he began his career as an Assistant Expert at the Undersecretariat of Treasury, General Directorate of Foreign Economic Relations.

From 2009 onwards, he worked at the General Directorate of Public Finance as an expert in receivables management, budget monitoring and analysis, and cash management departments, respectively. Between 2017 and 2020, he served as the Head of Department responsible for Credit Risk Management and then Market Risk Management at the same General Directorate. Between 2020-2021, he served as Assistant General Manager responsible for cash and risk management. Between 2021 and 2022, he served as a member of the Board of Directors of the General Directorate of State Supply Office.

Between 2021 and 2025, he served as the General Manager of Public Finance responsible for Treasury operations including cash, debt, risk and receivables management. In 2022, he became a member of the Board of Directors of the Development Bank of Turkey, and between 2023 and 2025, he served as Vice Chairman of the Board of Directors.

Ömer Karademir has served as Finance Assistant General Manager of Türk Telekom since March 2025.

⁽²⁾On 18 March 2025, Kaan Aktan stepped down from his position as Assistant General Manager of Finance, and Ömer Karademir was appointed as his successor.

Board of Directors and Senior Management

Senior Management



Dr. Ali Aröz⁽³⁾ Support Services and Procurement Management Assistant General Manager

Dr. Ali Aröz was born in Ankara in 1978. He graduated from Non-Commissioned Officer Preparatory School in 1994, and Middle East Technical University, Department of International Relations in 1999. Ali Aröz, who studied banking and finance at Ziraat Bank Banking School between October 1999 and October 2000, received his Master's degree in Public Administration from Carnegie Mellon University in 2009 and his PhD in Finance from Hacettepe University in 2023.

In 2000, he passed the entrance examination and began working as an Assistant Competition Expert at the Competition Authority and was appointed as a Competition Expert in 2004 after defending his thesis titled "Liberalisation in the Telecommunications Sector." In his roles as Assistant Expert, Expert and Chief Expert, he conducted audits, research, investigations, SDIF (Savings Deposit Insurance Fund) asset sales and privatisation projects in the telecommunications and media sectors. In 2013, he was appointed as the International Relations Coordinator; in 2015, Head of the Department of External Relations, Training and Competition Advocacy; and in 2018, Head of the First Audit and Implementation Department responsible for the energy, petroleum and petrochemicals, chemical products, mining, machinery and equipment sectors. Ali Aröz also served as Acting Press and Public Relations Counsel during this time. He has been a member of various commissions and boards established under the Competition Authority, as well as the Conciliatory Commission of the Ministry of Culture and Tourism and the Evaluation Board of the TÜBİTAK SOBAG Call Programme.

Since 2024, Ali Aröz has been teaching the "Public Regulation in Industries" course in both Turkish and English at Başkent University, Department of Economics and has published articles and book chapters on his fields of study. He is fluent in English and has intermediate proficiency in French.

Dr. Ali Aröz, has served as Support Services and Procurement Management Assistant General Manager of Türk Telekom since March 2025.

⁽³⁾ On 18 March 2025, Dr. Mehmet Beytur stepped down from his position as Assistant General Manager of Support Services and Procurement Management, and Dr. Ali Aröz was appointed in his place.



İskender Bayrak⁽⁴⁾ Human Resources Assistant General Manager

Upon completing his undergraduate education at McGill University with a double major in International Relations and Economics, İskender Bayrak obtained his Master's degree in Human Resources Management at the same university.

He started his career at THY (Turkish Airlines) Canada in 2003, later working as a project manager at Deva Logistics in North America, and carried out global projects across different sectors within the UK-based human resources consultancy firm The Miles Partnership.

After joining Türk Telekom in 2011 as the HR Business Partner responsible for commercial functions, Bayrak also oversaw channel integration and the corporate business unit during the integration process of the group companies.

İskender Bayrak was appointed as the HR Business Partnership Director in 2018 and has since been responsible for recruitment, compensation management, employee experience, and outsourcing management functions. His most recent position was Employee Experience and Compensation Management Director.

Bayrak has completed the INSEAD Strategic Leadership Programme and holds a professional coaching certificate from the Coaching Training Institute (CTI). He is fluent in English and French.

İskender Bayrak has served as Human Resources Assistant General Manager of Türk Telekom since March 2025.

⁽⁴⁾ On 18 March 2025, Dr. Hüseyin Aslan, who served as Assistant General Manager of Human Resources, was appointed as General Manager of our subsidiary SEBİT Eğitim ve Bilgi Teknolojileri A.Ş. and İskender Bayrak was appointed as his successor.



Mustafa Çavuşoğlu Head of Internal Audit

Mustafa Çavuşoğlu completed his undergraduate education at Istanbul University, Faculty of Political Sciences, Department of Public Administration and his Master's degree at Selçuk University, Faculty of Economics and Administrative Sciences, Department of Public Administration.

He began his career as an auditor at the Ministry of Agriculture and Rural Affairs in 1997 and served as Deputy Private Secretary and Minister Advisor between 2003 and 2005. During this period, he actively participated in various commissions focused on the restructuring of the Ministry, and the development of financial infrastructure, accounting systems, and legislative activities for agricultural non-governmental organisations.

In 2005, he was appointed as Internal Auditor to the Scientific and Technological Research Council of Türkiye (TÜBİTAK). Later that year, he was appointed as the Head of Internal Audit and held this position until 2014. During his tenure, he provided consultancy services aimed at improving corporate business processes, as well as developing internal control and internal audit systems. He also delivered training sessions and seminars and wrote articles to promote and advance internal auditing practices.

In 2014, he was appointed as the Chairman of the Board of Inspectors at TÜRKSAT Satellite Communication, Cable TV and Management A.Ş., a role he held until January 2024. At TÜRKSAT, he led the establishment and development of an audit system aligned with the Global Internal Audit Standards. In addition to his role as Chairman, he actively contributed to updating the company's legislation at all levels, drafting new regulations, and supporting institutionalisation, serving as both Commission Member and Chairman. He served as a consultant to the General Manager, the Audit Committee and the Board of Directors on administrative, financial and fiscal matters as well as process improvement.

In January 2024, Mr. Çavuşoğlu was appointed the Head of Internal Audit at Türk Telekomünikasyon A.Ş. He has been a member of the Institute of Internal Auditing- Türkiye (TIDE) since 2014 and a member of the Audit Board of the Access Providers Association (ESB) since 2016. He acted as a founding member of the Board of Directors of TCDD Teknik A.Ş. in 2018-2019. He served as the Vice Chairman of the Board of Directors of the Public Internal Auditors Association (KIDDER) in 2022&2023 and currently holds a position as a member of the Advisory Board of KIDDER.

Mustafa Çavuşoğlu has served as the Head of Internal Audit at Türk Telekom since January 2024.



Osman Çolak Consumer Sales Assistant General Manager

He graduated from Istanbul University, Faculty of Political Sciences, Department of Public Finance in 2001. Before starting his corporate career as an Accounting Specialist at TTNET A.Ş. in 2008, he had worked accounting and financial consultancy roles at various companies.

He was involved in numerous projects related to the structuring of corporate functions at TTNET A.Ş. After assuming various managerial positions in the Finance Department, he served as Director of Sales Finance and Fraud Control, and subsequently as CEO Office Director, until the integration of the Türk Telekom Group.

Following the integration, he managed various departments within the Sales function, and went on to serve as Channel Operations Director and Sales Development Director under the Türk Telekom Consumer Sales Department.

Osman Çolak, who most recently served as TT CEO Office Director, has served as Consumer Sales Assistant General Manager since November 2023.

Board of Directors and Senior Management

Senior Management



Mustafa Eser
Corporate Sales Assistant General Manager

Mustafa Eser graduated from the Department of Physics of Hacettepe University in 1996. Between 1996 and 1998, he pursued his Master's degree studies at the University of Cologne and Heinrich Heine University in Düsseldorf. Information and Education sectors as an entrepreneur and a manager. Since 1998, he has been active in the information and education sectors as both an entrepreneur and a manager. Between 2007 and 2014, he worked at Türksat A.Ş. as Director. Between 2014 and 2017, he worked as the Manager responsible from Public Sector Relations and Regulation at Digitürk. Since May 2017, he served as the Public Sales Director at Türk Telekom. Mustafa Eser is the Chairman of the Board of Directors of Sebit A.Ş., a subsidiary of Türk Telekom and Türkiye's leading educational technology company. He also serves as a member of the Board of Directors of Türk Telekom Sports Club, where he is responsible for the basketball branch.

Mustafa Eser has served as Corporate Sales Assistant General Manager of Türk Telekom since April 2020.



Gökhan Evren⁽⁵⁾
IT Assistant General Manager

Gökhan Evren was born in Tokat in 1978. After graduating from Trabzon Yomra Science High School, he graduated from Marmara University, Department of Computer Engineering in 2000. He holds a Master's degree (MS) in Science and Technology Policy from Middle East Technical University (METU) and a Master's degree (MA) in Communications from the University of Westminster in London. He completed the Cyber Security Program at Carnegie Mellon University and the Regulation Program at Michigan State University in the USA. He is currently pursuing a PhD in Political Science at Hacettepe University.

After working as a software engineer in private sector from 2000, Gökhan Evren joined the Information and Communication Technologies Authority in October 2001. He served as ICT Expert and Chief Expert across departments including tariffs, competition, consumer rights, and information technologies. Since 2014, he has held managerial roles, serving as Manager, Head of Department, and Deputy Head of the Institution, overseeing regulation, auditing, and cyber security operations.

He contributed to the establishment of the National Cyber Incident Response Centre (USOM) within ICTA, the creation of malware and digital analysis laboratories, the development of domestic and national cyber security solutions and systems, the acquisition of cyber threat intelligence capabilities, and the formation of the national cyber security organisational structure and capacity-building processes.

He has served as General Manager of Communications at the Ministry of Transport and Infrastructure from 2018, where he has led projects to expand universal service mobile infrastructure and networks. He also serves as Vice Chairman of the Cyber Security Working Group at the International Telecommunication Union (ITU). He is married and has one child.

Gökhan Evren has served as Assistant General Manager of Türk Telekom Wholesale Services since November 2023.

⁽⁵⁾ On 18 March 2025, Ali Taşkın stepped down from his position as Assistant General Manager of Information Technologies and was succeeded by Gökhan Evren, the Assistant General Manager of Wholesale Services.



Ahmet Kamil Gençel⁽⁶⁾
Strategy and Wholesale Services Assistant General Manager

After graduating from Istanbul Kültür University, Department of Industrial Engineering, Ahmet Kamil Gençel completed his MBA at the same university. He started his career in the Regulatory Strategy Department at Avea. He played an active role in key processes such as mobile number portability and the 3G tender process. During the liberalisation of our country's Telecommunications sector, when the number of operators in the market increased rapidly, he assumed a strategic role by serving as Inter-Operator Relations and Wholesale Services Manager. Following this position, Ahmet Kamil Gençel served as Strategy & PMO Director at Turkish Radio and Television Corporation TRT, where he managed the preparation of TRT's new term strategy and business plans, the Corporate Transformation process, the establishment of TRT World, and played an active role on the formation of TRT's digital VOD platform and game vertical. Prior to joining our company, he served as the Assistant General Manager responsible for TRT Strategy & Digital Products.

Ahmet Kamil Gençel has served as Head of Strategy, Investment and Subsidiary Management at Türk Telekom since November 2023.

⁽⁶⁾On 18 March 2025, "The Assistant General Management of Wholesale Services" and the Business Continuity function under the "Strategy, Investment & Subsidiary Management Presidency" and the "Corporate Risk & Business Continuity Presidency" were merged to form the "Assistant General Management of Strategy and Wholesale Services."



Tahsin Kaplan
Legal and Regulation Assistant General Manager

Tahsin Kaplan, who has more than 20 years of experience in the field of Corporate Law and Regulation in both private and public institutions, graduated from Marmara University, Faculty of Law in 1999. After starting his professional career as a freelance lawyer, he held various positions, including legal adviser and group head of legal affairs, and he served as a board member in the finance and media sectors. He has been working as a freelance lawyer since 2016.

Tahsin Kaplan has served as Legal and Regulation Assistant General Manager of Türk Telekom since August 2021.

Board of Directors and Senior Management

Senior Management



Zafer Orhan
Network Assistant General Manager

Zafer Orhan was born in Elazığ in 1973. After graduating from the Department of Electronics of Elazığ Central Technical High School, he completed his undergraduate education at Fırat University, Department of Mechanical Engineering. He has a Master's degree with a thesis in Business Management from Bahçeşehir University. He started his career in 1993 as Elazığ PTT Network Group Chief Engineer, and in 2000, he worked at the Marketing Department of Türk Telekom Elazığ Provincial Directorate. In 2003, he was appointed Organisation and Process Management Manager of the Strategy Directorate of Türk Telekom General Directorate and later served as the Organisational Development Manager. Between 2011 and 2016, he worked as Deputy Regional Director of Access and Deputy Regional Manager of Commercial Activities at the Türk Telekom Ankara Regional Directorate of Central Anatolia. Between 2016 and 2020, he managed the institutional transformation program of the CBRT as Assistant General Manager at the Central Bank of the Republic of Türkiye and later as General Manager of Corporate Transformation. In 2020, he first served as Assistant General Manager of Business Development and then as General Manager at Ulak İletişim A.Ş., a telecommunications company affiliated with the Presidency of Defence Industry. In February 2024, he stepped down as General Manager of Ulak İletişim A.Ş. and became the General Manager and Group CEO of Molekül A.Ş., which includes Masttech, Inttow and Numesys companies.

Zafer Orhan has served as Assistant General Manager of Network at Türk Telekom since July 2024.



Zeynep Özden
Marketing and Customer Experience Assistant General Manager

Zeynep Özden graduated from the Department of Public Relations (English) at Bilgi University. She began her professional career in Corporate Customer Services at BP and later held both professional and managerial roles in the communications and media sector, focusing on strategic planning and performance management. In 2017, she joined Türk Telekom Group as Commercial Planning Director, where she led key initiatives such as "Efficiency of Sales Channel" and the "Restructuring of Corporate Sales Customer Segmentation." Zeynep Özden later served as the Marketing Intelligence and Customer Experience Director, overseeing marketing, customer services planning, pricing, customer experience, and customer analytics.

Since September 2022, Zeynep Özden has served as Marketing and Customer Experience Assistant General Manager.



Serdar Toraman⁽⁷⁾
Head of Enterprise Risk

Serdar Toraman graduated from Istanbul University, Department of Electronic Engineering in 1999. Toraman began his career at IBM and held various positions at Sentim Bilişim Teknolojileri, ServisNET Telekomünikasyon Hizmetleri (a NETAŞ company), and Eczacıbaşı Bilişim.

Toraman has held senior roles in leading information technology companies, serving in executive positions at Avnet Technology (TechData), Borsa İstanbul, and the Information and Communication Technologies Authority.

Toraman later served as IT Director and Consultant at AssisTT Guidance and Customer Services, a subsidiary of Türk Telekom, and as General Manager of PTT Bilgi Teknolojileri A.Ş. Serdar Toraman served as the CEO of our subsidiary company Innova between 2020-2025.

Serdar Toraman has served as Head of Corporate Risk of Türk Telekom since March 2025.

⁽⁷⁾ On 18 March 2025, Ali Gürsoy stepped down from his position as Head of Corporate Risk and Business Continuity. The department was restructured as the Corporate Risk Department, and Serdar Toraman was appointed as its new head.



Committees

The committees, which enhance the effectiveness of the Board of Directors through their work, contribute to the sustainable growth and development of the company.

Our Board of Directors establishes the necessary committees in accordance with the Turkish Commercial Code and capital market regulations, thereby contributing to the sustainable growth and development of the company. While these committees carry out their duties within the framework of legal regulations, our Board may explicitly define and delegate its responsibilities to the committees and company executives. However, such delegation of authority does not eliminate the Board’s ultimate responsibilities.

Audit Committee

Audit Committee
Yiğit Bulut
Committee Chair / Independent Member of the Board of Directors
Enver İskurt
Committee Member / Independent Member of the Board of Directors
Selim Dursun
Committee Member / Independent Member of the Board of Directors

Our Audit Committee was established by the Board of Directors on 16 June 2008 to fulfil oversight responsibilities regarding the company’s financial reporting process, internal control systems, audit process, and compliance with laws, regulations, and codes of conduct, as well as to assist the Board with other matters it may assign. The Audit Committee consists of at least two members selected from among the independent members of the Board. The committee operates in accordance with the [Audit Committee Charter](#) approved by the Board of Directors.

As per the Board resolution dated 30 December 2024, Independent Board Member Yiğit Bulut was appointed Chairman of the Audit Committee; Independent Board Members Selim Dursun and Enver İskurt were appointed as Committee Members.

The Audit Committee has effectively fulfilled the responsibilities assigned to it under the Committee Charter. The committee was established to assist the Board in overseeing the company’s financial reporting, internal control systems, audit processes, and compliance with laws, regulations, and codes of conduct, as well as to support the Board in other matters it may assign. Acting within the authority and responsibilities granted by the Board, the committee is accountable to the Board of Directors.

Our Audit Committee convenes at least four times a year, on a quarterly basis. Four of these meetings are held prior to the public disclosure of financial statements. Additional meetings may be held as needed. The committee reports to the Board on its meetings and activities throughout the year. When an issue requiring correction is identified, corrective actions are taken by the relevant process owners to manage potential risks. The implementation of these actions is monitored and periodically reported to senior management and the Audit Committee. Throughout 2024, the committee convened five times and fulfilled its responsibilities effectively by reviewing the Group’s accounting, finance, and audit processes, compliance with regulations, and special assignments delegated by the Board.

Corporate Governance Committee

Corporate Governance Committee
Enver İskurt
Committee Chair / Independent Member of the Board of Directors
Selim Dursun
Committee Member / Independent Member of the Board of Directors
Deniz Yılmaz
Committee Member / Member of the Board of Directors
Gülşen Ayaz
Committee Member / Investor Relations and Sustainability Director

Our Corporate Governance Committee was established by the Board resolution dated 17 October 2012. The committee ensures the establishment, development, adoption, and implementation of Corporate Governance Principles within the company. To ensure the effective conduct of its work, the committee meets regularly when necessary, evaluates the company’s level of compliance with Corporate Governance Principles, analyses the justifications for any unimplemented principles, identifies potential conflicts of interest arising from a lack of full compliance, and submits improvement recommendations to the Board of Directors.

Pursuant to the Board resolution dated 30 December 2024, Independent Board Member Enver İskurt was appointed as Committee Chairman, and Independent Board Member Selim Dursun, Board Member Deniz Yılmaz, and Director of Investor Relations and Sustainability Gülşen Ayaz were appointed as Committee Members.

Throughout 2024, our Corporate Governance Committee successfully fulfilled its responsibilities in line with the [Committee Charter](#). In this context, the committee held two meetings in 2024 and monitored and assessed the annual Corporate Governance Rating process. In addition, it oversaw the preparation of the Corporate Governance Compliance Report, which forms part of [our annual report](#), and submitted the outcomes to the Board of Directors. The committee also closely monitors developments in the company’s performance on local and international sustainability indices and evaluates progress in the field of sustainability.

Committees

Nomination and Remuneration Committee

Nomination and Remuneration Committee

Yiğit Bulut

Committee Chair / Independent Member of the Board of Directors

Dr. Ömer Fatih Sayan

Committee Member / Deputy Chairman of the Board of Directors

Ümit Önal

Committee Member / Member of the Board of Directors

The Nomination Committee and the Remuneration Committee, which previously operated under Article 4.5.1 of the Corporate Governance Principles set forth in the Capital Markets Board's Communiqué No. II-17.1, were dissolved. To assume the responsibilities of these two committees, our Nomination and Remuneration Committee was established within the Board of Directors on 17 June 2022.

Pursuant to the Board resolution dated 30 December 2024, Independent Board Member Yiğit Bulut was appointed as Committee Chairman, while Deputy Chairman of the Board of Directors Dr. Ömer Fatih Sayan and Board Member and CEO Ümit Önal were appointed as Committee Members.

In 2024, our Nomination and Remuneration Committee held one meeting and effectively fulfilled its assigned responsibilities on matters within its scope, in accordance with the [Committee Charter](#).

Early Identification and Management of Risks Committee

Early Identification and Management of Risks Committee

Yiğit Bulut

Committee Chair / Independent Member of the Board of Directors

Dr. İsmail İlhan Hatipoğlu

Committee Member / Chairman of the Board of Directors

Dr. Ömer Fatih Sayan

Committee Member / Deputy Chairman of the Board of Directors

Our Early Identification and Management of Risks Committee was established by Board resolution on 14 August 2013. The primary objective of the committee is to identify in advance potential risks that could threaten the continuity and sustainability of our Group, and to ensure that such risks are managed effectively. In this context, the committee ensures coordination among the Subsidiaries, the Corporate Risk and Business Continuity Department, executive functions, and the Internal Audit Department, monitors risk levels and risk management actions, informs the Board of Directors, identifies all potential risks that may endanger the company's existence, growth, and continuity, and establishes, maintains, and when necessary, improves our Corporate Risk Management System to mitigate such risks. The committee monitors and evaluates identified risks using appropriate risk management tools and systems and regularly reports findings from our Corporate Risk Management System to ensure

they are considered in the Board's decision-making processes. It also reviews and resolves complaints submitted by shareholders and stakeholders through our control system to ensure the effective management of risks.

In line with the Board resolution dated 30 December 2024, Independent Board Member Yiğit Bulut was appointed as Committee Chairman, while Chairman of the Board of Directors Dr. İsmail İlhan Hatipoğlu and Deputy Chairman Dr. Ömer Fatih Sayan were appointed as Committee Members.

In 2024, our Early Identification and Management of Risks Committee effectively fulfilled the responsibilities assigned to it in accordance with the [Committee Charter](#). The committee held five meetings during the year, focusing on the regular review and analysis of identified risks, informing the Board about significant risks, ensuring the allocation of necessary resources for the effectiveness of our Corporate Risk Management function, and maintaining coordination between Corporate Risk Management, Internal Audit, and other operational units. Through these activities, the committee strengthened the company's risk management processes and demonstrated a proactive approach to potential threats.



Our Sustainability Roadmap

We aim to contribute to sustainable development by combining our pioneering role in the technology and communication sector with an approach that takes into account our environmental, economic and social impacts.

**We have
created a
Climate
Change
Action
Plan.**

**We have
committed
to the SBTi**



Our Sustainability Governance and Focus Areas which Shape the Future

We are making sustainability an integral part of our corporate culture.



In line with the principle of accountability at the corporate level, we prioritise integrating our sustainability performance into our governance structure.

Within the framework of governance sustainability, we conduct reporting in accordance with the principles of transparency and accountability.

At Türk Telekom, we view sustainability not only as a corporate responsibility but also as a key element in creating long-term value. Our sustainability strategy is shaped by a strong governance structure, a transparent reporting approach, and concrete goals. By combining our pioneering role in the technology and communications sector with an approach that considers our environmental and social impacts, we aim to contribute to sustainable development.

At the core of our strategy are our **Sustainability Policy**, our commitment to the 10 principles of the **United Nations Global Compact (UNGC)**, and

the focus areas we have shaped in line with the **Sustainable Development Goals (SDGs)**. In this regard, we carry out comprehensive efforts to reduce our environmental impacts; we **calculate our carbon inventory comprehensively** and set emission reduction targets in line with the **Science Based Targets initiative (SBTi)**.

As a requirement of our sustainability strategy, we move forward by placing all our employees, their families, our suppliers, customers, and other stakeholders at the heart of our transformation process. With the goal of leaving a liveable world for future generations, we are working to ensure that our business processes are in compliance with sustainability principles.

We are taking significant steps together with our stakeholders in the area of environmental sustainability. Through energy efficiency projects, we are reducing our impact on energy resources and shifting towards alternative energy sources. In the area of social sustainability, we aim to increase access to information for society through projects focused on access for all, digital inclusion, digital equality, and digital literacy. With digital transformation projects, we focus on meeting customer expectations. We prioritise protecting the well-being of our employees and customers by taking measures in health and safety.

Our sustainability management is carried out by the **Sustainability Committee**, which operates under the leadership of the CEO and is directly accountable to our Board of Directors. The committee consists of representatives from different business units, and it develops the company's sustainability strategy, monitors the progress of the targets, and reports the process to our Board of Directors, ensuring its alignment with the corporate strategy. In line with the principle of accountability at the corporate level, we prioritise integrating our sustainability performance into our governance structure.

Additionally, within the framework of governance sustainability, we conduct reporting in accordance with the principles of transparency and accountability. Through our reporting processes, which are coordinated by the **Investor Relations and Sustainability Directorate**, we regularly report our **ESG data** to leading sustainability indices and rating agencies such as **CDP, MSCI, FTSE4Good, S&P Global, Refinitiv, and Sustainalytics**, and we are subject to evaluations in this context. We achieved an **“A” rating** for our performance in privacy and data security within the **MSCI Sustainability Index**. In the **Sustainalytics** evaluation,

we were placed in the **low-risk** category, creating a positive outlook. With a focus on transparency, comparability, and continuous improvement, we monitor our performance on these platforms and develop actions to improve our ESG ratings.

Our managers play a key role in determining and implementing our sustainability goals, while our employees actively contribute to the process of achieving these goals. To raise awareness among our employees, we offer training sessions; encourage them to share their sustainability-focused ideas; and support their active participation in energy efficiency, waste management, social responsibility, and environmental projects.

In line with our vision of shaping the future, we are making sustainability an integral part of our corporate culture and aim to create long-term impact by integrating it into all our processes.



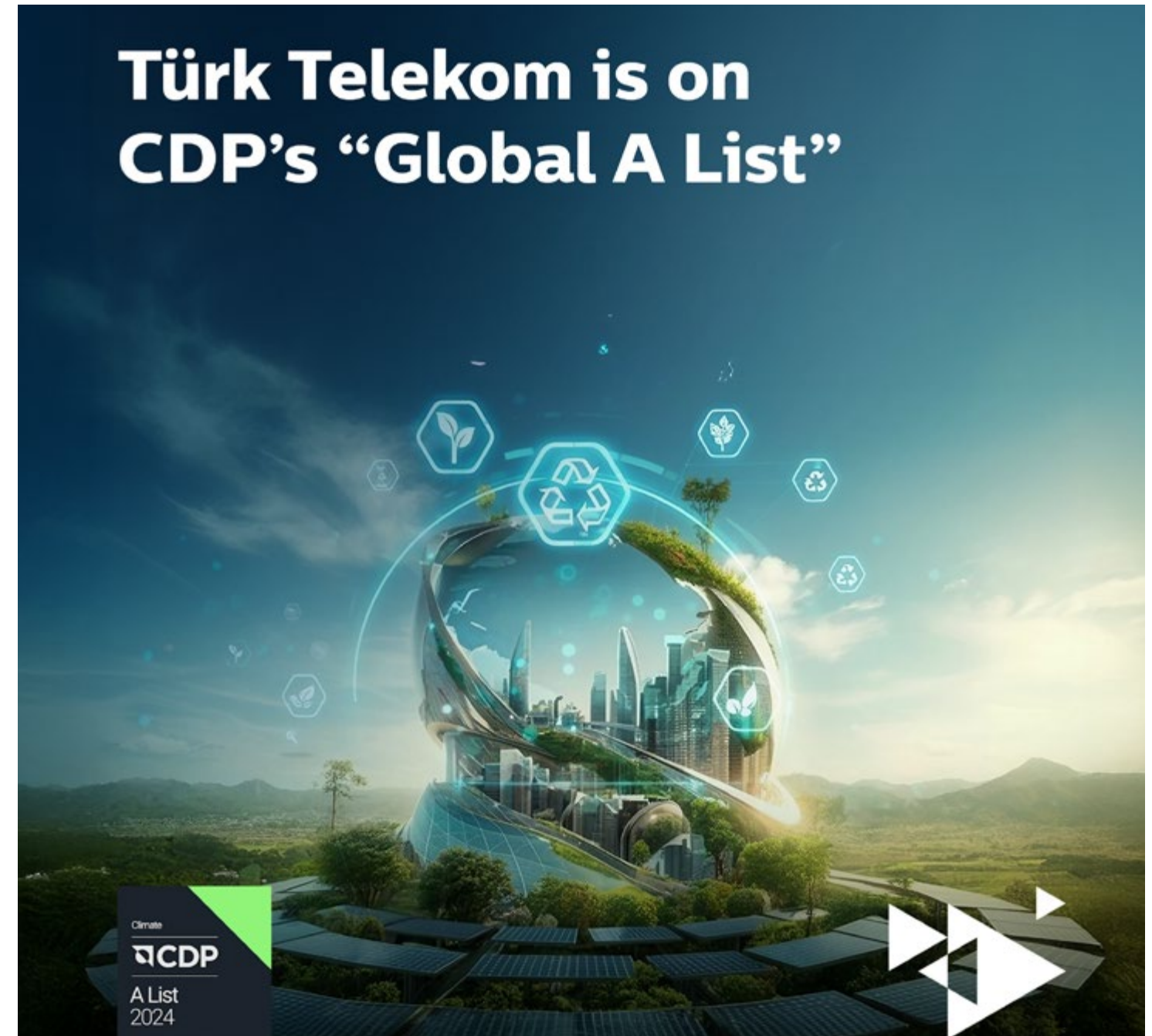
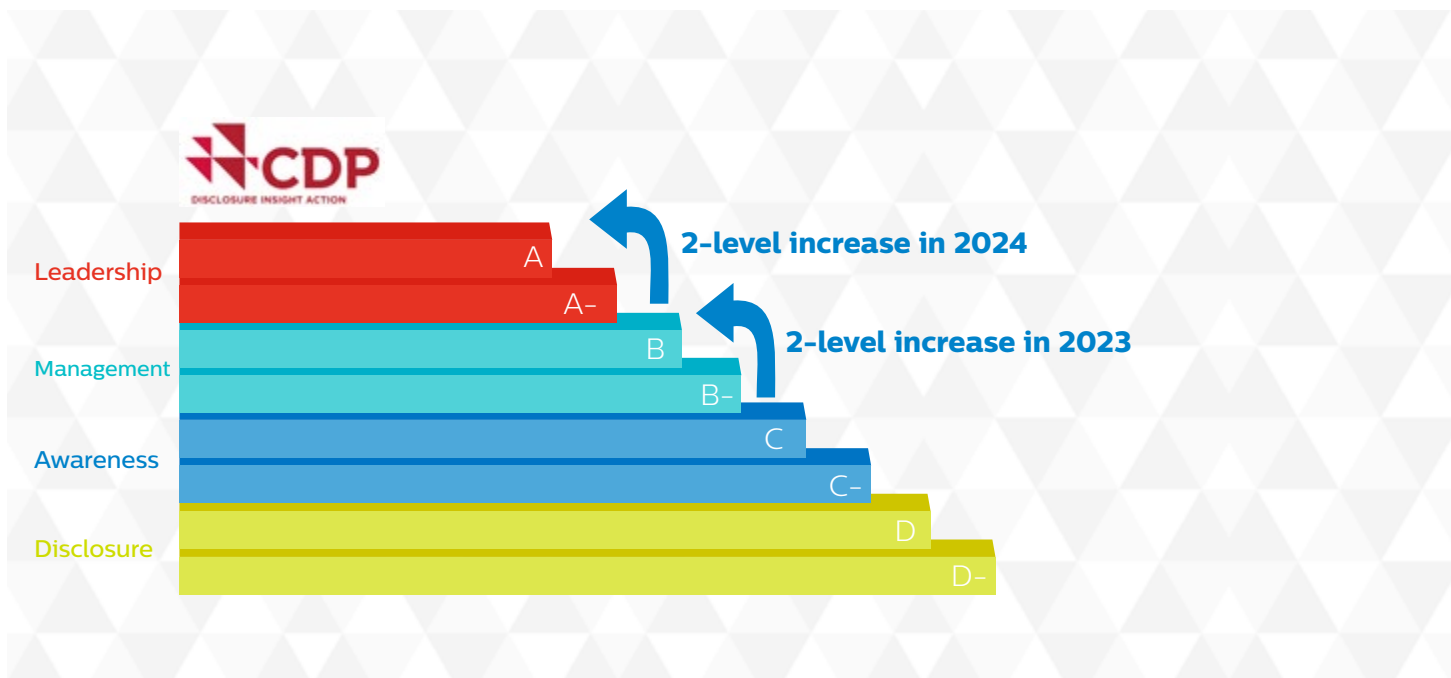
Our Sustainability Governance and Focus Areas which Shape the Future

We created a comprehensive carbon inventory for the Türk Telekom Group for the first time in 2024, in line with our goal of aligning with global standards in the fight against climate change.

We Reached the CDP Leadership Level

Our determination to implement our climate action plans is also reflected in international scoring platforms. In 2023, we moved to the Management level in the CDP (Carbon Disclosure Project - Disclosure, Insight, Action) assessment, receiving a 'B' rating. In 2024, we took this success even further, advancing by four levels over the last two years to reach the 'A' Leadership level, securing our place on CDP's Global A List.

This significant achievement serves as a tangible demonstration of our success in implementing our emission reduction strategies and our determination to integrate low-carbon solutions into our business processes. In the upcoming period, we will continue our efforts to further strengthen the leadership level that we have achieved in CDP and continuously improve our sustainability performance.



We Align with Global Standards in Carbon Management

In line with our goal of aligning with global standards in the fight against climate change, in 2024, for the first time, we created a comprehensive carbon inventory for the Türk Telekom Group. Taking 2020 as a baseline, we calculated our Scope 1, 2, and 3 emissions for the past four years (2020-2023) and expanded our emission management to cover all our group companies.

Through this comprehensive effort, by committing to Science Based Targets initiative (SBTi), we are once again demonstrating our determination to align with international standards in carbon management. In the upcoming period, in addition to the Scope 1 and 2 emissions reduction targets we have set, we will focus on managing our carbon footprint more effectively with long-term goals that also include Scope 3 emissions reduction targets.

Our Sustainability Governance and Focus Areas which Shape the Future

To make our sustainability management more systematic and to track progress more effectively, we are integrating our Sustainability Policy and Sustainability Programme into our operational processes and company strategy.

Within the framework of the United Nations Global Compact (UNGC), we have been submitting our progress reports since 2020, following international reporting standards to promote sustainability in the business world.

Our Strong Support for Global Climate Action

In 2024, by joining the GSMA Climate Action Taskforce, one of the most prestigious initiatives in the global mobile communications sector, we added another milestone to our global sustainability efforts. GSMA is an organisation consisting of 75 member companies, representing more than 80% of global mobile connections, and it is a critical platform that enables global mobile operators to increase their progress, reporting, and transparency in their climate goals.

Our Systematic and Effective Approach to Sustainability Management

To make our sustainability management more systematic and to track progress more effectively, we are integrating our Sustainability Policy and Sustainability Programme into our operational processes and company strategy. While setting our short-term action plans, we continue to strengthen our sustainability governance with a continuous improvement approach.



Ankara-Kule GM GES-120 kW

In this context, the material topics we have defined as “very high materiality” in accordance with our materiality analysis are as follows:

- Energy Management
- Risk and Crisis Management
- Data Privacy and Cyber Security
- Employee Well-being at the Workplace

These material topics are considered critical elements that directly affect not only our environmental performance, but also our business continuity, stakeholder trust, and the well-being and productivity of our employees. The improvement efforts we undertake in these areas form the cornerstone of our sustainability strategy.

Furthermore, within the framework of the United Nations Global Compact (UNGC), we have been submitting our progress reports since 2020, following international reporting standards to promote sustainability in the business world. We regularly assess our alignment with the SDGs (Sustainable Development Goals) and integrate these goals into all our activities.

We are enhancing our long-term corporate resilience by implementing projects in areas such as energy efficiency, strengthening our digital security infrastructure, developing initiatives for employee well-being, and increasing our preparedness for crisis scenarios.

Sustainability Committee

Our Sustainability Committee has been established to carry out the company’s sustainability efforts in a more effective, systematic, and holistic manner. Led by the CEO, the committee, which consists of management representatives, reports directly to our Board of Directors, ensuring the adoption and implementation of sustainability activities across the company.

Our committee plays a critical role in determining sustainability strategies, integrating these strategies into all business processes, implementing projects in line with the set goals, and monitoring sustainability performance. It is also responsible for determining our company’s sustainability priorities and planning the necessary actions in these areas.

Our Sustainability Governance and Focus Areas which Shape the Future

Our Sustainability Committee establishes sub-working groups at the operational level in order to increase the effectiveness of sustainability efforts.



The key responsibilities of the committee can be divided into four main categories:

- **Determining sustainability strategies:** Developing policies and strategic approaches that will enable the company to achieve its sustainability goals.
- **Integration and Implementation:** Integrating the sustainability approach into all business processes and implementing projects in line with this approach.
- **Goal tracking and performance evaluation:** Monitoring work towards sustainability goals and conducting performance evaluations.
- **Defining material topics:** Identifying sustainability priorities and planning the necessary actions in these areas.

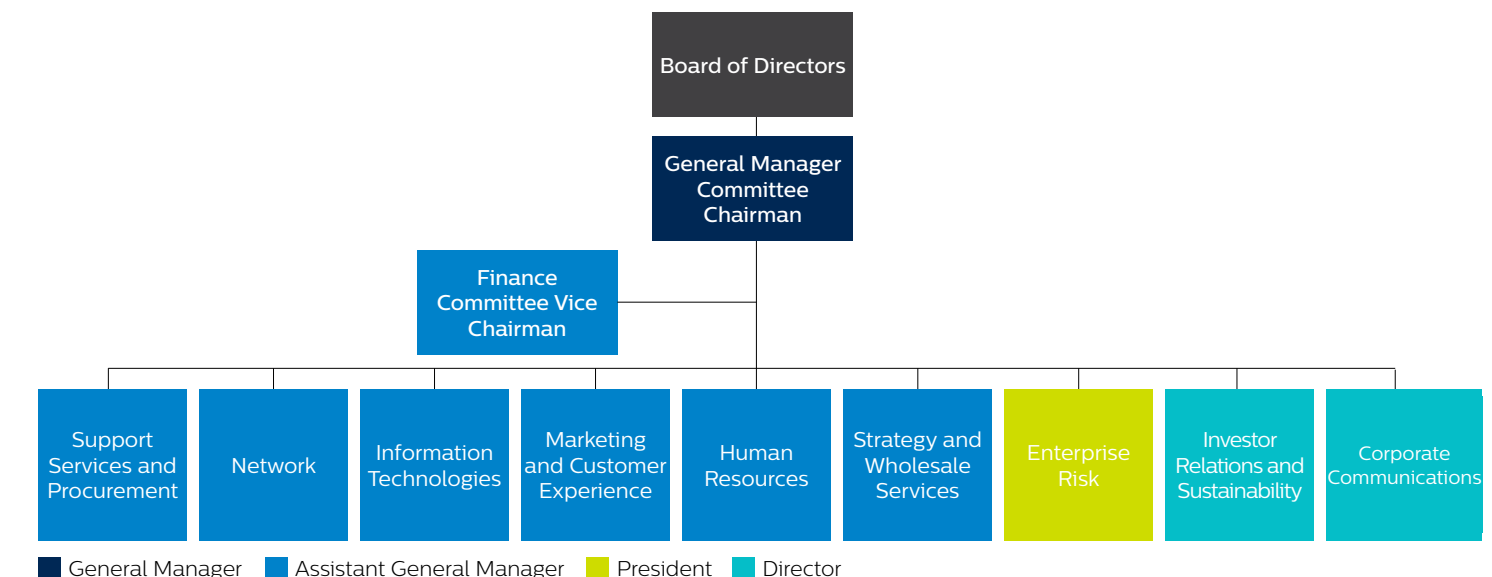
To enhance the effectiveness of sustainability efforts, our committee forms **sub-working groups** at the operational level. These groups ensure that operational processes are carried out in alignment with our sustainability policies.

Our committee authorised by the Board of Directors, meets at least twice a year but may meet more frequently if necessary. Meeting invitations are issued by the Committee Chair through the Board Secretariat. The committee's duties and working principles come into effect with the approval of the Board of Directors and are updated by the board as needed.

The unit responsible for the activities of our committee is the **Investor Relations and Sustainability Directorate**. The Directorate is responsible for both tracking the implementation of sustainability strategies across the company and coordinating sustainability reporting. Our Integrated Annual

Report is prepared under the coordination of this unit, with contributions from relevant business units, and is published after approval by the committee and the Board of Directors. Our committee may, when necessary, seek the advice of independent experts. The resources and support required for the committee to carry out its duties are provided by the Board of Directors.

The duties of our Sustainability Committee are detailed in the [“Sustainability Committee Working Principles.”](#)



Investor Relations and Sustainability Directorate is responsible for monitoring the implementation of sustainability strategies throughout the company and coordinating sustainability reporting.

Our Sustainability Governance and Focus Areas which Shape the Future

We contribute to sustainable economic growth and social development by providing information technology services to society.

Sustainability Focus Areas

We develop policies that guide our processes and approaches in line with our focus areas, carefully monitor the implementation of these policies, and make improvements. The policies we have created in this context serve our goal of continuously advancing the company's sustainability performance.

You can find our policies and detailed information in the [Policies](#) section of our Integrated Annual Report.

We Are Responsible to Our Environment



Focus on Climate Change and the Environment

We are aware of the risks posed by global climate change and are committed to fulfilling our environmental responsibilities in this regard. We are working on eco-friendly practices to conserve natural resources and reduce our carbon footprint.

We Are Responsible to Our Society



Focus on Value for People

We consider our human resources to be our most valuable asset. By reflecting our principle of “Making You Feel Valuable” in all our human resources policies, processes, and practices, we provide continuous development and support to our employees.



Focus on Contribution to Society

We contribute to sustainable economic growth and social development by providing information technology services to society. Through social responsibility projects, we aim to add value to all segments of society.



Focus on Customers

We consider customer satisfaction as one of our top priorities and adopt a customer-centric approach in all our processes. By continuously improving the customer experience, we aim to provide service that exceeds expectations.

We Are Responsible to Our Business



Focus on Trust Responsible Business Practices

We conduct all our activities in line with the principles of reliability, honesty, and transparency. While ensuring full compliance with laws and ethical rules, we adopt trust as a core value in our relationships with stakeholders.

Our Sustainability Governance and Focus Areas which Shape the Future

We operate with the vision of a world where technology creates equal opportunities for all and continue to invest in expanding digital access.

Minimising our environmental impact is a critical priority in our company's sustainability approach.

Minimising our environmental impact is positioned as a critical priority in our company's sustainability approach. By taking concrete steps in our fight against climate change, we are running large-scale projects in areas such as energy efficiency, reducing greenhouse gas emissions, water and waste management. We are increasing the use of renewable energy sources, developing technology-driven solutions to make our infrastructure more environmentally friendly. We use systems to optimise energy consumption in our operations, promote eco-friendly transportation practices, and enhance resource efficiency through waste management practices based on the principles of a circular economy. Within the framework of environmental sustainability, we are not only improving the sustainability performance of our internal operations but also developing collaborations to improve the sustainability performance of our suppliers and business partners within our ecosystem.

Another key pillar of our sustainability strategy is our societal impact. We operate with the vision of a world where technology creates equal opportunities for all and continue to invest in expanding digital access. While contributing to Türkiye's digital transformation

process, we prioritise projects that make it easier for disadvantaged groups to participate in the digital world. We continue our efforts to strengthen digital infrastructure in disadvantaged and underdeveloped regions, provide accessible communication solutions, and minimise inequalities in access to information. The well-being and development of our employees is also one of the fundamental elements of our understanding of social sustainability. While continually improving occupational health and safety standards, we are creating a working culture that supports equality, diversity, and inclusion principles. To encourage the professional development of our employees, we offer comprehensive training programmes, create opportunities to enhance their competencies, and continue our investments in our most valuable asset—our human resources. Additionally, through the social responsibility projects we carry out in the fields of education, arts, sports, and technology, we aim to create a positive impact across society.

In terms of sustainable economic growth, when evaluating our company's financial performance, we account for the long-term impact we create. By strengthening local supply chains, we contribute to the regional economy and develop projects aimed at increasing employment. We focus on large-scale infrastructure investments to contribute to Türkiye's digital economy, supporting socio-economic development by bringing next-generation technologies to all segments of society. By integrating our risk and opportunity analyses with sectoral dynamics and Türkiye's development goals, we strengthen our strategies to align economic growth with sustainable development.

Our Sustainability Governance

In our sustainability management, we prioritise the principles of transparency, accountability, and continuous improvement, evaluating our performance based on measurable goals.

Under the leadership of the CEO, starting from senior management, we incorporate sustainability-related targets into the individual performance criteria of our employees, encouraging tangible achievements in areas such as energy efficiency, renewable energy, emissions management, social impact, and governance. As part of our annually updated Türk Telekom Group Sustainability Programme, we expand the roadmap we have set to all business units across the company and create an inclusive governance model.

In line with the principle of transparency, we systematically monitor our sustainability efforts and make them available to all our stakeholders. We take into account feedback from our stakeholders through surveys and open communication channels. We view sustainability not only as a transformation process within the company but also as a development opportunity at the sectoral and societal level, expanding our impact through national and international collaborations. In the coming periods, we aim to further advance our efforts to develop sustainable business models, reduce our environmental impact, and increase the value we provide to society.

By strengthening local supply chains, we contribute to the regional economy and develop projects aimed at increasing employment.

Material Topics

To identify our material topics, we applied a multi-dimensional methodology, evaluating the expectations of all our stakeholders from a broad perspective.

With the participation of 110 stakeholders, we assessed the impact of sustainability topics on our business processes and financial performance and identified the material topics.

Sustainability is a critical component, not only in managing environmental impacts but also in aligning our business strategies with the future. As Türk Telekom, in 2024, we conducted a comprehensive Materiality Analysis to integrate our sustainability strategy with our business objectives and shape it in line with the most current approaches. During this process, with the participation of 110 stakeholders, we assessed the impact of sustainability topics on our business processes and financial performance and identified the material topics for our company and operations.

In our analysis process, we did not solely focus on an impact analysis based on stakeholder views. We also created a stronger foundation by leveraging industry standards and global evaluation systems. In this context, we integrated the critical topics identified for the telecommunications sector by organisations such as the Sustainability Accounting Standards Board (SASB), Morgan Stanley Capital International (MSCI), S&P Global, Refinitiv, and similar bodies into our analysis process. This allowed us to enhance our operational and environmental impact perspective, conducting a holistic impact analysis that also covers areas such as business continuity, investor expectations, and corporate resilience within the ESG framework.



Additionally, by including peer company analyses and industry best practices in our process, we adopted a comparative approach that enabled us to evaluate our group's market position from a sustainability perspective. The views of senior management contributed to the development of a sustainability roadmap aligned with our corporate strategies, thereby ensuring that our analysis is directly linked to decision-making processes.

In line with this approach, as of 2025, we will implement TSRS reporting under the Türkiye Sustainability Reporting Standards (TSRS), considering the financial impacts of risks. Through detailed work to be carried out with our relevant departments during this process, we aim to conduct more comprehensive analyses of the issues considered critical by our stakeholders and their impacts on our company's financial performance.

Materiality Analysis Methodology

To identify our material topics, we applied a multi-dimensional methodology, evaluating the expectations of both our internal and external stakeholders from a broad perspective. As part of this analysis, we considered the following four key criteria:

- 1. Sectoral and Global Standards:**
 - We incorporated the most critical sustainability topics for the telecommunications sector into our analysis, identified by **organisations such as SASB, MSCI, S&P Global, and LSEG.**
- 2. Peer Company Analyses and Best Practices:**
 - We reviewed best practices in the telecommunications sector to assess and incorporate material topics into our analysis.
- 3. Stakeholder Views and Expectations:**
 - We measured the impact of identified topics on our business strategy in light of feedback received from our employees, group companies, customers, academic institutions, public authorities, regulatory and supervisory bodies, NGOs, financial institutions, suppliers, shareholders, and investors.
 - We re-evaluated our company's sustainability priorities through a stakeholder survey involving **110 participants.**
- 4. Senior Management Views and Strategic Plans:**
 - We integrated sustainability topics into our business plans based on our long-term business goals, innovation and digitalisation investments, customer expectations, and strategies for securing competitive advantage.

We rated each topic on a scale from 0 to 100, **based on feedback from our stakeholders and a rating process aligned with global standards.** In this regard, we classify our topics according to their materiality levels as follows:

- **Very High Materiality Topics**
- **High Materiality Topics**
- **Material Topics**

Material Topics

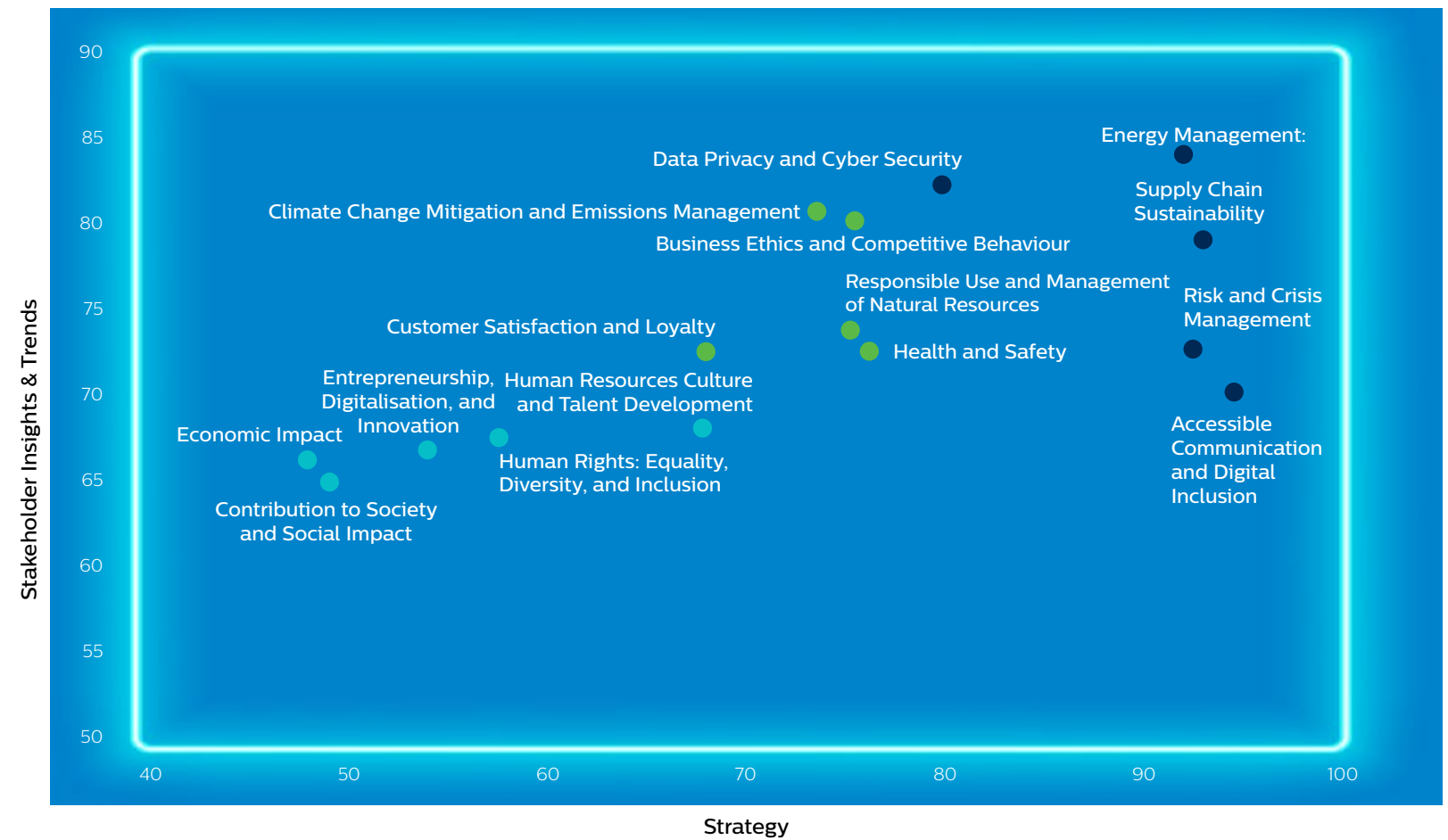
We position the materiality analysis
**as one of the cornerstones of our
sustainability strategy.**

2024 Materiality Analysis Results

The table below shows the most important sustainability topics we have identified as of 2024 and the materiality levels for each topic.

Material Topics	Materiality Level
Energy Management	Very High Materiality
Risk and Crisis Management	Very High Materiality
Data Privacy and Cyber Security	Very High Materiality
Accessible Communication and Digital Inclusion	Very High Materiality
Supply Chain Sustainability	Very High Materiality
Business Ethics and Competitive Behaviour	High Materiality
Climate Change Action and Emissions Management	High Materiality
Responsible Use and Management of Natural Resources	High Materiality
Health and Safety	High Materiality
Customer Satisfaction and Loyalty	High Materiality
Human Rights: Equality, Diversity, and Inclusion	Material
Human Resources Culture and Talent Development	Material
Entrepreneurship, Digitalisation, and Innovation	Material
Contribution to Society and Social Impact	Material
Economic Impact	Material

Materiality Matrix



We position this analysis as **one of the cornerstones of our strategy to integrate our group's sustainability priorities into our business processes.** This assessment was made by considering **stakeholder engagement, global standards, and sectoral trends**, and it serves as a critical guide in our company's journey towards sustainable growth.

As Türk Telekom, we will continue to shape our decisions that lead towards a sustainable future through scientific and data-driven approaches.

Material Topics

Material Topics	1 NO POVERTY	4 QUALITY EDUCATION	5 GENDER EQUALITY	7 AFFORDABLE AND CLEAN ENERGY	8 DECENT WORK AND ECONOMIC GROWTH	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	10 REDUCED INEQUALITIES	11 SUSTAINABLE CITIES AND COMMUNITIES	12 RESPONSIBLE CONSUMPTION AND PRODUCTION	13 CLIMATE ACTION	15 LIFE ON LAND	16 PEACE, JUSTICE AND STRONG INSTITUTIONS	17 PARTNERSHIPS FOR THE GOALS	Contributed Sub-goals
Very High Material Topics														
Energy Management				✓		✓		✓	✓					7.2, 7.3, 9.4, 11.6, 12.2, 12.4, 12.5
Risk and Crisis Management								✓		✓				11.5, 13.1, 13.2
Data Privacy and Cyber Security						✓						✓	✓	9.1, 9.2, 9.3, 9.c, 16.a, 16.10, 17.6
Accessible Communication and Digital Inclusion	✓					✓	✓	✓						1.2, 1.3, 1.5, 9.2, 9.c, 10.2, 10.3, 11.2, 11.3
Supply Chain Sustainability					✓	✓			✓	✓				8.4, 9.3, 12.6, 12.7, 13.3
High Material Topics														
Business Ethics and Competitive Behaviour					✓							✓		8.3, 16.5, 16.6
Climate Change Action and Emissions Management						✓		✓	✓	✓		✓		9.4, 11.6, 12.2, 12.4, 12.5, 13.1, 13.2, 13.3, 16.5, 16.6
Responsible Use and Management of Natural Resources								✓	✓		✓			11.5, 11.6, 12.2, 12.4, 12.5, 12.8, 15.1
Health and Safety					✓									8.8
Customer Satisfaction and Loyalty					✓	✓								8.2, 8.6, 9.c
Material Topics														
Human Rights: Equality, Diversity, and Inclusion	✓	✓	✓		✓		✓		✓			✓		1.2, 1.3, 1.5, 4.4, 5.1, 5.5, 5.c, 8.5, 8.6, 10.2, 10.3, 10.4, 12.8, 16.3
Human Resources Culture and Talent Development		✓			✓									4.4, 8.5
Entrepreneurship, Digitalisation, and Innovation				✓	✓	✓		✓					✓	7.3, 8.2, 8.3, 8.6, 9.1, 9.5, 11.2, 17.9
Contribution to Society and Social Impact			✓		✓		✓		✓			✓	✓	5.4, 8.3, 10.4, 12.6, 16.6, 17.6, 17.17
Economic Impact					✓	✓							✓	8.2, 8.3, 9.4, 12.6, 17.6

Stakeholder Relations

We carefully evaluate **all feedback received from our stakeholders.**

We position our stakeholder relationships as one of the cornerstones of our sustainability strategy. As Türk Telekom, it is important for us to understand the views and expectations of our stakeholders and take action accordingly through regular and transparent communication established through various channels. By utilising the expertise of the stakeholders we collaborate with, we aim to expand the scope of the projects we carry out, to reach target groups more effectively, to increase the positive impact created by our company, to contribute to social welfare by supporting the Sustainable Development Goals, and to ensure the sustainability of the benefits created. Before, during, and after our collaborations with stakeholders, we hold regular meetings at the project design, implementation, monitoring, and evaluation stages. By considering feedback, suggestions, and opinions from stakeholders, we assess our projects' strengths and areas for improvement and create action plans.

Alongside our Sustainability Committee, our stakeholder groups include the local community and public, our customers, employees and their families, our main shareholders and investors, suppliers, NGOs and professional associations, financial institutions, our group companies, public and local authorities, regulatory and supervisory bodies, the media, our competitors, and academic institutions.

As part of our corporate social responsibility projects, we collaborate with relevant stakeholders at both national and international levels in the sectors we operate within, including public institutions, local governments, NGOs, academia, professional associations, and suppliers. When identifying our stakeholders, we consider their national and international credibility, their expertise related to the subject and content of the corporate social responsibility project, their experience in the relevant fields, their potential to expand the project's impact, their contributions to the societal benefit to be created, their capacity to help us reach target groups, and their alignment with our company's sustainability goals.

We carefully evaluate all feedback received from our stakeholders and integrate these views into our decision-making processes. In this way, we aim to create shared value by establishing strong, transparent, and sustainable relationships with all our stakeholders. The feedback we receive serves as a guide in the development of our sustainability strategy and the shaping of our goals.



Stakeholder Group	
Employees	Employees, their families, trade unions, former employees, potential employees (new graduates, young talents, high performers)
Shareholders	Türkiye Wealth Fund (TWF), the Ministry of Treasury and Finance of the Republic of Türkiye, public shareholders
Financial Institutions and Organisations	Banks, equity and bond investors, analysts, credit rating agencies, insurance and financial leasing companies
Customers	Individual customers, corporate customers (SMEs, large companies and institutions), public institutions, other entities, business partners, social media organisations
Local Community	Local communities in operational regions and the headquarters, non-profit organisations, environmental organisations, cultural associations and institutions, active social media users
NGOs and Professional Associations	NGOs, unions, foundations, associations, research institutions, professional associations, national and international organisations, think tanks
Government, Regulatory and Supervisory Authorities	Government and ministries, local authorities and institutions, international initiatives, national and local institutes
Media	Print, audio-visual, local and international media organisations, social media platforms, thought leaders
Suppliers	Subcontractors, supplier institutions, business partners, technology companies
Academic Institutions	Secondary and higher education institutions, other academic organisations
Group Companies	TT Mobil, TTNET, and all affiliated companies
Competitors	Domestic and foreign telecommunications and infrastructure companies

Stakeholder Relations

Our Stakeholder Engagement Table

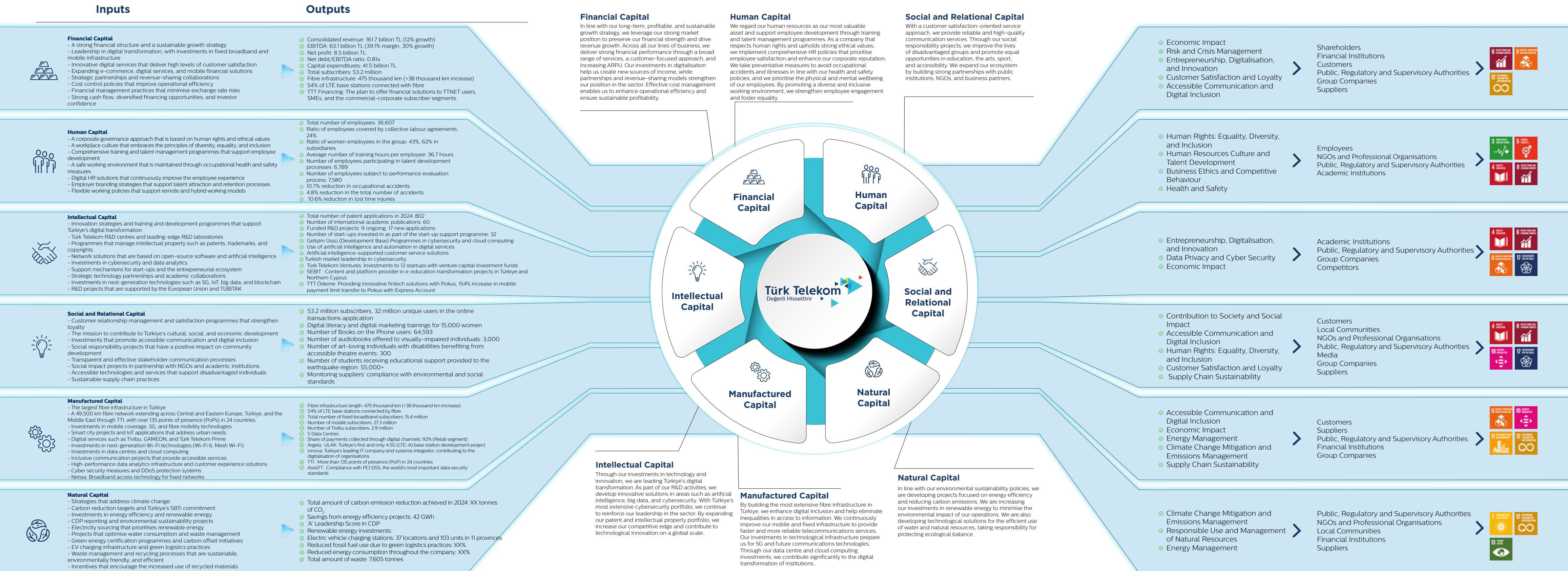
Material Stakeholders

Stakeholder Category	Communication Method	Communication Topics
Employees and Families	Surveys, reports and bulletins, feedback meetings, one-on-one meetings, HR meetings, seminars, projects	Company introduction, employee loyalty, employee satisfaction, wages, fundamental rights, fringe benefits, career opportunities, internship and training opportunities, volunteering and entrepreneurship, performance evaluation, employee engagement and feedback
Customers	Surveys, feedback, customer meetings, events	Individual customers: Continuous and quality communication, innovative products and services, wide coverage, reasonable pricing, campaigns, free applications, cybersecurity services, sector specific applications, customer support and problem-solving, social media and other digital channels. Corporate customers: Infrastructure, continuous service, innovative services, dedicated call centre and experts, customised services and products for corporates, transparency, customer feedback and needs assessment
Shareholders and Investors	General Assembly meetings, one-on-one and group meetings, Public Disclosure Platform (KAP), website	Financial performance, investment and portfolio management, sustainability approach and development in sustainability performance over the years, environmental performance, strategic plans, risks and opportunities, community service, corporate governance, and transparency
Suppliers	Surveys, supplier evaluation processes	Inclusive and clear contracts, sustainability criteria, human rights, inventory and demand management, employee resources and budget allocated to technological developments, payment schedules, creation of new business opportunities and/or providing references
NGOs and Professional Organisations	One-on-one meetings, reports and bulletins, seminars	Collaborations, events, mentorship and entrepreneurship programs, capacity-building activities, advocacy activities, etc.
Financial Institutions and Organisations	Meetings with financial institutions, Public Disclosure Platform (KAP), website	Financial and operational data, company strategies, loans, green loans, investment and portfolio management, risks and risk management, governance, climate-based recommendations, environmental sensitivity, base stations, access to services, serving the public, transparency and fairness, development in sustainability performance over the years, financial technologies (fintech)

Complementary Stakeholders

Stakeholder Category	Communication Method	Communication Topics
Public and Local Governments, Regulatory and Supervisory Bodies	Audits, reporting meetings	Secure service, audit and compliance, data security and protection, service continuity, strong and extensive infrastructure, legal compliance, transparency
Local Community	Feedback, market research	Inclusive and engaging services, high-quality, fast and continuous internet, strong and wide infrastructure, fair pricing, public opinions and feedback, environmental and social impacts, security and privacy, emergency services, technological developments, crisis communication
Group Companies	Group projects, meetings	Holistic approach, consistent and aligned actions, sustainable growth, synergetic new products and services, infrastructure sharing, strategic goals and sustainability targets
Media	Press conferences, social media channels	Company activities, new projects, the company's position in the sector, investments, collaborations based on community contribution, marketing and advertising partnerships, social responsibility
Academic Institutions	R&D studies, research, career development centres	Collaborations with educational institutions for product and service development, R&D, technology transfer, internship and job opportunities, education and seminars, social responsibility projects, information exchange

Our Value Creation Model



We Are Responsible to Our Business

We make personalised offerings by comprehensively analysing customer preferences and habits with our superior analytical capabilities, and we continue our investments in customer experience unfalteringly.

1 Focus on Trust

17.1%
Mobile ARPU
Growth

1.1 million
Total Mobile
Subscriber additions



We Are Responsible to Our Business

Focus on Trust

We continue our efforts to ensure equal access for everyone to the opportunities offered by the digital world, developing sustainable access solutions. We will continue building a future where everyone can benefit from high-speed internet by expanding our fibre investments.

The strategies we developed with a focus on increasing Türkiye's fibre internet penetration continued unabated in 2024.

839 Thousand
Fibre Subscriber
Increase



Economic Impact

Our Core Lines of Business and Strong Market Position

Providing solutions for changing and **evolving customer needs plays a major role** in making customers prefer us and in delivering sustainable revenue performance.

Our Mobile Services

In 2024, we delivered a strong commercial performance in terms of both revenue growth and subscriber additions in our mobile services offering, renewing the records set in previous years.

We achieved the top ranking in every area, from net subscriber additions to ARPU growth and subscriber market share increase, thanks to our effective strategies.

We achieved a successful annual performance in postpaid with 1.9 million net subscriber additions. In 2024, we increased our total number of mobile base by 1.1 million to 27.3 million, while increasing our subscriber market share by 0.6pp to 29%. In this period, we grew our mobile ARPU by 17.1% in real terms. In 2024, we achieved the highest annual net subscriber additions in mobile postpaid, increasing our postpaid subscriber ratio in the mobile base to 75%, reaching its highest level.

The Most Preferred Mobile Operator in the Number Portability Market for the Last Three Years

Providing solutions for changing and evolving customer needs plays a major role in making us the preferred choice of customer and achieving sustainable revenue performance. Customers' need for speed and mobile internet continues to trend upwards due to the accelerated development of technology, accelerated digitalisation, widespread use of digital platforms, and increased quality of digital content. We offer personalised offers by comprehensively analysing customer preferences and habits with our superior analytical capabilities, and we continue our investments in customer experience unfalteringly. Thanks to all these efforts, we have maintained our position as the most popular mobile operator in the mobile number portability market for the past three years.

1.9 million

Record net postpaid subscriber additions

In 2024, we achieved the highest annual net subscriber additions in mobile postpaid, increasing our postpaid subscriber ratio in the mobile base to 75%, reaching its highest level.

Thanks to the fibre networks we have built across Türkiye, we maintained our pioneering and leading position in fibre technology, while ensuring synergies with our mobile infrastructure.

Our power multiplies with fibre mobility

In a rapidly transforming world, we are securing our place among the global game changers who define the standards of next-generation technologies. We are working relentlessly to support our country's progress in this direction. Across Türkiye, we have built a comprehensive fibre network—now, we are transferring this unmatched power to the mobile world. We are launching a new era that will redefine mobile connectivity: the “Fiber Mobility” era. Our mobile customers are already benefiting greatly from our fibre infrastructure, and with the transition to 5G, they will take even greater advantage of this technology.

54%
Fibre connected
LET base station
rate

We launched the “Fibre Mobility” era.

With 4.5G, we have tripled our total frequency ownership in mobile, and as the mobile operator with the highest number of frequencies per subscriber, we are able to respond quickly to evolving customer needs with higher and faster mobile internet solutions.

A Leading Integrated Operator in Fixed and Mobile Infrastructure Synergy

In 2024, we continued our mobile coverage and capacity investments without slowing down, maintaining strong progress in our mobile infrastructure and significantly increasing our mobile capacity. Thanks to the fibre networks we have built across Türkiye, we maintained our pioneering and leading position in fibre technology within fixed infrastructure, while ensuring synergy between this advantage and our mobile infrastructure.

The importance of fibre will increase even more with 5G, and fixed and mobile networks will converge further during this period. By connecting more than half of our base stations to our central offices via fibre, we introduced Fibre Mobility technology to our customers and transferred our strength in fibre to mobile. We enhanced our customers' experience by

offering higher speeds, greater capacity, and less susceptibility to weather and geographical conditions with **Fibre Mobility** technology.

We Offer Diversified Benefits for Different Customer Needs

To respond to our customers' changing needs, we designed numerous campaigns tailored to specific customers and certain provinces throughout 2024 and presented them to our customers. We continued the communication efforts for our “Türk Telekom Prime” brand aimed at heavy mobile internet users and our “Selfy” brand targeted at young customers.

We Form Partnerships to Deliver Our Mobile Services to a Wider Customer Base

We continued our revenue-sharing partnerships with strong companies in the sector. Through the services we offer via the BİMcell, Teknosacell, and Pttcell brands, we enriched our value proposition and engaged with different customer segments.

Additionally, we brought numerous benefits to our customers, from digital music applications and video and film content platforms to digital games and e-learning content by collaborating with global industry leaders.

Our Core Lines of Business and Strong Market Position

We continue to introduce more and more subscribers to our fibre infrastructure, which we grow and strengthen with our uninterrupted investments.

Our Fixed Broadband Services

Throughout 2024, we achieved significant success by prioritising customer satisfaction and revenue growth. We reinforced our industry leadership by continuously expanding our strong infrastructure and focusing on speed-driven investments. We grew our fibre subscriber base steadily throughout the year, aligned with our mission to contribute to Türkiye's digitalisation journey.

As of 2024, our total fixed broadband subscriber base reached 15.4 million, while our fibre subscribers grew by 7% annually to 13.7 million, and thanks to the expansion of fibre infrastructure, the coverage of our internet services further increased. Fibre subscribers made up 89% of our fixed internet base, and we elevated user experience with our speed-focused service improvements.

As a result of the steps we took to increase our speed, quality, and coverage strength, the average speed of our retail customer base rose by 47% annually to 67 Mbps by the end of 2024 from 46 Mbps by the end of 2023. We had raised the entry package speed to 50 Mbps in the previous year for the FTTH infrastructure. In 2024, we upgraded to Wi-Fi 6 technology in VDSL modems, significantly improving both speed and connection quality. These solutions that we offer to provide users with a higher-performance, uninterrupted internet experience have directly reflected on customer satisfaction.

Türk Telekom Prime and GAMEON: The Exclusive Experience of the Digital World

Türk Telekom Prime, which we developed for home internet users, continues to stand out with its speed and quality-focused services. For customers choosing packages of 100 Mbps and above, we strengthened



customer loyalty by offering many privileges such as dedicated customer service, partnerships with Tivibu GO and YouTube, and brand discounts.

Furthermore, we increased our investments in the gaming world by developing solutions that support players' performance under our GAMEON brand. We strengthened our position in the sector with game-focused fibre internet campaigns, in-game advantages, and brand partnerships. Throughout 2024, we enhanced the privileges we offer to gamers by strengthening our collaborations with platforms such as Playstore and Gamepass. The exclusive game benefits we provided with PUBG Battlegrounds attracted great interest, while we continued our support for the esports ecosystem with events such as the GAMEON Valorant Tournament and GAMEON Türkiye Cup.

Fibre Infrastructure and Transformation Investments

As Türkiye's fibre powerhouse, we continued our infrastructure investments throughout 2024 without slowing down, successfully delivering high-speed internet to more households across the country. Thanks to our strategic investments supported by analytical models, our FTTC subscribers reached 8.5 million, while our FTTH/B subscribers reached 5.3 million. This growth significantly increased our fiberisation, advancing Türkiye to a higher level in broadband internet usage.

Our expanding fibre infrastructure increased digital inclusivity while making high-speed internet access more sustainable for our users. Our fibre network length grew significantly to 475 thousand km by the end of 2024 from 437 thousand km at the end of 2023. In addition, our fibre network expanded to cover 33.1 million households by the end of 2024 from 32.2 million households in 2023. In 2024, our FTTC infrastructure reached 19.6 million households, and our FTTH/B infrastructure reached 13.5 million households, clearly demonstrating the contribution of our investments to nationwide access and coverage.

Regional Campaigns and Social Responsibility Projects

Our strategies focused on increasing Türkiye's fibre internet penetration continued at full speed in 2024. Internet packages offered with regional price advantages and campaigns developed for local needs enabled our users to benefit from fibre internet in different regions.

We continued our projects this year in the 11 provinces affected by the 6 February 2023 earthquakes, supporting earthquake victims' fixed internet access through the affordable "Earthquake Housing Campaign" under the earthquake housing project led by the Ministry of Environment, Urbanisation and Climate Change.

15.4 million

Total fixed broadband subscriber base

As of 2024, our total fixed broadband subscriber base reached 15.4 million, while **our fibre subscribers grew by 7% annually to 13.7 million**, and thanks to the expansion of fibre infrastructure, the coverage of our internet services further increased.

Türk Telekom Prime, which we developed for home internet users, continues to stand out with its speed and quality-focused services.

We continue our efforts to ensure equal access for everyone to the opportunities offered by the digital world, developing sustainable access solutions.

Our Core Lines of Business and Strong Market Position

We continue to transform our TV platforms according to user habits, delivering the best viewing experience with our rich content strategy.

We continue our efforts to ensure equal access for everyone to the opportunities offered by the digital world, developing sustainable access solutions. We will continue building a future where everyone can benefit from high-speed internet, increasing our fibre investments.

Our Fixed Voice Services

As Türk Telekom, we continue to offer integrated solutions with technological advancements, prioritising customer experience in fixed voice services. While providing special offers to both consumer and corporate customers through phone call minute, device, and insurance campaigns, we also continued to offer fixed-price additional minutes and upgrade options to higher packages for active users. As of 2024, our fixed voice subscriber base is 7.6 million.

To meet the voice service needs of our corporate customers, we offer an advanced corporate experience by supporting technology integration with next-generation fixed voice systems. We continue to provide services that offer tailored solutions to our corporate clients, making business processes more efficient and increasing customer satisfaction.

Our TV Services

As one of the key players in the pay TV market, we further strengthened our IPTV infrastructure, renewed in the second half of 2023, with increased content investments throughout 2024. We provided more stable and higher-quality content access along with this transformation in infrastructure while offering our viewers more options through our expanding content library.

As a result of these investments, our total number of TV home subscribers exceeded 1.5 million in the last quarter of 2024. Thanks to the positive impact of

the content and technology investments, our total subscriber base reached 2.9 million.

On the content side, we expanded our premium TV channels and digital platform content with new channels such as BluTV Play 1 and BluTV Play 2. By further enriching the BluTV VOD movie and series library, we ensured our users easy access to content across different genres. For sports fans, we continued to offer top European leagues such as La Liga, Bundesliga, and Serie A on Tivibu Spor and S Sport channels, alongside prestigious basketball events like the Euroleague, BCL, and the CEV Women's European League.

We continue to transform our TV platforms according to user habits, delivering the best viewing experience with our strong content strategy.

Digitising and Automating Business Processes

We continue developing automated solutions by digitising manual processes to respond to our corporate customers' service requests more quickly and efficiently. Throughout 2024, we automated the

reporting processes to meet more quickly report requests related to services received from Türk Telekom.

Our corporate customers can access their reports whenever they wish thanks to the newly developed secure interface. This system not only improves the customer experience but also allows requests to be processed quickly and accurately, regardless of working hours. With the robotic processes we developed, we respond to customer requests in a more agile manner by using human resources more efficiently.

By continuously improving the solutions we offer to our corporate customers, we aim to maximise service quality and make business processes more efficient.

Our Digital Channels and Services

Throughout 2024, we reshaped our activities aimed at increasing sales and engagement rates of our digital products with a focus on operational efficiency. Within this scope, we began developing self-learning adaptive models in our digital channels to better analyse customer trends and optimise the user experience.

2.9 million

Tivibu subscriber base

We continue to offer integrated solutions with technological advancements, prioritising customer experience in fixed voice services.

We left a significant mark on the collective memory with the #YüzyıllıkSöz (Hundred Year Promise) project, which we implemented within the scope of the 100th anniversary of our Republic.

Meaningful and Award-Winning Communication Projects

Leading Türkiye's digitalisation journey, Türk Telekom left a significant mark on the national's collective memory with the #YüzyıllıkSöz (Hundred Year Promise) project, launched to commemorate the 100th anniversary of Republic. Through this project, users had the opportunity to leave messages for future generations regarding the second century of the Republic of Türkiye by calling 444 0 100 or sending messages via SMS.

This meaningful project not only attracted wide participation but also made a significant impact in communication and marketing, earning several awards. Türk Telekom won the silver award in the "Media Main Section: 100th Anniversary Communication Studies of the Republic" category at the Brandverse Awards. Additionally, Türk Telekom received the bronze award in the "Media/Special Categories/Radio and Audio Use" category at the Crystal Apple Creativity Festival organised by the Advertisers Association.

With this project, we expanded our communication strategy beyond technology to include a perspective focused on social responsibility and collective memory, leaving a lasting impact on the new century of our Republic.

Our Core Lines of Business and Strong Market Position

Our e-magazine app, which we renewed to enhance customer experience, won the Best of Category award in the Mobile Apps – Magazine/News category.

To respond more promptly to customer feedback, we analysed user reviews in app stores using AI-supported Natural Language Processing (NLP) techniques to identify the main factors affecting customer satisfaction and supported them with corrective actions. Additionally, to increase acceptance rates of offers from digital channels and optimise operational costs, we developed Machine Learning (ML)-based trend models to better understand customer behaviour and respond more quickly to expectations.

As a key step in our digital transformation efforts, we completely redesigned the interface of our Türk Telekom mobile app, improving it both visually and functionally at the start of 2024. Within this scope, processes such as subscription management, tariff changes, package purchases, speed upgrades, contract renewals, bill payments, and prepaid top-ups became much easier and faster. Our app was awarded the silver prize in the “Business” category at the Horizon Interactive Awards and also received international recognition for its user-friendly design.

Enhancing the Power of Digital Channels with Personalised Experiences

We continue to strengthen our digital channels with an expanded range of services, reaching a broader customer base. Throughout 2024, we expanded the scope of our digital platforms with campaigns offering personalised offers tailored to users’ needs. Notably, through our Sil Süpür (Clean Sweep) campaign, 16 million unique users won various prizes, while our total annual unique users reached 31.8 million.

We completely redesigned the interface of our mobile app, improving it both visually and functionally.

We continue to strengthen our digital channels with an expanded range of services, reaching a broader customer base.



In the digitalising world, we took steps to promote eSIM technology to provide users with a more flexible and easy communication experience. In 2024, we increased access to this technology by offering eSIM users special tariffs with 50% discounts and new data packages. At the same time, we enabled end-to-end eSIM activation with new capabilities introduced to our digital channels and launched informative communication campaigns highlighting the advantages of eSIM.

Pioneering Steps in Accessibility and AI-Supported Solutions

At Türk Telekom, we redesigned our website according to WCAG standards in line with our vision to make digital solutions accessible to everyone. We developed access tools and AI-supported sign language solutions for visually and hearing-impaired individuals. We improved customer experience by making our AI-supported digital assistant TiTi, which is integrated with our main site, faster and smarter. The AI-supported content we present on the Türk Telekom Blog has boosted user engagement and earned us the Bronze Award in the Web – Customer Information category. Throughout 2024, we remained the most visited website in the sector according to SimilarWeb data and raised customer satisfaction to the highest level by developing our digital channels with user-focused solutions.

Award-Winning Advances and Innovative Projects in Digital Services

Our e-magazine app, which we renewed to enhance customer experience, won the **Best of Category** award in the Mobile Apps – Magazine/News category. The infrastructure transformation of the **Muud platform** accelerated its development processes. This transformation was recognised with the **EMEA Overall Winner award at the IDC Future Enterprise Awards 2024**. Additionally, with the AI-supported **Muud Search** feature, we made content access easier for users. In education, we launched the **JetDers platform** in 2024, developed for middle and high school students.

Our Core Lines of Business and Strong Market Position

We continue our investments at full speed to support the country's digital transformation and develop a connectivity infrastructure using the most advanced technologies.

475 thousand kilometres
Fibre infrastructure length by
the end of 2024

**One of our steps toward the
connectivity infrastructure of the
future was preparing the MPLS
network for 5G.**

**In 2024, we increased IP network
capacity by 53Tbps, optimising data
traffic to meet growing demands.**

Investments and Infrastructure

As Türk Telekom, we continue our investments at full speed to support the country's digital transformation and develop a connectivity infrastructure based on the most advanced technologies. In 2024, we increased IP network capacity by 53Tbps, optimising data traffic to meet growing demands. Thanks to these investments, our fibre infrastructure length reached 475 thousand kilometres by the end of 2024. Through our fibre transformation efforts, we enabled customers to experience speeds of up to 1 Gbps, depending on infrastructure and tariff options.

Preparing for 5G with Network Modernisation

One of the most important steps we took to meet the digital needs of the future was to build a strong transmission and MPLS infrastructure to support 5G and fibre deployment. In 2022, as part of the modernisation of transmission systems, low-capacity legacy systems in rural areas were replaced with new generation transmission infrastructure, completing the transformation of many locations. At the same time, comprehensive planning was carried out to make our MPLS network compatible with 5G, and new generation system transformations and capacity increases were carried out where needed.

Content Distribution and International Connections

To improve customer experience and make content more quickly accessible, we installed an additional 1.7 Tbps OTT/CDN capacity. This investment contributes to delivering high-bandwidth content with lower latency and enhancing overall connection quality.



LTE Coverage and Next-Generation Technologies

As Türk Telekom, we expanded LTE coverage to 99.7% in 2024 by increasing mobile network capacity. The total number of mobile sites exceeded 27 thousand, and we achieved capacity upgrades at 64% of these sites. Additionally, we reallocated spectrum previously assigned to 2G and 3G to the more efficient 4.5G technology by deploying the latest equipment and features. This process also enabled the activation of energy-saving features as part of our sustainability efforts.

Strengthening Domestic LTE Technology

In line with Türkiye's vision to support domestic production in the telecommunications sector, as of 2024, 830 base stations are operating entirely with locally produced ULAK LTE stations. As Türk Telekom, we continue to be the only operator that provides its entire infrastructure through ULAK in the 6 provinces where we offer 4.5G service, contributing to the advancement of domestic and national technologies.

Expanding Coverage with Wi-Fi Services

As Türk Telekom, through our investments in Wi-Fi solutions, we lead Türkiye's digital transformation by providing uninterrupted connectivity to both corporate and individual customers. **As part of our tailored**

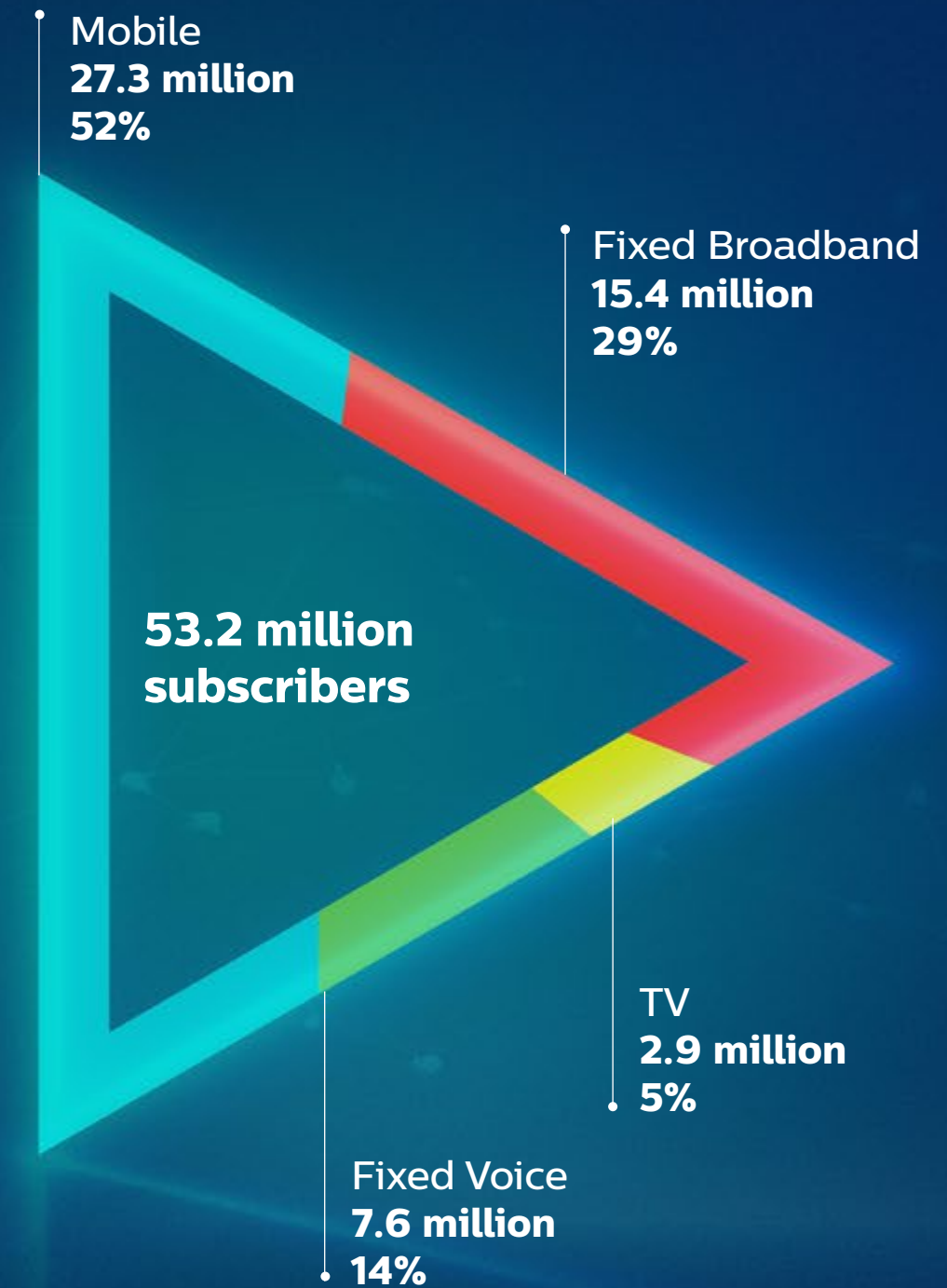
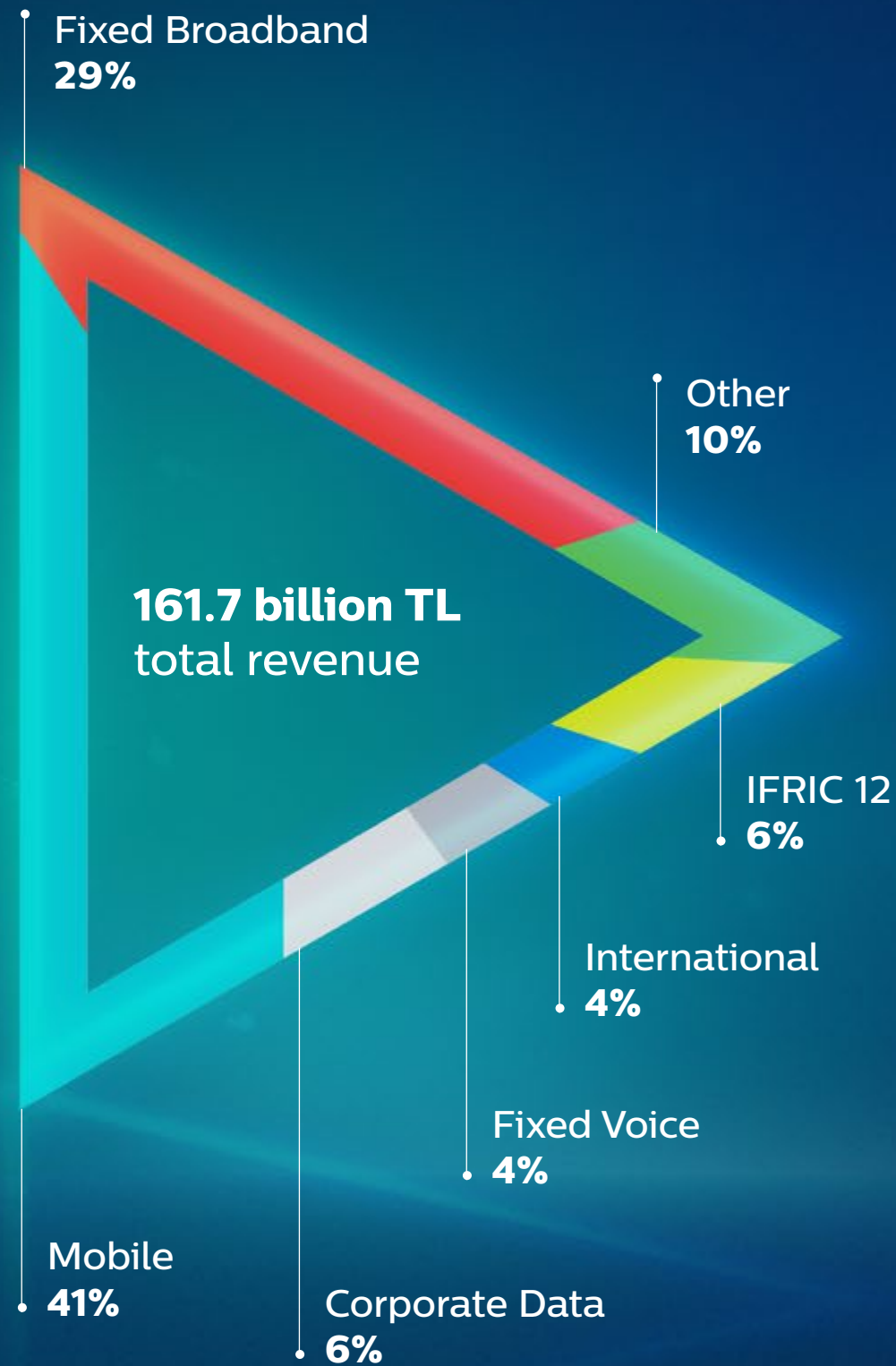
solutions for corporate clients, we provided dedicated Wi-Fi network services to 370 corporate customers, strengthening their network management and enabling more efficient use of wireless connectivity. These services enhance companies' operational efficiency while offering uninterrupted and secure connectivity.

Furthermore, **in line with our vision of accessible Wi-Fi everywhere and for everyone, we provide Wi-Fi services across Türkiye in numerous locations including parks, gardens, stadiums, airports, restaurants, buses, metro lines, and even airplanes.** As of 2024, **we offer services at over 10,000 Wi-Fi points across all 81 provinces of Türkiye and on 200 aircraft domestically and internationally, reaching over 30 million users. We achieved a 25% increase in Wi-Fi usage compared to the previous year, delivering a total of 30 million GB of data.**

As Türk Telekom, **with a robust access infrastructure and environmentally conscious data centres certified to international standards,** we remain committed to enhancing our services as Türkiye's data centre and cloud transformation service provider, and to delivering the highest quality solutions to our customers.

Financial and Operational Performance

A Balanced and Diversified Portfolio Structure



Financial and Operational Performance

Our gains in revenue growth, cost management and operational efficiency are strongly reflected in our financial results.

Financial Developments in 2024

As the Türk Telekom Group, we closed a challenging year with a guidance-beating performance. We are pleased that our efforts in revenue growth, cost management, and operational efficiency have been strongly reflected in our financial results. We delivered a performance in 2024 that exceeded our guidance thanks to the strong operational revenue growth driven by the steady growth in our mobile and fixed broadband business lines, as well as a reduction in opex/sales ratio, which led to an improved EBITDA margin. This solid operational performance enabled us to achieve robust real growth in free cash flow.

Consolidated revenue rose to 161.7 billion TL in 2024 from 144.6 billion TL a year ago with 11.8% increase. Excluding the IFRIC 12 impact, 2024 revenue was 152 billion TL, up 12.4% YoY including increases of 14.9% in fixed broadband, 21.1% in mobile and 9.5% in TV segments vs contractions of 9.7% in fixed voice, 9% in international and 0.6% in corporate data segments.

12.4% operating revenue (ex-IFRIC 12) growth in 2024 compared favourably to our expectation as we had formed our 11-13% growth guidance range under the assumption of a 42% CPI by the end of 2024 vs realised 44.4%. Mobile performed better than we anticipated throughout the year whereas fixed broadband picked-up visibly in the second half. Revenue from the ICT solutions has nicely accelerated in the final quarter, helping us end 2024 closer to the high-end of our guidance range.

Opex to sales ratio dropped to 60.9% for the full year compared to 66.5% amid continued disinflation, leading a robust 560 bps YoY improvement in EBITDA margin to 39.1%. EBITDA rose to 63.1 billion TL with a 30.5% steep increase from last year. As such, FY'24

EBITDA margin beat our 38% guidance by 110 bps thanks mainly to strong operational performance. Excluding the IFRIC 12 accounting impact, EBITDA margin was 40.8% for the full year.

Operating profit reached 26.7 billion TL in 2024 recovering from 2.8 billion TL operating loss in 2023 thanks to the significant improvement in operational performance and change in depreciation and amortisation of the concession related fixed assets.

Net financial expense dropped slightly by 2.9% from last year to 25.5 billion TL thanks to maintained calm in financial markets and our successful management of financial risks in this environment.

Net profit for the period came in at 8.5 billion TL after recording 16.2 billion TL of tax expense throughout the year mainly as a result of inflation accounting and changes in corporate tax legislation.

Capex reached 41.5 billion TL with accelerated spending in the final quarter of the year carrying the capex intensity ratio to 25.7% for the period, well below our 27-28% capex intensity guidance range. A lower ratio was largely driven by deferred fibre investments mostly in brownfield projects (i.e. FTTC to FTTH/B conversions) and unrealised data centre investments. A mild quarterly inflation and stable currency also helped.

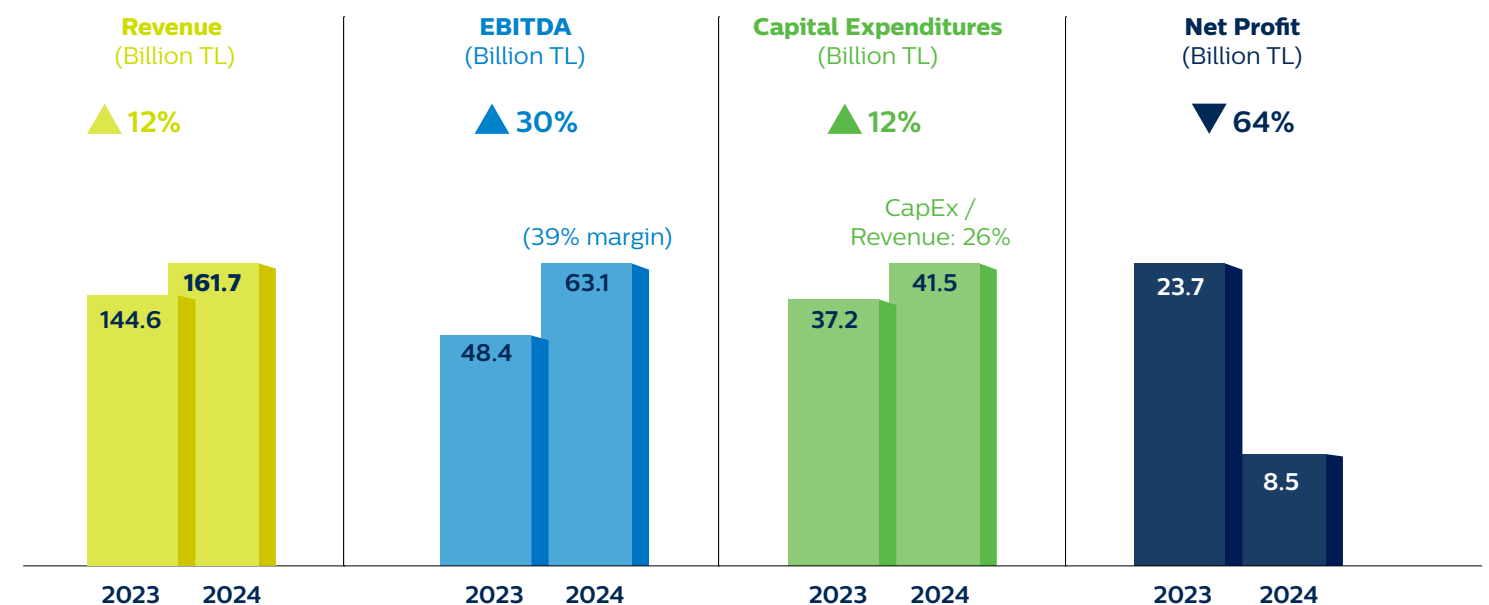
Unlevered free cash flow⁽¹⁾ was 17.8 billion TL compared to 10.2 billion TL in 2023, growing by 74.8% and once again underlining the strong operational performance. Also, earthquake and macro volatility had put some pressure on last year's performance.

The Net Debt/EBITDA⁽²⁾ ratio decreased from 1.17x last year to 0.81x in 2024.

Our net short FX position⁽³⁾ was 166 million USD by the end of the year. Excluding the ineffective portion of the hedge portfolio, namely the PCCS contracts, foreign currency exposure was 304 million USD short FX position.

⁽¹⁾ Unlevered free cash flow defined as net cash provided by operating and investing activities from operations.
⁽²⁾ Net debt includes MTM from FX to TL Currency Swaps and FV of Currency Protected Time Deposits. Net Debt/EBITDA calculation excludes extraordinary items in EBITDA calculation.
⁽³⁾ Net FX position is calculated as FX based financial debt (including FX based lease obligations) plus FX based net trade payables less FX financial debt hedging less FX net trade payables hedging less currency protected time deposits less net investment hedging less FX based cash and cash equivalents.

Financial Developments in 2024



Financial and Operational Performance

The operational achievements we recorded throughout 2024 reflect a broad development process, from the expansion of our subscriber base to the widespread deployment of our fibre infrastructure.

27.3 million
Mobile subscriber base

The number of mobile subscribers increased by 1.1 million over the past year.

1.9 million net additions in the postpaid segment, the highest net addition in a year on record.

Operational Developments in 2024

Türk Telekom's total subscriber base grew from 52.9 million last year to 53.2 million in 2024.

The fixed broadband subscriber base rose to 15.4 million with 169 thousand net subscriber additions over the year.

The fibre subscriber base exceeded 13.7 million, with 839 thousand net subscriber additions. Fibre-to-the-Cabinet (FTTC) subscribers reached 8.5 million, while Fibre-to-the-Home/Building (FTTH/B) subscribers stood at 5.3 million. The share of fibre subscribers within the total fixed broadband base increased from 84.7% last year to 89.2% in 2024.

The total fibre network length grew from 437 thousand km in 2023 to 475 thousand km in 2024. The fibre network covered 33.1 million households in 2024 compare to 32.2 million households in 2023. FTTC homepass reached 19.6 million, while FTTH/B homepass expanded to 13.5 million.

The mobile subscriber base reached 27.3 million recording 1.1 million net subscriber additions during the year. The postpaid segment recorded its historic high annual net subscriber additions, totalling 1.9 million, while the prepaid segment saw 827 thousand net subscriber loss. The share of postpaid subscribers in the mobile portfolio rose from 70.8% last year to an all-time high of 75%.

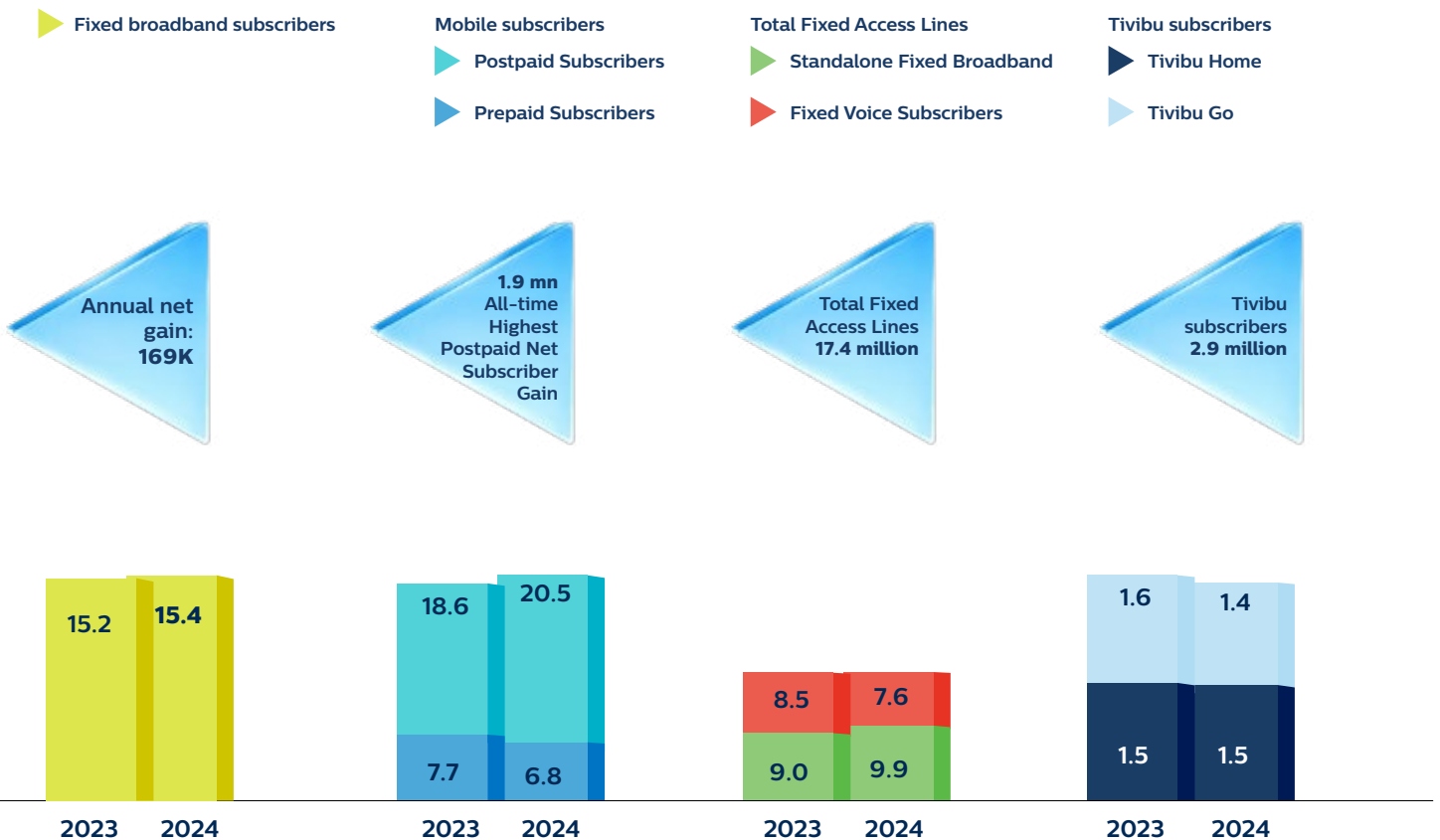
The fixed voice subscriber base declined by 904 thousand during the year, falling to 7.6 million. Including Naked DSL, the total number of access lines remained flat YoY at 17.4 million.

Home TV maintained its subscriber base at 1.5 million with 39 thousand net subscriber additions.

Our strong and balanced business model enables us to maintain financial stability and recover quickly, even amid global volatility or potential crises. The policy commitments shaped by our risk and opportunity analyses are supported by an investment planning approach that places sustainability at the core of our operational processes. This approach strengthens our competitive edge, enables steady growth, and enhances value for our stakeholders.

The operational achievements we recorded throughout 2024 reflect a broad development process, from the expansion of our subscriber base to the widespread deployment of our fibre infrastructure. As a company, we continue to support our goals of sustainable growth and social well-being through our strong financial structure and balanced business model. Türk Telekom's core strategy is to expand services that deliver value to our customers, while maintaining financial stability and sustaining our competitiveness on a global scale. Accordingly, we will continue our path with determination—pursuing investments that prioritise innovation and sustainability, while considering both risks and opportunities.

2023-2024 Operational Developments



Financial and Operational Performance

We continue to expand our fibre infrastructure without slowing down, providing uninterrupted and high-speed internet access all over Türkiye.

13.7 million Fibre subscriber base

Our fibre subscriber base also grew significantly alongside the expansion of our fibre infrastructure. Our fibre subscriber base surpassed 13.7 million by the end of 2024 with 839 thousand net subscriber additions from 12.9 million in 2023.

Fibre homepass reaching 33.1 million in 2024.

Through our investments, we are enhancing Türkiye's internet infrastructure while promoting digital inclusion and supporting our country to achieve its global digitalisation goals.

Strengthening Türkiye's Digital Transformation with Our Fibre Infrastructure

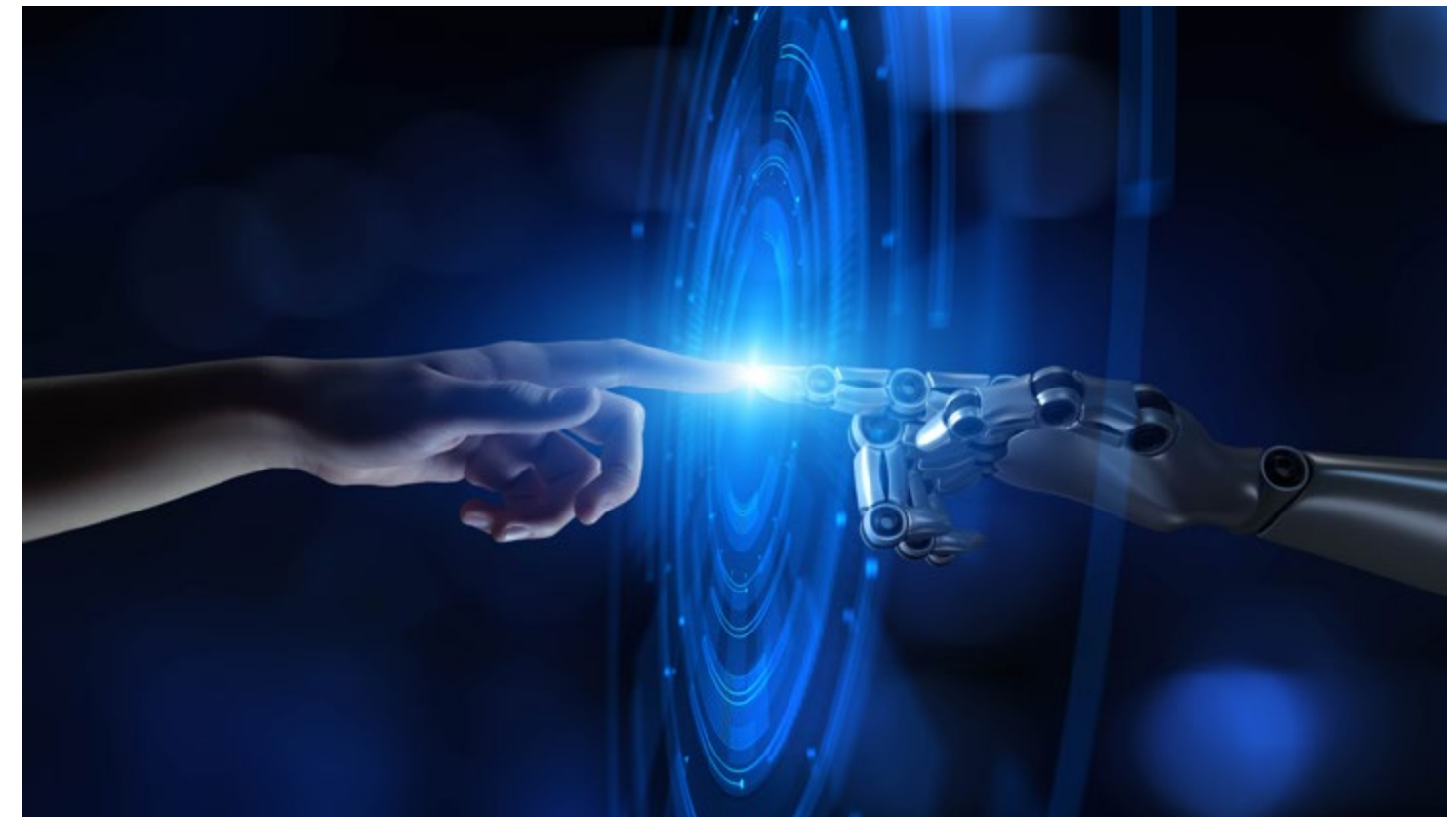
As Türkiye's largest fibre infrastructure provider, we expanded our fibre network from 437 thousand kilometres in 2023 to 475 thousand kilometres by the end of 2024, strengthening our mission to deliver high-quality, reliable internet services across the country.

Our fibre subscriber base also grew significantly alongside the expansion of our fibre infrastructure. Our fibre subscriber base surpassed 13.7 million by the end of 2024 with 839 thousand net subscriber additions from 12.9 million in 2023. Fibre-to-the-Cabinet (FTTC) subscribers reached 8.5 million, while Fibre-to-the-Home/Building (FTTH/B) subscribers rose to 5.3 million. As a result, the share of fibre subscribers within our total fixed broadband base rose from 84.7% to 89.2%, marking a significant milestone in our digital transformation journey.

We are rapidly expanding our fibre infrastructure to provide seamless, high-speed internet access across Türkiye. Our fibre infrastructure coverage expanded to 33.1 million households in 2024 from 32.2 million households in 2023. With this growth, FTTC homepass was 19.6 million and FTTH/B homepass increased to 13.5 million.

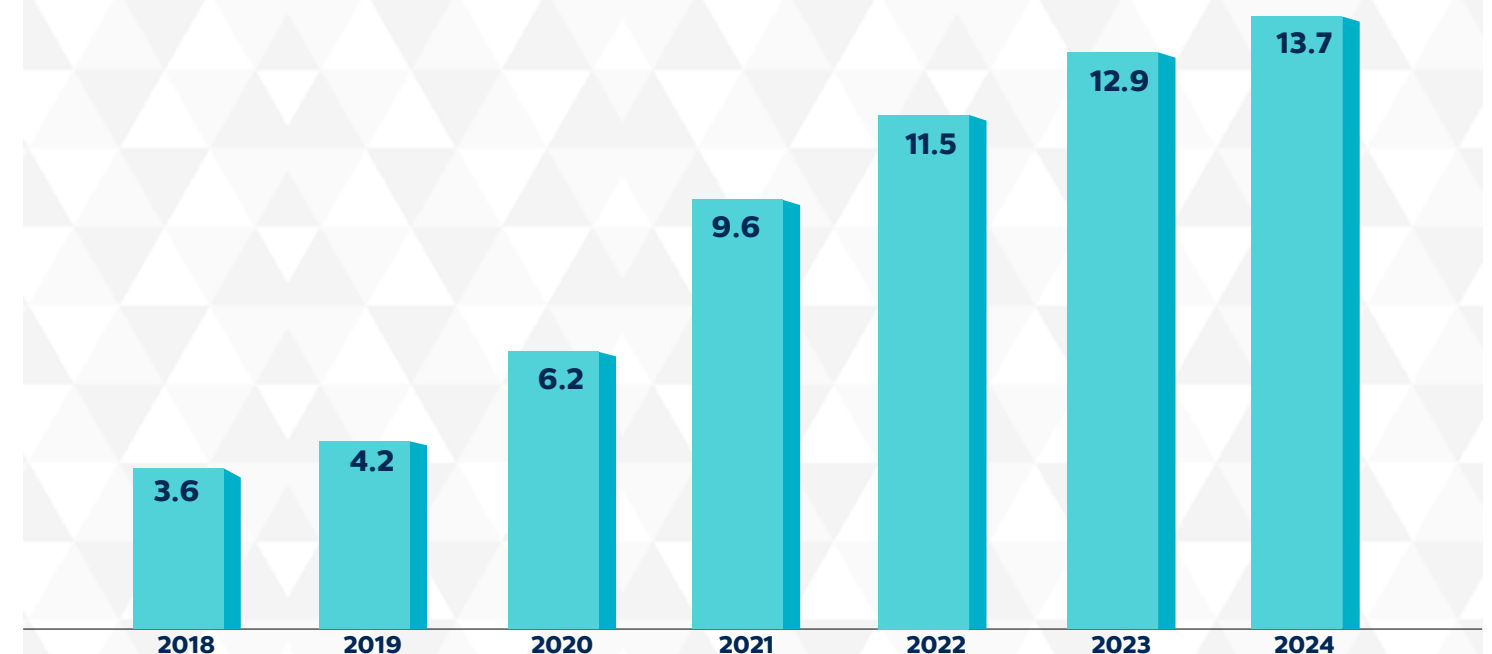
We are also continuing to advance our robust mobile infrastructure. As of 2024, we achieved 99.7% LTE population coverage and further strengthened our mobile internet infrastructure, with 54% of our LTE base stations now connected via fibre. We increased our fibre subscriber base by 169 thousand and mobile subscriber base by 1.1 million, reaching a total of 53.2 million subscribers.

Through these investments, we are enhancing Türkiye's internet infrastructure while promoting digital inclusion and supporting the country's efforts to achieve its global digitalisation goals. Guided by a people-centred approach to technology, we will continue investing to ensure equal access to the digital world for all.



Fibre Subscriber (million)

The fibre subscriber numbers include FTTH/B (Fibre to the Home/Building) and FTTC (Fibre to the Cabinet) figures.



Our Group Companies and Their Achievements

 **ARGELA**

Global-Scale R&D Efforts

Argela, Türk Telekom's innovation-focused subsidiary, continues to deliver significant achievements as a company that produces and exports technology in global markets. Throughout 2024, it solidified its strong position both in Türkiye and internationally through strategic partnerships and advanced technology solutions.

Innovative Network Technologies and 5G Transformation

To accelerate infrastructure transformation and deploy next-generation connectivity solutions, Türk Telekom is undertaking major projects with Argela and Argela's Silicon Valley-based subsidiary, Netsia. In this context, the deployment and commissioning of Netsia's BB Suite solution within Türk Telekom's infrastructure are progressing rapidly. Business development and proposal processes for our BB Suite product are ongoing with a Tier-1 operator group based in Europe and Oceania. Our partnerships with global manufacturers such as Kontron and Zyxel are also ongoing.

Türk Telekom was the first company worldwide to implement the strategically important SEBA technology developed jointly with its subsidiary Argela and Turkish engineers. The company has integrated this enhanced SEBA architecture, powered by the BB Suite product of Argela's subsidiary Netsia in Silicon Valley, with Zyxel products and made it available for users worldwide.

Meanwhile, as part of the patent and software rights agreements for vRAN (Virtualised Radio Access Network) and RIC (RAN Intelligent Controller) projects, Türk Telekom and Juniper Networks signed a Licensing and Cooperation Agreement and a Professional Services Agreement on 5 November 2020. Initially signed as two years agreements, these contracts have been mutually extended until the end of 2024.

Throughout 2024, Argela continued to strengthen its position both in Türkiye and internationally with strategic collaborations and advanced technology solutions.

At the GSMA Mobile World Congress, Argela announced a partnership with Azercell, one of Azerbaijan's leading operators.



5G and Future Network Technologies

Argela continues to develop solutions for fixed and wireless service providers under the NCA Suite, focusing on the 5G transformation. The NPM (Network Performance Monitoring) platform, which evaluates 5G network performance, was successfully deployed in Türk Telekom's 5G NSA (Non-Standalone) network. Software development for the 5G SA (Standalone) network was completed, successfully tested in the TT 5G SA Lab, and made ready for live deployment. This development enables the product to not only measure 5G network performance metrics, but also to operate across different environments, including cloud systems, thanks to its virtualisation support.

At the GSMA Mobile World Congress, Argela announced a partnership with Azercell, one of Azerbaijan's leading operators. Within this scope, Argela's next-generation Network and Customer Assurance products were integrated into Azercell's system to expand its network capabilities.

Advancing Local Technology Through ULAK and UTM Projects

Türk Telekom and Argela continue their efforts to strengthen the domestic telecommunications infrastructure at full speed. While the ULAK project has entered the warranty process with the completion of the development phase, operations carried out by the Directorate of

Transport, Maritime Affairs and Communications Research Centre (UDHAM) as part of the UTM (UAV Tracking and Management R&D Project) are in progress.

At the GTI Awards 2024 held during the Mobile World Congress, Argela won the "Innovative 5G Services and Applications Award," marking another milestone in 5G technologies. The award underscored Argela's pioneering position in the sector with its UAV and Traffic Management System. The UAV (Unmanned Aerial Vehicle) Communication and Management Systems developed by Argela and Netsia—now protected under the "System and Method for Drone RAN Controller" intellectual property—are among the projects that shape the future of the industry.

5G and Beyond: End-to-End Orchestration Systems

Argela participated in the Ministry of Transport and Infrastructure's 5G Mobile Communication Infrastructure Development Call Programme with two projects. The "End-to-End Orchestration System for 5G and Beyond Networks" developed under the support agreement signed with UDHAM, offers an open-source and integrated virtualisation infrastructure in line with the international standards.

This solution, built on COTS (Commercial Off-The-Shelf) hardware and equipped with software-defined, virtualised, end-to-end orchestration unit, enables the creation of private wireless networks, activation of end-to-end network and service slicing, and management of SD-WAN solutions. Therefore, telecom operators will be able to deliver new services to their subscribers quickly and efficiently.

Our Group Companies and Their Achievements

innova

A Quarter-Century of Expertise

Innova, Türk Telekom's strong subsidiary in technology solutions, further solidified its leadership in the sector in 2024 through outstanding performance. With more than 25 years of experience, its innovative services in innovation, system integration, software, and technology solutions have strengthened its impact both in Türkiye and internationally.

2024 marked not just a year of growth for Innova, but also one of strategic focus and transformation. Maintaining a strong presence in the ICT market, the company led key projects in software, services, and hardware, while shaping sector trends with innovative solutions such as the Cloudworks SaaS platform, YanYana, and Loyalty.

In particular, the Cloudworks SaaS Platform facilitated access to tailored cloud services for companies of all sizes from SMEs to large enterprises, through digital solutions such as e-transformation, VPOS, Android POS, an IoT platform, and YanYana. The platform provides businesses not only access to Innova's services but also the capability to develop their own cloud solutions and onboard their products into the Cloudworks ecosystem. As of 2025, the OBP (Shared Banking Platform) and Loyalty solutions will also be integrated into the platform, and products of 25 third-party companies within the ecosystem will be onboarded to Cloudworks.

Guided by a pioneering vision and aiming to expand its presence in global markets, Innova plans to accelerate its international growth and boost overseas sales of its products through the E-Turquality Certificate it received under the Ministry of Trade's "Stars of Informatics" programme.

Leading Achievements in Technology and System Integration

Innova marked 2024 with remarkable achievements that also gained recognition on international platforms. At the Huawei Türkiye Ecosystem Partner Summit 2024, it once again demonstrated the strength of its technology partnerships by winning three awards: "Top Service Partner of 2023," "Best Optical Sales Performance Partner of 2023," and "Outstanding Partner of 2023."

Its expertise in enterprise software solutions was recognised with a first-place award in the "ERP Software" category in the Bilişim 500 Survey, while the "Most Installation Star" award from Star Charge showcased its capabilities in technology infrastructure solutions.

Innova's achievements in public sector projects were also well recognised. The company won the "Public Sector Partner of the Year 2023" award at Fortinet Partner SYNC Türkiye 2024 and the "Public Project of the Year" award at the Pure Storage Partner Readiness Roadshow EMEA 2024, further reinforcing its strong influence in the public sector and reputation as a reliable business partner.

Innovative Solutions and Investments in Digital Transformation

In 2024, Innova contributed to digital transformation through innovative products and solutions. YanYana, an app developed to expand access to the digital world and simplify everyday life, was specifically designed to enhance the social inclusion of individuals with autism. Launched in both domestic and international markets in the first quarter of 2025, YanYana has gone beyond being a mere digital platform, distinguishing itself through its mission to deliver social value.



As Innova's cloud-based solutions scaled globally, its Cloudworks, YanYana and Loyalty products began to be offered to both local and international clients via global cloud service providers such as AWS, Huawei, SAP Store, Google Cloud and Azure. By 2025, full integration with the cloud-based infrastructure is targeted, enabling broader access to global customer base.

One of the company's key steps toward digital transformation was obtaining the "Domestic Goods" certificate for 20 different products and solutions. This certification has accelerated Innova's localisation processes and supports its vision to advance further in this area in 2025.

Shaping the Technologies of the Future with R&D

In 2024, Innova developed a total of 21 R&D projects to shape the future of technology. These projects, driven by digital and AI-based technologies, aim to accelerate digital transformation across various industries. Key projects include the MaaS (Mobility as a Service) Platform, the DHMI Geographic-Based Digital Information Platform, the development and sustainability of the TCDD Platform (YTP), and a Satellite-Connected Container Data Centre.

Global Recognition in Communication and Brand Value

Innova distinguished itself not only through technology solutions but also with its achievements in digital communication and brand management. At the Horizon Interactive Awards, the company received a gold award for its illustrated brochure

and the AI-powered YanYana.io interactive education website, as well as a bronze award for its user experience-focused corporate website and its infinitely zoomable corporate video.

Additionally, Innova's 25th anniversary corporate film won two bronze awards in the "Video – Web Video Short" and "Video – Promotional – Product or Service" categories, further cementing its strength in digital communication.

A Strong Workforce and Innovative Work Culture

Innova reaffirmed its success in employee satisfaction and organisational commitment by earning the 2023–2024 Great Place to Work Certificate.

The company also received multiple Brandon Hall Excellence Awards, including Best Programme Supporting Individual Development, Best Onboarding Programme, Best Learning Strategy, and Best Corporate Culture Transformation.

Investing in the Future and the 2025 Vision

Throughout 2024, Innova took significant steps to make technology more accessible, efficient, and innovative, and is now setting more ambitious growth targets for 2025 and beyond. The company plans to expand the Cloudworks platform to third-party partners, offer integrated solutions via global cloud platforms, support Türkiye's digital transformation through R&D projects, and strengthen its international market position. Innova will keep building the future of technology and innovation with Türk Telekom's continued support.

Our Group Companies and Their Achievements

Türk Telekom Ventures

Promoting Entrepreneurship and Innovation

Türk Telekom Ventures (TT Ventures) continues to support the growth of innovative ideas through a comprehensive investment strategy that backs the entrepreneurship ecosystem at various stages. It offers seed funding through its PILOT Programme for early-stage startups, while accelerating the growth of more advanced ventures through investment mechanisms. In addition, by investing in international funds, it gains access to global technology startups and unlocks new opportunities.

This diversified investment model allows for early-stage support of innovative ventures while also aiming to create long-term value through investments in startups with proven revenue streams. Türk Telekom Ventures is helping to strengthen the entrepreneurship ecosystem both in Türkiye and international markets.

Strategic Investments and the Venture Capital Investment Fund (VCIF)

Since its inception, TT Ventures has invested in 12 different startups, shaping its investment decisions based on key criteria such as strong founding teams, large market opportunities, technological innovation, and scalable business models.

TT Ventures continues its investments through the independently managed Venture Capital Investment Fund (VCIF), established in 2022, in which Türk Telekom Group is one of the main investors. Through this fund it aims to generate financial returns with participation of both domestic and international investors. With participation from investors across various sectors, the TT Ventures ecosystem has become even more diversified and now boasts a broad business network.

Prioritising AI, Cybersecurity and Health Technologies

TT Ventures focuses on supporting growth in technology-driven sectors, prioritising high-growth areas such as AI-powered B2B solutions, cybersecurity, and health technologies. It also continues to assess other sectors with opportunistic investment potential.

TT Ventures goes beyond acting solely as a venture capital fund by actively supporting startups in sales, marketing, business development, and international expansion. It aims to establish strong partnerships with visionary entrepreneurs to grow innovative and transformative ideas globally while fostering the sustainable development of the ecosystem.

Partnerships with Universities and Technoparks

TT Ventures collaborates closely with leading universities and technoparks to support the growth of the entrepreneurship ecosystem in Türkiye, from the ideation phase to commercialisation. As an implementing organisation within TÜBİTAK's BİGG programme, it continues to support innovative entrepreneurs in collaboration with ODTÜ Teknokent and Istanbul Teknopark.

Furthermore, through its company established in the United States and strategic collaborations, it supports not only its own portfolio startups but also Türk Telekom and its group companies in their business development and investment activities in global markets. This approach positions Türk Telekom as a technological bridge between Türkiye and international markets.

In 2024, TT Ventures took pride in Türk Telekom being ranked among the top five most startup-friendly companies at the Corporate Startup Day event. It also received a plaque award at the Take-Off event, once again demonstrating its contribution to the entrepreneurship ecosystem as Türk Telekom Ventures.

- PILOT Programme

Launched by Türk Telekom in 2013 to support technology startups and provide innovative products and services to customers, the PILOT Programme also offers strong backing for domestic entrepreneurs. Now in its 12th term in 2024, the programme has graduated 121 startups and provided over 2 million USD in cash support. Through Türk Telekom Ventures, 17 different startups have received investment, while 66 PILOT alumni attracted more than 51 million USD in total from other ecosystem investors, achieving notable growth.

Startups selected for the PILOT Programme held one-on-one mentoring sessions with over 450 mentors across 12 weeks and gained access to Türk Telekom's extensive business network. During the programme, startups explored collaboration opportunities with Türk Telekom and participated in more than 35 training sessions delivered by field experts to further develop their businesses. Each accepted startup receives initial cash support, and those who successfully complete the programme are eligible for investment from Türk Telekom Ventures.

At the end of the programme, teams have the opportunity to join a two-week programme in the United States in collaboration with Stanford University, where they engage with globally-recognised mentors and investors to expand their vision and scale internationally.

- Yaay

Yaay is a domestic social media platform that was launched in August 2020. Yaay enables users to share freely, follow current events, and engage socially by posting text, photos, or videos. Users can interact with posts through comments, quotes, likes, or by expressing disapproval using dislike button. The platform also offers a story feature that disappears after 24 hours. A new interface has also been developed that uses artificial intelligence to generate news and share it directly on Yaay. The story section was completely overhauled, adding features like Boomerang, text overlays, collage creation, and new sticker packs. With Phase 2 developments, additional features such as story views, user tagging, URL insertion, and location tagging were also introduced.

- Playstore

Backed by Türk Telekom, Playstore.com is a digital entertainment platform offering a wide range of products for gamers. It offers the latest PC games, free-to-play and mobile bundles, and digital entertainment codes with a variety of payment options.

The number of sales channels offering Playstore.com wallet codes was increased from one to five, enabling users to access wallet codes through more platforms. Wallet codes valid for digital TV, gift cards, and app stores were added to the product line, expanding access beyond games to a wide range of digital content and offering users a full 360-degree digital entertainment shopping experience.

Our Group Companies and Their Achievements

AssisTT

A Leader in the Call Centre Industry

Established in 2007, AssisTT stands out as one of Türkiye's leading companies in customer experience management, backed by robust technological infrastructure and a highly skilled workforce. Serving a wide range of industries from telecommunications, media, and e-commerce to banking, insurance, healthcare, transportation, logistics, public services, and energy AssisTT continued to lead the sector in 2024 in terms of both workforce size and revenue.

In 2024, the company handled 232 million calls and delivered a total output of 688.4 million units, continuing to set itself apart with strategies focused on maximising customer satisfaction.

Digitalisation and AI-Powered Innovations

With a workforce of nearly 17 thousand, AssisTT is committed to shaping the future of customer experience, developing strategic approaches across all customer touchpoints. Thanks to its advanced technology infrastructure, the company delivers AI-based projects that effectively meet customer needs and expectations. In 2024, it expanded its portfolio by adding five innovative, in-house developed products, further simplifying customer interactions.

A key digital innovation was "Dönence (Tropic)," a workforce management application developed entirely in-house for the Turkish market. This innovative solution improves scheduling efficiency and stands out in the sector with features like automated planning and fair shift distribution.

A First in the Sector with Flexible Working Models: Entrepreneur Customer Representative

AssisTT enhanced its focus on employee experience by introducing groundbreaking new models in the industry. A first-of-its-kind model both in Türkiye and globally, the "Entrepreneurial Customer Representative" approach gives employees the flexibility to manage workflows via a single platform, choosing their own working hours and location, thereby nurturing entrepreneurial spirit.

This innovative model not only gave employees greater flexibility and autonomy but also optimised service costs, enabling more competitively priced call centre services for clients.

Leadership Recognised with Awards

In 2024, AssisTT's success in customer experience management and its investments in technology were recognised with a series of national and international awards.

- BTHaber ICT 500 Research: First place in the "Call Centre Service of the Year" category
- IMI Conferences: "Best Technology" award for the Dönence application
- Van Chamber of Commerce and Industry: "Stars of Employment" award
- Brandon Hall Group Excellence Awards:
 - Gold award for the Integrated Candidate Relationship Management Programme
 - Silver award for the AssisTT Next Development Journey, Employer Branding, and AssisTT Winning Teams Training Programmes
 - Bronze award for the Sales Multi-Skill Programme

Additionally, thanks to its ongoing investments in customer and employee satisfaction, AssisTT was once again awarded the "Great Place to Work" certification.

SEBIT

37 Years of Experience in Educational Technologies

Türk Telekom's pioneering educational technologies subsidiary SEBIT, with 37 years of experience, offers a wide range of solutions from educational content and digital platforms to smart assessment systems, teacher training, AI-based initiatives, and adult education. Since its inception, SEBIT has led the digital transformation of education, standing out with its innovative approaches both in Türkiye and internationally.

As a pioneer in digital education technologies, SEBIT has proven its ability to adapt to rapidly evolving educational needs, particularly since the pandemic. Its comprehensive solutions aim to make learning more accessible, efficient, and personalised.

Backed by Türk Telekom's technological strength and leadership, SEBIT continues to solidify its pioneering role in the international educational technology landscape and plays an active role in shaping the education models of the future. Driven by a commitment to sustainable innovation in education, SEBIT will continue developing technology-oriented, accessible solutions tailored to individual learning needs.

SEBIT's Solutions Shape Global Transformation in Education

Founded in 1988 as an R&D lab under TÜBİTAK, SEBIT has played a pioneering role not only in Türkiye but also on a global scale with its education-focused innovations. Leveraging the synergy created with Türk Telekom, SEBIT implements technological innovations that drive educational transformation and designs forward-looking learning models.

In 2024, SEBIT stood out particularly for its AI-powered educational solutions. The company achieved significant recognition by reaching the finals in the "Best AI Application in Learning" category at the prestigious Learning Technologies Awards 2024 (#LT24Awards), with its AI-powered solution "Sor O Zaman (Ask Your Questions)" selected from among 360 entries.

SEBIT's "Sor O Zaman" platform uses an AI-based system that guides students on how to solve similar problems rather than providing direct answers. This approach helps students develop analytical thinking skills by understanding how to approach similar problems instead of simply memorising solutions. The Vitamin İlkokul (Primary School) platform promotes experiential learning for students and supports teachers with rich content, enhancing the overall efficiency of the education process.

Sebit's Initiatives for the Education of Adults

As of 2024, SEBIT has accelerated its efforts in adult education and launched several innovative projects. Sebit LMS is a learning management system designed to help employees across various industries enhance their professional competencies. It also addresses the evolving needs of the professional world by offering digital and technical training that supports employees in advancing their careers.

These projects support SEBIT's mission to serve the educational needs of not only school-age learners but also lifelong learners across all ages.

Our Group Companies and Their Achievements



Seamless Global Connectivity

2024 was a year of strategic partnerships and technological progress that further strengthened Türk Telekom International's (TTI) position in global markets. Efforts aligned with Türk Telekom's global vision played a key role in adapting to market dynamics and enhancing its competitive edge in the international telecommunications sector.

Strategic Partnerships in LTE/5G NSA Roaming Services

Türk Telekom International began providing services offered by global operators such as Deutsche Telekom AG (DTAG) and Telekom Italia Sparkle (TIS). Peering interconnections with operators like China Mobile Group, who require a signalling provider for roaming, enabled the successful launch of LTE/5G NSA roaming service agreements. As a result, TT Mobil users experienced faster and more seamless international data roaming, significantly improving customer satisfaction. This optimisation of international data traffic further reinforced Türk Telekom's strength in global mobile services and elevated the user experience.

Revenue Growth and Stronger Market Position with Direct Peering Connections

The implementation of direct peering connections in 2024 further solidified Türk Telekom International's presence in the international arena. Several major international operators that had not previously designated a preferred operator chose Türk Telekom as their preferred partner in Türkiye, contributing to increased revenues. This success led to a notable increase in Türk Telekom's international roaming revenues and boosted its competitiveness in the global telecom market.

These strategic partnerships and technological enhancements positioned Türk Telekom International as a stronger player in global connectivity and roaming services. Advancements in LTE/5G NSA roaming and financial gains from direct peering agreements significantly contributed to strengthening Türk Telekom's technological infrastructure and financial sustainability.



Innovative Solutions in Digital Payment

2024 was a standout year for TT Ödeme (TT Payment Services), marking by innovative solutions and strong growth figures within the digital payment ecosystem. Focusing on cost reduction and deepening its existing fintech solutions, the company achieved a 188% YoY increase in transaction volume through infrastructure and process improvements in its Mobile Payment line of business.

This momentum was further reinforced by a 168% increase in transaction volume for the Express Account feature within the Pokus Mobile Wallet application. In line with its strategy to generate synergy across Türk Telekom Group companies, the removal of the Mobile Payment Service Fee for TivibuGo and Muud transactions enhanced the customer experience and boosted usage rates.

Accelerating its digitalisation efforts, TT Ödeme introduced a digital Know Your Customer (KYC) process through Pokus, resulting in a 126% increase in annual transaction volume. 2024 marked a major milestone in TT Ödeme's bill collection intermediary services. Bill payment services were offered to third parties for the first time, reaching a level of 1 million monthly bill payments.

Demand for TT Ödeme's mobile payment solutions rose significantly in 2024. Supported by Türk Telekom Mobile Payment's expanding network of merchants, mobile payment usage saw growth across all areas. The data clearly demonstrates this upward trend:

- Average transaction value increased by **80%**,
- Transaction volume grew by **188%**,
- Number of transactions rose by **57%**, and
- Number of subscribers grew by **29%**.

TT Ödeme's digital wallet and e-money solutions also expanded rapidly in 2024. Usage of Pokus Card and its e-money applications showed notable growth:

- Transaction volume increased by **126%**,
- Number of transactions rose by **39%**, and
- The amount of balance transferred to accounts grew by **85%**.



Providing Financial Support to Our Subscribers

TT Finansman, Türk Telekom's financial services subsidiary, secured a strong position in the sector in 2024 by expanding its range of financing solutions for subscribers. The on-bill financing model was rolled out across Türk Telekom's dealer network for TT Mobil customers, successfully reaching a broad user base.

TT Finansman offered product financing to TT Mobil customers across more than 600 Türk Telekom dealers, covering 155 different product options. During this process, subscriber data from the Türk Telekom Group was integrated with financial sector data to perform customer analysis. As a result, highly personalised financial solutions with high approval rates were delivered, significantly enhancing the customer experience. This successful model is planned to be expanded to include TTNET customers starting in 2025.

Entrepreneurship, Digitalisation, and Innovation

We make the most of the opportunities offered by digitalisation to **create added value for both individual and corporate customers.**

Our R&D Activities and Innovation Efforts

Number of R&D Employees: **470**

Number of National Patent Applications: **802**

Number of Ongoing International/National Funded R&D Projects: **9**

Number of Applications Submitted for International/National Funded R&D Projects: **17**

Number of Academic Publications Presented in International/National Journals and Conferences: **60**

Increasing Investment in R&D Activities

- **Our Research Centre, where we will carry out pioneering R&D studies on 6G, was approved for support by TÜBİTAK. The centre was officially established and became operational on 1 January 2025.**
- **In addition to our two existing R&D Centres, we are currently working on establishing a new R&D centre, which is expected to become operational in 2025.**

In 2024, we played a leading role in Türkiye's digital transformation through our technology investments and innovative projects. By strengthening our digital infrastructure and launching projects focused on next-generation technologies, we have built an ecosystem that fosters entrepreneurship and supports innovation across all areas.

We make the most of the opportunities offered by digitalisation to create added value for both individual and corporate customers. Through smart solutions, data-driven approaches, and sustainable technologies, we are shaping the future while placing innovation at the heart of our corporate culture. Guided by our vision of making technology accessible to all, we proudly share the key projects we implemented and the achievements we attained in 2024.

An AI-Powered Innovation from Türk Telekom for Individuals with Muscular Disorders

Driven by our belief that technology should serve the public good, we set out to offer new hope to individuals who are unable to use their hands due to conditions such as ALS and paralysis. Our AI-based application enables computer use by detecting eye movements, without requiring any additional hardware such as glasses or external cameras. This allows users to control a wide range of systems from lighting, air conditioning, and televisions to computer software, using only their eye movements.



This approach is a tangible reflection of our principle of “using technology for good.” In the later stages of the project, the start of productization efforts will help bring the application to broader audiences and contribute to the goal of creating a more accessible living environment for all.

A First in Europe: 50G PON and FTTR Technologies

In line with our vision of leading digital transformation, we carried out a groundbreaking PILOT project in Europe in collaboration with ZTE. We simultaneously tested 50G PON technology, which is capable of reaching 50 Gbps over a single fibre optic cable, along with the FTTR (Fibre to the Room) approach. This enabled the system, which can carry three separate wavelengths, to support high-speed Wi-Fi applications.

Especially as bandwidth demand continues to rise in homes and commercial settings, such innovative solutions aim to boost speed and efficiency dramatically. This next-generation fibre-based infrastructure ensures consistent internet quality in every room, taking Türkiye's leadership in broadband technologies to the global stage.

Türk Telekom and Nokia Achieve a First in Türkiye with 1 Terabit Connectivity

At Türk Telekom, we achieved a milestone by pushing the limits of Dense Wavelength Division Multiplexing (DWDM) technology. In collaboration with Nokia, we conducted a 1 Terabit-per-second (Tbps) speed test between Istanbul and Ankara. This record-breaking speed achieved over a single DWDM channel reached 2.5 times the performance of existing systems while also delivering significant energy savings.

This development marks a critical step in meeting rising demands for data traffic and speed. Long-distance, high-capacity transmission networks enable both corporate users and individual consumers to access digital services more quickly and reliably. It also demonstrates our commitment to continuing to develop solutions aligned with our sustainability goals.

Entrepreneurship, Digitalisation, and Innovation

At Türk Telekom, we continue to strengthen our leadership in the industry by investing in innovative technologies and R&D.

Our Contribution to the 5G and Beyond Joint Graduate Support Programme

- In 2024, we continued our support by including 10 more postgraduate students from Middle East Technical University, Hacettepe University, and Bilkent University in the programme, bringing the total number of supported students to 26.
- By the end of 2024, students supported under the programme had produced over 70 academic publications and secured 1 nationally registered patent.
- At Türk Telekom, we continue to strengthen our leadership in the industry by investing in innovative technologies and research and development.

Our Strategic Projects

Türk Telekom Cloud Computing Camp

- We successfully organised our Cloud Computing Camp for the 4th time to train highly qualified human resources in the field of cloud technologies. This year, we welcomed 27 participants selected from among 2,723 applicants.

Our R&D Activities: Investments, 6G Research Centre and Groundbreaking Outcomes

At Türk Telekom, our investments in the innovation ecosystem continue to grow each year. The approval of our 6G Research Centre, which is planned for 2024, under the TÜBİTAK 1515 Programme is concrete evidence of our country's ambition to boost its international competitiveness in advanced communication technologies. The centre will not be limited to 6G but will also explore technologies referred to as "beyond," conducting in-depth studies on AI-powered networks, satellite connectivity, innovative solutions at the physical level, and energy-efficient systems.

Simultaneously, we have achieved significant results that demonstrate the efficiency of the R&D centre. In 2024, we filed a total of 802 patent applications and shared our expertise through 60 academic publications in national and international platforms. In addition to 9 ongoing projects funded by the European Union and TÜBİTAK, we submitted applications for 17 new projects.

5G and Beyond Joint Graduate Support Program

The "5G and Beyond Joint Graduate Support Program," initiated by the Information and Communication Technologies Authority (ICTA) in 2018 with the aim of investing in the future of our sector, is being continued in 2024 with the support of Türk Telekom. A total of 26 students employed at our company are actively pursuing their master's and doctoral studies while simultaneously gaining first-hand experience in the telecommunications sector, combining academic knowledge with practical expertise.



To date, students participating in the programme have produced over 65 academic publications and secured 4 nationally registered patents, demonstrating the programme's success and tangible value.

Aydınlıkevler Technology Laboratory

We are establishing an innovative technology laboratory at our Aydınlıkevler Headquarters to offer hands-on engagement with the evolving digital landscape. This laboratory will feature cutting-edge technologies, including 5G-enabled mobile robots, virtual reality (VR) applications, voice cloning systems, and immersive metaverse experiences.

Overcoming Distance Barriers with WiFi HaLow

WiFi HaLow, validated through extensive indoor and outdoor testing, is a next-generation wireless network standard that combines long-range connectivity with low power consumption. It provides an ideal infrastructure for wide-area IoT applications such as smart cities, agriculture, and industry.

As the first operator in Europe to conduct tests with this technology, Türk Telekom has delivered a pioneering solution to the challenges of data transmission efficiency and coverage. These kinds of technological breakthroughs, focused on energy efficiency, connectivity, and sustainability, illuminate the path to the smart ecosystems of the future.



Entrepreneurship, Digitalisation, and Innovation

We certified the operational quality of our data centres with TS EN 50600 certificates, which is considered to be the European standard.

Our Strategic Projects

TT Public Cloud Service

- We launched a secure cloud solution tailored for public institutions. This system, which **optimises data sharing, minimises idle capacity, and increases the efficiency of IT investments**, aims to accelerate the digitalisation of the public sector.

Ümitköy IDC4 & Esenyurt Data Centre – TS EN 50600 Operation Certificate

- We certified the operational quality of our data centres with **TS EN 50600 certificates, which is considered to be the European standard.**

Development of Data Centre Monitoring and Management Software with High-Speed Communication Utilising Distributed Topology

- Our project to localise the DCIM software will be implemented in 2025 and is funded by TÜBİTAK 1707 Order R&D Programme.

Esenyurt Data Centre – Acquisition and Dissemination of the Uptime Tier Certification of Operational Sustainability (TCOS)

- We continue to manage our operations in line with the highest international standards by increasing the number of data centres that receive the **Uptime Institute's TCOS GOLD** certification through our in-house resources.
- At Türk Telekom, we continue to demonstrate our success both nationally and internationally through strategic projects and innovative technologies that support sustainable digital transformation.

Showcasing Our Successes on the International Stage: ITU, ePTS and 6G Vision

As Türk Telekom, we have numerous high-impact achievements on the global stage, strengthening Türkiye's presence in key international arenas. Over the past two years, we have contributed to eight initiatives under the International Telecommunication Union (ITU) and have played an active role in shaping technology standards through organisations such as the Wireless Broadband Alliance (WBA), ETSI, and the Linux Foundation.

Additionally, thanks to ePTS (enhanced Partial Timing Support), recognised as Türkiye's first ITU standard, we contributed to expanding the boundaries of existing standards of synchronisation technologies. This innovation, which offers higher accuracy, flexibility, and scalability, not only meets the critical requirements of communication networks but also paves the way for new business models.

Furthermore, the “6G – WBA Vision Statement,” co-developed with stakeholders under the WBA, underscores the transformative potential of next-generation wireless technologies. The integrated operation of WiFi and cellular networks in the 6G ecosystem is expected to drive revolutionary improvements in user experience. As Türk Telekom, our active presence in these platforms contributes to our country's goal to become a competitor in the global arena with its 6G vision.



Our International Awards

NOVA ALFA – AI-Powered Infrastructure Analysis

Developed by our engineers at Türk Telekom, **NOVA ALFA** is an AI platform that detects infrastructure faults before they occur and enhances operational processes. This project **won first place in Europe** at Gartner's **Eye on Innovation** competition and directly contributes to improving business continuity and enhancing customer satisfaction.

In-Home Wi-Fi Solutions – Excellence in Wireless Connectivity

Our **In-Home Wi-Fi Solutions**, developed by Türk Telekom, received first place in the “**Best In-Home Wi-Fi**” category from the **Wireless Broadband Alliance (WBA)**, a global benchmark in wireless connectivity. Offering high-speed and uninterrupted connectivity, this solution makes in-home internet use both user-friendly and efficient.

Günışığı (Sunlight) Project & TahtApp – Promoting Equal Opportunities in Education

TahtApp, developed for children with visual impairments, is a digital solution aimed at promoting equal opportunities in education. Featuring AI-

powered zoom-in feature, contrast adjustment, and voice feedback, the app enhances the learning process for students and has received a **New Gen Award** in the “**Sustainability and Social Responsibility**” category.

IDC Future Awards – Muud

Our **Muud Music Platform**, which delivers a seamless music experience via its cloud infrastructure, **won first prize in the “Best in Future of Digital Innovation” category.**

Schneider Electric Sustainability – Data Centre Sustainability Investments

Thanks to **our investments in next-generation cooling systems achieving up to 25% energy savings** in data centres, along with **AI-driven management processes and recycling projects**, we ranked first in Türkiye in the **Schneider Electric Sustainability Impact Awards.**

9th e-Safe Cybersecurity Summit – Best SOC Service Provider Award

We were awarded “**Best SOC Service Provider**” for our cybersecurity services.

➤ Data Privacy and Cyber Security

We conduct Internal Audits in Information Security regularly every year and **ensure the implementation of identified actions.**

As Türk Telekom, we manage customer data privacy and cyber security in line with the highest standards, ensuring full compliance with the **General Data Protection Regulation (GDPR)**, Türkiye's **Personal Data Protection Law (KVKK)**, and other national and international regulations. Our company safeguards personal data and rigorously implements classification systems, encryption technologies, access control mechanisms, data loss prevention solutions, and cybersecurity incident management procedures.

We have shaped our company's information security policies in line with the **ISO 27001 Information Security Management System certification** and apply them across both fixed and mobile networks. We comply with these standards through our **Payment Card Industry Data Security Standard (PCI DSS) certification** for mobile and broadband networks, particularly to ensure the security of payment transactions. We protect all data using advanced encryption techniques, both during transmission and while at rest.

To protect the confidentiality of personal data, we implement strict restrictions against unauthorised access, and we activate automated security measures to prevent data from being transferred or leaked outside the company without supervision. We conduct **Information Security Internal Audits** regularly every year and ensure the implementation of identified actions. We perform penetration tests, source code analysis (within the Software Development Life Cycle – SDLC), and vulnerability assessments on a periodic basis. We share the results, tracking, and reporting of penetration tests conducted on our critical systems inventory with senior management at the beginning of each month. All processes are carried out in

To ensure the security of remote working processes, we implement Virtual Private Networks (VPN), Multi-Factor Authentication (MFA), and periodic security audits.



compliance with the Presidency of the Republic of Türkiye Digital Transformation Office's Information and Communication Security Guide.

Cybersecurity Measures

As Türk Telekom, we adopt a multi-layered cybersecurity strategy to maximise the security of our systems. To ensure the security of remote working processes, we implement **Virtual Private Networks (VPN), Multi-Factor Authentication (MFA), and periodic security audits.**

With our Zero Trust approach, we have meticulously planned authorisation and access processes across systems, and we have strengthened authentication procedures to prevent unauthorised access. We ensure that all remote desktop solutions comply with **ISO 27001 security standards** and protect them with strict security measures against unauthorised access.

We implement advanced security measures on end-user devices. Through **Data Loss Prevention (DLP)** agents, we prevent the unauthorised transfer of sensitive data outside the company in accordance with our corporate policies. These agents operate actively not only within the corporate network but also on external networks such as home Wi-Fi. Running at the kernel level, DLP agents detect attempts to transfer sensitive data from devices and prevent leakage.

At Türk Telekom, we adopt a strategy of proactively detecting and responding to potential threats through AI-powered systems. Every month, we detect thousands of phishing, Distributed Denial of Service (DDoS), and malware attacks through our telecom infrastructure. As of 2024, we provide effective protection against attacks over 1 Gbps, which are classified as critical. As part of our broad service portfolio addressing all cybersecurity needs of corporate clients, we offer comprehensive solutions including: Managed Endpoint Detection and Response (**EDR**) and Extended Detection and Response (**XDR**) services, **incident response, digital forensics, cybersecurity maturity assessments, workforce analysis**, Managed Detection and Response (**MDR**) services, Security Orchestration, Automation, and Response (**SOAR**), Cyber Threat Intelligence (**CTI**), Incident Response (**IR**), and Attack Surface Management (**ASM**). We also regularly perform security controls such as managing antivirus methods and removing unused security rules.

Data Privacy and Cyber Security

We position cybersecurity as one of our top priorities in the digital ecosystem.

14,792

Number of responses by the cyber incident response team

As of 2024, our cyber incident response teams handled a total of 14,792 incidents, delivering effective solutions against an 11% increase in threats.

Türk Telekom also implements specific measures to protect customer privacy in targeted advertising systems.

Thanks to our infrastructure enhanced with AI-powered threat detection systems and a digital forensics laboratory, we provided effective protection against a total of 2,317 DDoS attacks of 1 Gb and above in 2024.

We adopt a proactive approach to identifying and managing cybersecurity risks, and through regular meetings held by the Cybersecurity Committee, we evaluate new regulations, threat intelligence findings, and zero-day vulnerabilities. We implement necessary precautions by hardening security in cybersecurity systems and technical infrastructure, and we accelerate patch management processes.

At our company, Information Security Incident Management is handled by **the Cyber Incident Response Team (SOME)** in line with the Information Security Incident Tracking Procedure. All identified incidents are tracked through an Incident Response Form, and the latest technologies are used to detect and prevent data breaches. We evaluate identified breach incidents within the scope of [Türk Telekom Information Security Policies and Procedures](#) and share them with the **Ethics Committee and the National Computer Emergency Response Centre (USOM) when necessary.**

On the other hand, in line with ISO 27001 and PCI DSS standards, we regularly provide information security awareness training to our employees. We conduct these trainings at regular intervals as part of our internal audits, ensuring that all employees are aware of current cyber threats. In addition, we include third-party business partners and suppliers in our security awareness programs to minimise external risks.



As of 2024, our cyber incident response teams handled a total of 14,792 incidents, delivering effective solutions against an 11% increase in threats. The Cyber Security Centre, which provides 24/7 service, continues to strengthen the security infrastructure of organisations without any interruptions.

Customer Privacy

At Türk Telekom, we position cybersecurity as one of our top priorities in the digital ecosystem. By offering more than 50 products and services to over 5,000 organisations, we support the customer experience with a broad cybersecurity portfolio, ensuring maximum continuity and efficiency. Through our Customer Service Centre (CSC) model, we also provide uninterrupted service in areas such as digitalisation, operational analytics, and Wi-Fi operations.

Our company also implements specific measures to protect customer privacy in targeted advertising systems. Customer MSISDN information is never shared with advertisers; instead, we anonymise customer identities using a Unique ID. This ensures that advertisers can only perform targeting through the Unique ID. We carefully review advertisement categories and block ads in categories deemed risky. Advertisements are shown only to customers who have granted consent for digital data processing.

International Accreditation

According to International Data Corporation (IDC) reports, our company has maintained its market leadership for the past four years and holds the distinction of being the first and only Turkish company accredited in three different categories under the Council of Registered Ethical Security Testers (CREST). In addition, in 2024, our company became a member of the Forum of Incident Response Teams (FIRST) and remains the only service provider accredited by both the Türkiye Computer Emergency Response Team (TRCERT) and the Turkish Standards Institution (TSE).

Next-Generation Technologies

In parallel with advancements in cloud computing, artificial intelligence, automation, and mobility, our company has transitioned to the Next Generation Security Operations Centre (**NextGen SOC**) model. We offer advanced technological security solutions such as EDR, XDR, MDR, SOAR, CTI, IR, ASM, and Detection Engineering.

Thanks to our infrastructure enhanced with AI-powered threat detection systems and a digital forensics laboratory, in 2024, we provided **effective protection against a total of 2,317 DDoS attacks of 1 Gb and above.** In addition, we carried out capacity upgrades and modernisation efforts for next-generation firewalls, web application firewalls, remote access connections, network access control (NAC), and anti-DDoS infrastructures. We also invested in attack surface analysis and automated related processes.

Data Privacy and Cyber Security

We carefully implement measures aimed at protecting the fundamental rights and freedoms of our customers.

As part of the **Gelişim Üssü (Development Base) Programs** carried out in the fields of cybersecurity and cloud computing, we organised two separate camps aimed at enhancing participants' knowledge and skills. In 2024, 32 finalists were selected from among 1,350 applicants, of whom 14 were hired as interns and 2 as full-time employees. These programs contributed to building a qualified workforce in the sector and also helped participants improve their adaptability to innovation and strengthen their practical skills.

GenAI Transformation in Cybersecurity Services from Market Leader Türk Telekom

As a leading service provider in cybersecurity with both global and local accreditations, we offer a 360-degree security approach across network, application, endpoint, data security, and consultancy services. Through our commitment to investing in next-generation technologies and enriching our product/service offerings, we have added new solutions to our portfolio that leverage self-learning artificial intelligence technologies. We deliver faster and more agile services by harnessing the capabilities of artificial intelligence in incident management, endpoint detection and response, intervention, and threat intelligence.

By leveraging both artificial intelligence and the strengths of our expert engineers within our cybersecurity centre organisation, we ensure rapid incident detection and shorten our response times.

We adopt a comprehensive approach to ensure full compliance with both national and international regulations, including Türkiye's Personal Data Protection Law (Law No. 6698 – KVKK) and the General Data Protection Regulation (GDPR).



Cyber Security Camp

In 2025, we initiated efforts to deliver services across various verticals with the first telco SASE infrastructure, offering end-user security, identity/access management, and xOT security solutions aligned with the remote work trend.

The protection of personal data is critical for safeguarding individuals' right to privacy and ensuring long-term trust in institutions. As digitalisation becomes more widespread, data processing has grown increasingly complex, making it essential for companies to establish strong, transparent, and sustainable data management policies. At Türk Telekom, we adopt a comprehensive approach to ensure full compliance with both national and international regulations, including Türkiye's **Personal Data Protection Law (Law No. 6698 – KVKK) and the General Data Protection Regulation (GDPR)**.

We implement a layered security policy specifically to prevent **data loss and leakage**, taking effective measures against attempts to **exfiltrate or leak data to external targets**.

In accordance with **Law No. 6698**, we carefully implement measures aimed at protecting the fundamental rights and freedoms of our customers. Within this scope, we fulfil our **disclosure** obligations in compliance with personal data protection legislation and request **explicit consent** from our customers where necessary. The **KVKK policies and procedures** that are prepared for internal implementation are continuously improved through regular internal audits, employee training, and third-party assessments.

Supply Chain Sustainability

We adopt a transparent and sustainable approach to supply chain management and **align our processes with international standards.**

The core principles we uphold under the Türk Telekom Procurement Policy are as follows:

- **Transparency:**
We establish open, clear, and trust-based communication with our suppliers.
- **Fairness and Equal Treatment:**
We treat all suppliers equally and promote fair competition.
- **Integrity and Respect:**
We build long-term partnerships with our suppliers based on ethical values.
- **Intellectual Property and Privacy:**
We are committed to protecting our suppliers' trade secrets and intellectual property rights.

Sustainability in the Supply Chain: Our Transparent, Ethical, and Efficient Management Approach

With the shifting dynamics of the global economy and the rapid advancement of technology, supply chain management has evolved beyond an operational necessity to become a critical component of companies' sustainability journeys. Although the telecommunications sector requires working with a limited number of high-tech suppliers due to its nature, at Türk Telekom we manage this process based on the principles of sustainability, transparency, and local development.

Throughout 2024, we carried out comprehensive efforts to transform our supply chain management and make it stronger, more sustainable, and more digitally-focused. While working with a supplier network spread across a wide geography within the scope of our operations, we place great importance on localisation efforts, and we position the use of local resources at the core of our supply chain strategy. Consequently, we contribute to the national economy and build a more resilient supply ecosystem by reducing external dependency.

In addition, we approach the sustainability of our supply chain not only from an economic perspective but also through environmental and social dimensions. We carry out various initiatives to support and empower all our stakeholders, and we evaluate our suppliers' processes in line with environmental, social, and governance (ESG) criteria. Fair labour practices, human rights, and environmental protection are among our top priorities across the entire supply chain.

Accountable Supply Chain Management

We adopt a transparent and sustainable approach to supply chain management and align our processes with international standards. Our procurement and supplier management processes are regularly subjected to internal and external audits within the scope of quality and security management systems such as ISO 9001, ISO 10002, ISO 14001, ISO 45001, ISO 27001, and ISO 22301.

Improvement recommendations are identified through both our internal control and audit mechanisms, as well as independent external audit processes, and are carefully reviewed and integrated into our operations. Accordingly, we continuously enhance our business relationships with suppliers and maintain the high standard of our delivered services.

By managing our supplier portfolio effectively, we regularly assess supplier performance and take necessary actions. We conduct on-site inspections at supplier facilities, provide corrective and constructive recommendations, and implement blacklisting when necessary. Accordingly, our supplier selection processes consider criteria such as technical competence, financial performance, ethical compliance, and adherence to legal regulations. We strictly avoid working with companies that have a negative history related to bribery or corruption, and we do not engage in business with any entity involved in unethical gain. In contracts with our suppliers, we do not accept the coverage of employee expenses by the supplier.

Throughout 2024, we took significant steps to enhance the transparency and accountability of our procurement mechanisms. A total of 352 suppliers, which represent 80% of our total procurement budget, were evaluated based on environmental, occupational health and safety, social, and ethical criteria. The number of supplier evaluations increased from 234 in 2023 to 352 in 2024, nearly a 1.5-fold rise, clearly demonstrating how our supply chain is aligning with our focus on sustainability and responsibility.

In addition, as part of our process for supplier performance management, we periodically monitor data related to occupational health and safety as well as environmental issues, and we implement necessary improvements on a regular basis. As a result, we strengthen our sustainability efforts and also continue to build a more reliable and responsible procurement ecosystem for our stakeholders.

Human Rights and Occupational Health & Safety in the Supply Chain

As the Türk Telekom Group, we approach supplier management with a strategic mindset, build our supplier portfolio effectively, and evaluate supplier performance to take necessary actions. We carefully review new supplier applications, conduct audits at supplier facilities, provide recommendations for improvement, and resort to blacklisting in cases of serious violations.

To strengthen respect for human rights within our supply chain, we take the necessary steps to prevent and mitigate the impacts of any human rights violations identified by our suppliers and business partners. Occupational health and safety (OHS) is a core component of our procurement processes. We implement comprehensive measures to ensure the highest level of safety for both our own employees and subcontractors while encouraging our business partners to adopt the same standards.

We improve OHS processes with our subcontractors by enforcing technical specifications and regular audits. Mandatory occupational health and safety training is a fundamental requirement within this framework. We integrate the same criteria into our supplier selection process, and we monitor our suppliers' compliance with these standards through contracts and periodic audits.

Ethical Principles and Transparency in Supplier Management

We conduct our supplier relationships within the framework of the Türk Telekom Business Ethics Code and operate in accordance with transparent and objective criteria throughout our business processes. We require all third parties acting on behalf of the Türk Telekom Group to fully comply with legal regulations, the Business Ethics Code, and the Anti-Bribery and Anti-Corruption Policy.

Supply Chain Sustainability

We build our procurement processes on the principles of transparency, accuracy, and integrity, and we base supplier selection on fair and objective criteria.

Our Digital Transformation Focus in 2024: The Supplier & Partner Portal

In 2024, we launched our Supplier & Partner Portal Project to increase the efficiency of our procurement processes. With the system we implemented at the beginning of 2025, we are now able to digitally monitor our suppliers' compliance with environmental, social, and ethical standards.

With this system:

- Supplier self-assessments are collected to measure performance.
- The supplier management process is conducted end-to-end through a single platform.
- Compliance with environmental and social criteria is monitored to align with our sustainability goals.

In line with the efforts we initiated in 2024, our goal is to implement the second phase of the project in 2025 to make supplier performance management processes more comprehensive.

In this context:

- Our employees who manage relationships with supplier companies and business partners are responsible for fully applying ethical rules and communicating these principles to our partners.
- During audits and visits, we check suppliers' compliance with ethical rules and relevant policies.
- Before entering into a business relationship, we conduct detailed due diligence on potential partners and categorically exclude companies with any adverse records related to bribery or corruption.
- In contracts with suppliers, we do not accept the coverage of employee expenses by the supplier.

We expect our suppliers to comply with ethical and legal requirements in their own operations and also in the activities of their suppliers and subcontractors. We reserve the right to terminate our business relationship with companies that fail to comply with our rules.

Responsible Procurement and Performance Management

We build our procurement processes on the principles of **transparency, accuracy, and integrity**, and we base supplier selection on fair and objective criteria.

In this context:

- We make every effort to fulfil our contractual obligations on time.
- We conduct procurement processes in compliance with laws and company policies.
- We ensure our suppliers comply with legal regulations and ethical standards, and we report any violations accordingly.
- We support compliance with legal regulations

regarding child labour, forced labour, and illegal migrant employment.

- We promote practices that are sensitive to human health and the environment.
- We act in accordance with competition rules and maintain a fair and impartial stance in line with market conditions.
- We avoid conflicts of interest and manage supplier relationships on a transparent and fair basis.

Under the **Türk Telekom Group Procurement Procedure**, we regularly monitor our suppliers based on **Service Level Agreements (SLA), commercial competence, and periodic performance criteria**. We carry out these evaluations **every 6 months** and take necessary actions for companies that fail to meet performance standards.

To make our procurement processes more efficient and sustainable, support the goals of our business units, and strengthen supplier relationships, we have established the **Türk Telekom Procurement Policy**. All procurement activities of our group companies are centrally managed by the **Assistant General Management of Support Services and Procurement Management**, which is also responsible for the implementation and updating of procurement policies.

Key Steps We Have Taken in 2024

- We included 252 suppliers in our evaluation processes in 2024 and assessed 32% of them based on environmental criteria.
- We evaluated 352 suppliers, representing 80% of our procurement budget, based on environmental, occupational health and safety, social, and ethical criteria.

- We systematised our procedure for blacklisting companies that fail to comply with our corporate policies.

Our Future Goals

As part of the initiatives we launched in 2024, we aim to implement the following steps starting in 2025:

- Complete the second phase of our Supplier & Partner Portal Project to enhance the effectiveness of performance management processes
- Monitor the environmental impacts of our suppliers in a more systematic manner
- Strengthen sustainability at every stage of our supply chain by improving our partners' ESG compliance

At Türk Telekom, we continue to contribute to Türkiye's digital future by building strong, reliable, and sustainable partnerships with our suppliers. In this process, we assess operational performance as well as ESG-based performance. We conduct a separate sustainability assessment for our suppliers, asking detailed questions and integrating their responses into our scoring system, which is then used for development planning. Over the years, we aim to structure our supply chain in line with our ESG goals, thereby making it stronger and more sustainable.

You can visit our [Business Ethics Code](#) and [Procurement Policy](#) to explore in detail the principles and policies we uphold in our supply chain management processes.

Risk and Crisis Management

To achieve our objectives, **we aim to develop strategies aligned with our risk appetite** by maintaining a balance between risks and returns.

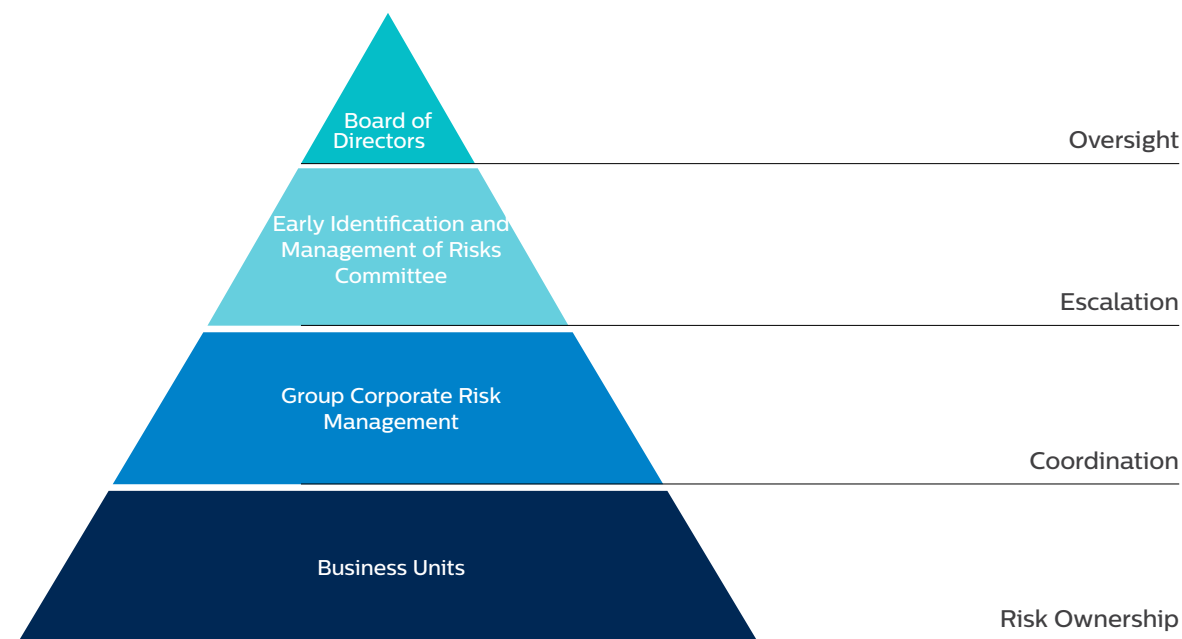
EFFECTIVE RISK AND CRISIS MANAGEMENT

At Türk Telekom, Corporate Risk Management is positioned as an integral part of all our employees' responsibilities, and we aim to make it one of the core elements of our decision-making processes by integrating it into all our operations. Our Board of Directors holds ultimate responsibility for the effectiveness of our Corporate Risk Management. The Board evaluates and monitors the risks and opportunities facing our group in alignment with the Group's strategies. This oversight is exercised through the Early Identification and Management of Risks Committee. All organisational levels of our group, including senior management and risk owners, actively contribute to our Corporate Risk Management and Internal Control practices.

Our **Internal Control Policy** has been established to define our internal control objectives and policies, structure our corporate control environment, and lay the foundation of our control culture within the group. In addition, our **Internal Control Standards** have been developed to define our internal control practices, establish the necessary standards for achieving the objectives set out in this policy, and ensure a common internal control language and consistent implementation among our employees.

Our Corporate Risk and Business Continuity Department reports directly to the company's General Manager and also works in functional coordination with our Early Identification and Management of Risks Committee, which operates under the Board of Directors. It is responsible for setting and improving

Türk Telekom Group Corporate Risk Governance Model



the standards of our Corporate Risk Management System, coordinating risk management processes across the group, and monitoring the status and development of identified risks to report them to the relevant management levels. It is also responsible for managing the risk of business disruption, which is considered to be one of the group's critical risks, and for carrying out our business continuity processes.

While our business units take ownership of their own risks and implement the necessary measures, the risk management mindset has been adopted as a natural part of all our employees' business processes. All our employees across the company are responsible for complying with the risk management policy, effectively managing the risks within their areas of responsibility, and taking the necessary measures to ensure compliance with legal regulations. The risk management processes of our group companies are also carried out in alignment with the risk management standards established for Türk Telekom as the parent company.

Internal Control Environment

At Türk Telekom, we have established a robust internal control environment to achieve our strategic objectives, enhance our operational effectiveness and efficiency, ensure the accuracy and reliability of our financial data, protect our customers' personal data and the company's assets, and ensure compliance with legal regulations, policies, and procedures.

Through the activity control mechanisms that we integrate at the design stage of systems and processes, we work to ensure the achievement of defined operational objectives by reducing the likelihood of risks materialising or minimising their potential impact if they do occur. In addition, through periodic control activities carried out by our Vice Presidency of Internal Control, we test the control points established within processes to provide reasonable assurance regarding those processes. In addition, through periodic control activities carried out by our Vice Presidency of Internal Control, we test the control points established within processes to provide reasonable assurance.

Risk Lifecycle

We continue to carry out our efforts with care to ensure the effective and holistic management of our potential risks. In this context, we identify the risks that our company faces and conduct a detailed analysis of their root causes and potential consequences.

Through the Bow-Tie Analysis method we use in this process, we comprehensively map out our entire risk profile, from root causes to their potential impact on our objectives. After assessing the likelihood of risks materialising and their potential impact if they do occur, we monitor their current status continuously and report on them regularly.

When conducting the risk analysis, we conduct a comprehensive assessment by considering the multiple areas which may be impacted by a single risk. The identified and analysed risks are evaluated and prioritised by the relevant units, then existing controls related to these risks are improved, and the effectiveness of these controls is regularly reviewed.

To achieve our objectives, we aim to develop strategies aligned with our risk appetite by maintaining a balance between risks and returns. When making decisions about managing risk, risk owners conduct cost-benefit analyses and account for the expectations of all stakeholders. We also assess whether the management of these risks requires specialised expertise beyond our business units.

Our processes have evolved around four main risk management options:

- Accept the Risk
- Mitigate the Risk
- Transfer (Share) the Risk
- Avoid the Risk

Risk and Crisis Management

To achieve our future strategic objectives, we adopt risk management tools and models that transform our competitive advantages into opportunities, ensuring the necessary infrastructure for high-performance products and technologies and protecting our brand value.

Risk Definitions and Actions Taken

We identify the risks faced by our group through Risk Identification and Assessment meetings, which we conduct regularly each year. We classify the identified risks under three main categories: **Financial, Strategic, and Operational Risks.**

The identified risks are prioritised by our senior executives, owners are assigned, and action plans are developed to manage or fully eliminate these risks. To form the basis of our action plans, detailed root cause analyses are conducted jointly by the relevant units and our Corporate Risk and Business Continuity Department.

Strategic Risks:

At Türk Telekom, we operate in a sector where technological innovation, intense competition, and regulatory changes are constantly taking place. Accordingly, we closely monitor competitor positioning, technological developments in the market, and shifting customer expectations, with a strong sensitivity to industry dynamics.

In line with our strategic priorities, we implement proactive risk management practices to increase company revenue and ensure customer satisfaction. We develop solutions for individuals and the public sector by leveraging information and communication technologies. We have pioneered many firsts in the sector by introducing the most advanced communication technologies to Türkiye.

To achieve our future strategic objectives, we adopt risk management tools and models that transform our competitive advantages into opportunities, ensuring the necessary infrastructure for high-performance products and technologies and protecting our brand value. In addition, supported by the structure that we have strengthened through our subsidiaries, we introduce new products and services to compensate for potential market share losses caused by regulatory changes or major market transformations. We seize emerging opportunities in domestic and international markets.

Operational Risks:

As we offer services based on our technology infrastructure, the effective management of our operational risks is of critical importance. These risks may arise from deficiencies or errors in our business processes, personnel, or systems, as well as from external events. Situations such as failures affecting our communication infrastructure and critical systems, power outages, or natural disasters may negatively impact our ability to deliver services to our subscribers.

We implement our Business Continuity Management as a comprehensive management process aimed at identifying potential threats and their impacts on key activities should they materialise, while protecting our company's internal and external stakeholders, reputation, and brand value. In this context, we have developed Business Continuity Plans, a General Disaster Management Plan, and a Crisis Management Plan, and we have defined the procedures required for rapid and effective response in the event of potential disasters and crises. We subject our

critical products and services to Business Impact Analysis and Risk Assessment processes, and we implement necessary improvements by monitoring performance in line with our continuity objectives.

Cybersecurity risk arises from a combination of digital threats and vulnerabilities, and it can hinder our ability to achieve strategic objectives by compromising the confidentiality, integrity, and availability of information. Disruptions to critical operations, loss of strategic data, exposure of personal data, and damage to corporate systems may lead to financial and operational losses. In addition, failure to comply with applicable legal regulations may result in punitive sanctions.

We conduct all our Information Technology and Network operations within the framework of our security policies, and we manage potential threats through early warning systems, which are developed based on continuous threat analysis. To protect both ourselves and our subscribers against service interruptions and security breaches, we implement best practices, standards, and policies. In this context, we hold international certifications such as ISO 22301 (Business Continuity Management System) and ISO 27001 (Information Security Management System). We also hold the PCI-DSS (Payment Card Industry Data Security Standard) certification for our mobile network.

Due to the nature of the industry, we work with a limited number of high-tech suppliers. Therefore, we conduct our procurement processes by accounting for risks arising from suppliers and subcontractors. Considering potential risks such as inefficiencies in the supply chain, low-quality products and services, customer dissatisfaction, security breaches, or business interruptions, we evaluate factors such as the Total Cost of Ownership (TCO), supply chain risks, and sustainability.

In addition, in line with the need for a skilled and specialised workforce, the ability to attract, recruit, develop, and retain employees is critically important to our company's success. In this context, we develop effective Human Resources practices and implement training projects under the Türk Telekom Academy to support the professional development of our employees.

Business Continuity Management

As a company providing integrated Information and Communication Technologies (ICT) services to over 53 million customers, we are aware of the critical importance of uninterrupted service continuity for society, public institutions, the economy, and individuals. Aware of this fact, we implement end-to-end business continuity management through an organisation specifically established for business continuity, with clearly defined roles and responsibilities. Our business continuity management activities are carried out by accounting for all threats and risks, including human-induced events and natural disasters. At the highest level of this organisation is the Business Continuity Committee, which is responsible for steering and overseeing business continuity processes at a strategic level. Our holistic business continuity approach is shaped by the risk appetite and risk tolerance levels set by our Board of Directors; accordingly, we ensure the continuity of communications, recognising its essential role as a public service.

The main activities conducted under Business Continuity Management are as follows:

- Business disruption risk analyses
- Scenario analyses and scenario-based action planning
- Business impact analyses
- Risk mitigation and improvement of control environments
- Development of business continuity policies, procedures, and plans
- Preparation of regional disaster management plans
- Testing and drill activities
- Training and awareness-raising activities
- Incident and crisis management processes
- Post-incident recovery activities

By adopting international best practices in business continuity management, we successfully completed compliance and assessment processes in 2021 under the **Resilient Enterprise Assessment Programme (REAP)** developed by the **Disaster Recovery Institute International (DRII)**. DRII accredited Türk Telekom as a Resilient Enterprise based on its current capacity and competencies. Türk Telekom holds the distinction of being the first and only telecommunications company in the world to receive this accreditation. In addition, we effectively operate all our management system processes under the **ISO 22301 Business Continuity Management System** certifications obtained for both Türk Telekomünikasyon A.Ş. and TT Mobil A.Ş.

Risk and Crisis Management

We see sustainability not only as an element of risk management, but also as an opportunity to create value.

At Türk Telekom, we are the first and only telecommunications company in the world to be accredited as a **Resilient Enterprise by the Disaster Recovery Institute International (DRII)**.

Sustainability-Related Risks

We aim to integrate sustainability principles into our business model, strategies, and corporate decisions with the goal of leaving a liveable world for future generations. The telecommunications sector directly contributes to the Global Sustainable Development Goals by providing key

solution tools in many areas such as economy, innovation, health, education, social equality, environmental protection and combating the climate crisis. We see sustainability not only as an element of risk management, but also as an opportunity to create value. Since adopting our holistic management approach in 2020, we aim to

more effectively manage risks focused on Climate Change and Environment, Contribution to Society, and Human Value.

In this context, we identify our sustainability-related risks by conducting a Sustainability Risks Root Causes analysis.

		Strategic Risks		Financial Risk		Operational Risks
		Reputation Risk	Technology Risk	Physical Risk	Policy Risk	Market Risk
Operational Risks	Environment and climate change risk	▶	▶	▶	▶	
	Unsustainable financial performance	▶	▶		▶	▶
Financial Risks	Failure to provide a working environment that respects human rights	▶			▶	
	Occupational Health and Safety risk	▶	▶	▶	▶	
	Ineffective management of social responsibility activities	▶			▶	▶
Strategic Risks	Lack of sustainability awareness and commitment	▶		▶	▶	▶
	Failure to position as a company beneficial to society	▶	▶	▶	▶	▶

Risk and Crisis Management

We demonstrate strength through proactive, comprehensive, and dynamic financial risk management strategies against external factors such as global economic fluctuations, foreign exchange movements, and changes in interest rates.

Financial Risk Management

At Türk Telekom, we recognise that maintaining our financial stability and ensuring sustainable growth are critically important not only for our company but also for the confidence of all our stakeholders. We demonstrate strength through proactive, comprehensive, and dynamic financial risk management strategies against external factors such as global economic fluctuations, foreign exchange movements, and changes in interest rates. By effectively managing financial risks such as liquidity, currency, interest rate, and counterparty risks, we strengthen our financial health and continue to create long-term value.

Türk Telekom is exposed to financial risks such as liquidity risk, currency risk, interest rate risk, and counterparty risk.

As part of the strategy to minimise liquidity risk, financial loans are sourced on a long-term basis from different geographies (America, Canada, Europe, the Gulf, Japan, China, Türkiye) and various creditor groups (commercial banks, international financial institutions, officially-supported export financing agencies, bond markets). This strategy enables the group to access long-term financing under competitive conditions without relying on a limited number of funding sources.

Regarding the foreign bonds issued by Türk Telekom, the group actively monitors the price and yield dynamics of these bonds, which can be traded in the secondary market, based on total return and cost principles to ensure an optimal cash management strategy.

Türk Telekom aims to minimise the impact of interest rate and currency risk on financial statements through interest rate and currency risk management transactions.



The necessity to source a portion of investment expenditures from firms of foreign origin and the need to finance these through long-term and diversified funding sources have resulted in Türk Telekom having foreign currency-denominated liabilities. Accordingly, when protection transactions conducted by Türk Telekom are not considered, the company holds net foreign currency liabilities and may be exposed to exchange rate risks due to fluctuating exchange rates, which can affect the financial statements.

Türk Telekom aims to minimise the impact of interest rate and currency risk on financial statements through interest rate and currency risk management transactions. Within this framework, Türk Telekom holds a total hedging position equivalent to 1,628* million US dollars, the details of which are included in the financial statement footnotes. Including foreign currency cash held for natural hedging against currency risk, the total hedging position amounts to 1,706 million USD.

Türk Telekom aims to minimise counterparty risk related to its financial assets through limits applied to counterparties and diversification policies. It carries out hedging transactions related to its financial risks under the guidance and authorisation of the Board of Directors.

Counterparty Risk: Strong Financial Safeguard Mechanisms

We implement a robust risk management and diversification policy to protect our financial assets and minimise counterparty risk. By setting applicable limits for the financial institutions we work with, we ensure that risk remains within defined boundaries and strengthen our financial stability.

Our financial risk management is conducted diligently under the guidance and authorisation of the Board of Directors. With effective and proactive risk management strategies, we build a strong financial structure that is resistant to market fluctuations and lays solid foundations for our long-term growth objectives.

This comprehensive and strategic approach supports both our short-term financial performance and our long-term corporate sustainability, advancing our goal to increase the value we provide to our stakeholders.

*Hedged amount includes hedging of FX financial debt, currency protected time deposit, hedging of FX net trade payables and net investment hedge. Currency protected time deposit included in hedged amount is worth USD 258 mn.

Business Ethics and Competitive Conduct

We expect all our employees to carefully review our Business Ethics Code and **fully comply with internal regulations, principles, and all relevant legislation.**

At Türk Telekom, we believe in the importance of having a strong ethical culture to protect and continuously enhance our corporate reputation. The foundation of our sustainability strategies is formed on acting in full compliance with business ethics, legal regulations, and contracts, and based on principles of transparency, honesty, and accountability.

Our Business Ethics Code is more than a simple directive; it is a continuously updated guide that embodies our company vision and values. This code helps us make ethical decisions in uncertain situations that may arise in our relationships with employees, customers, and business partners, supporting the smooth operation of processes. In line with our Corporate Governance Principles, we share this code with the public and conduct all stakeholder relations within its framework. Thus, by implementing our Business Ethics Code, we achieve positive results across all our fields of activity and further strengthen Türk Telekom's vision and values.

Together, our Business Ethics Code, Human Rights Policy, and Anti-Bribery and Anti-Corruption Policy cover all employees working at Türk Telekom, TTNET, and TT Mobil Group companies. The Human Rights and Anti-Bribery and Anti-Corruption practices of our other group companies are also implemented in alignment with the parent company's policies and applicable legislation. We require compliance with ethical rules in all contracts made with our stakeholders and ensure

adherence to these rules. Additionally, we establish business relationships that respect human rights and adhere to ethical principles by including provisions in contracts signed with suppliers and business partners that require compliance with the Türk Telekom Human Rights Policy.

Business Ethics Code

Our Business Ethics Code defines ethical behaviour as distinguishing right from wrong, just from unjust, good from bad, and fair from unfair, and acting in accordance with the principles we believe to be right, just, good, and fair. At Türk Telekom, we emphasise the importance of "doing the right thing" at every stage of our activities and regard this approach as an integral part of our corporate culture.

Our Business Ethics Code is an expression of our core ethical values and also serves as a guide directing all our business processes and stakeholder relationships. Within this framework, two fundamental approaches we particularly embrace stand out.

Being respectful, honest, and reliable in our relationships involves acting in accordance with laws and ethical rules and maintaining an environment of trust with all our stakeholders, from customers to business partners.

Being respectful, honest, and reliable in our work is based on a business approach that supports collaboration, encourages teamwork, and prioritises timely and complete delivery of tasks.

These values guide all of our employees and reinforce Türk Telekom's sustainable business culture that is based on respect, trust, and ethical principles. Ethics and compliance continue to be fundamental pillars of our long-term success.

Commitment to the Business Ethics Code and the Role of Our Managers

At Türk Telekom, we expect all our employees to carefully review our Business Ethics Code and fully comply with internal regulations, principles, and all relevant legislation. Our priority is always to operate within the legal framework. Therefore, if an update to our Business Ethics Code is necessary, the responsible units designated in the Code analyse the needs and take the required actions.

In 2024, 235 reports were submitted to our company through the Ethics Reporting Channels, with 112 cases evaluated in the Ethics Committee processes. The Disciplinary Boards decided to impose 24 sanctions of termination of the employment contracts.

We expect our managers to act in accordance with the Business Ethics Code and also to lead the promotion of this culture throughout the organisation. We call on our managers to pay particular attention to the following points concerning all employees, including the members of our Audit and Board of Directors:

- Ensuring employees understand the Business Ethics Code and their associated responsibilities,
- Regularly conferring with employees to continuously reinforce the importance of the Code,
- Creating a work environment based on open communication where everyone feels comfortable expressing their opinions,
- Under no circumstances encouraging or overlooking behaviour that violates legal and ethical rules to complete tasks,
- Refraining from using managerial status and authority for coercion,
- Avoiding any attempts to cover up unethical practices, and
- Always keeping in mind that they are personally responsible for establishing and nurturing an ethical culture.

Integrating Business Ethics into Our Corporate Culture

We conduct regular annual training on our [Human Rights Policy](#), alongside our Anti-Bribery and Anti-Corruption Policy. Prepared in accordance with the e-learning method, these training sessions are assigned to all

employees and remain accessible until the end of the year. Additionally, within the scope of **Anti-Corruption Day on December 9th** and **World Human Rights Day on December 10th**, we inform all employees and share announcements that encourage them to complete the training sessions. Our goal is thereby to ensure that our policies are clearly understood and widely embraced by our employees.

The Türk Telekom Working Principles Training is open to all functions and is included in our Professional Development Catalogues and Human Resources Business School Programme. Conducted via virtual classroom method, this training lasts for a day and can only be attended by our employees who choose to participate or those who are eligible to join the relevant programme. Additionally, the "Business Ethics" e-training is currently under development and is planned to be assigned to all employees in 2025 to ensure the dissemination of the programme throughout the organisation.

Ethical Competition and Prevention of Conflicts of Interest

At Türk Telekom, we always conduct our commercial activities with a focus on effective competition and preventing conflicts of interest. Compliance with the law and a commitment to ethical values are fundamental principles that underpin all our business processes. Accordingly, our Competition Law Compliance Programme covers all our operations, including the electronic communications sector, our dealer/customer relationships, and contacts with competitors. The main purpose of the programme is to increase the awareness of our employees and incorporate compliance with competition rules into our corporate culture, by ensuring full compliance with the relevant legislation, primarily Law No. 4054 on the Protection of Competition.

Competition Law Compliance Programme and Training

Our company offers annually updated online training to internalise the principles of competition law and ensure continuity in practice; unit-based online or face-to-face training is organised where necessary. These training sessions, covering everyone from Board Members to C-Level executives and employees across different departments, aim to keep competition law awareness alive within the Türk Telekom Group. Additionally, within the scope of the Competition Compliance Programme, we audit the compliance of contracts to be signed or already signed with competition law rules, establishing mechanisms to prevent violations.

Business Ethics and Competitive Conduct

We integrate our firm stance against bribery and corruption with our business ethics values and sustainability approach, taking effective measures within a zero-tolerance policy framework.

The guiding document of the programme is the **Competition Compliance Guide**, which provides employees with dos and don'ts lists, examples of behaviour, and information about the authorities of the Competition Board. We expect our employees to declare that they have reviewed this guide and Competition Law Training, possess sufficient knowledge on the subject, and consult the Group Directorate for Competition Analysis and Law if they have any doubts. This declaration is obtained through the **Competition Law Compliance Acknowledgement Document** and constitutes a corporate commitment to the personnel's loyalty to the legal regulations.

Transparency in Merger, Acquisition and Asset Disposal Processes

Our company bases its approach to **mergers, acquisitions, and asset disposals** on the principle of transparency, and conducts all evaluations in accordance with our accounting policies and financial reporting standards. After a merger or acquisition, we determine assets and liabilities at fair value and present them in consolidated financial statements, and disposals are accounted for with the same care. Thus, we demonstrate transparency to our stakeholders and reinforce our commitment to creating an ethical and competitive environment.

Conflict of Interest Management in Cases of Controlling Shareholding

We carefully assess conflicts of interest that may arise in cases of controlling shareholding or dominant ownership and present potential disputes to our stakeholders through regular reports. As Türk Telekom, we prioritise transparency in this process and take the necessary steps within the framework of legislation. Additionally, when a conflict of interest exists due to a controlling shareholding position, our company openly announces this situation and informs stakeholders in a timely manner. This approach strengthens our company's commitment to ethical values and transparency principles and underlines our understanding of providing products and services that are compliant with competition law.

Thanks to the compliance programmes, guides, and training designed in line with our understanding of competition law and conflict of interest prevention, we maintain our employees' awareness at the highest level and build a corporate structure that inspires confidence among our stakeholders. Our ethical principles, full compliance with legal regulations, and commercial approach based on fair competition are among the most important pillars of Türk Telekom's sustainable growth and strong reputation.

ANTI-BRIBERY AND ANTI-CORRUPTION

Our Anti-Bribery and Anti-Corruption Policy

We integrate our firm stance against bribery and corruption with our business ethics values and sustainability approach, taking effective measures within a zero-tolerance policy framework. The comprehensive policy we have prepared within this scope was published in 2020 with the approval of our Board of Directors and communicated to all our managers. It is also publicly accessible on the Türk Telekom Investor Relations corporate website. We aim to maintain high corporate awareness by providing regular training about the policy to our employees.

Our company's approach to combating bribery and corruption covers not only our own employees but also our suppliers and business partners. We expect them to comply with the policy we have prepared and to instil this awareness among their own employees. Accordingly, provisions on anti-bribery and corruption are included in supplier or business partner contracts, and it is explicitly stated that violations requiring referral to judicial authorities will be reported to the public prosecutor's office.

Significant financial penalties arising from non-compliance with laws and regulations are disclosed on the Public Disclosure Platform and published in the notes to our quarterly financial statements. All details requiring care in relationships with supplier companies and business partners are included in the Türk Telekom **Business Ethics Code**. Third parties acting on behalf of Türk Telekom Group Companies are obliged to comply with legal regulations, our Business Ethics Code, and our **Anti-Bribery and Anti-Corruption Policy**.

Our group companies apply a zero-tolerance principle in the following risk areas defined within the framework of anti-bribery and anti-corruption:

- Giving or receiving gifts, invitations, or donations
- Facilitation payments
- Relations with supplier companies and business partners
- Representation and hospitality
- Sponsorship
- Political activities
- Accuracy of records

The giving or receiving of bribes is strictly prohibited regardless of the intention. It is essential that employees face no harm or penalty for refusing bribe offers. Where necessary, we mitigate potential risks by implementing more detailed guidance and controls in these areas.

We conduct regular classroom and e-learning training sessions to ensure all employees understand the policy and integrate it into their daily work processes. We provide additional training programmes for employees in high-risk roles. Through these efforts, we aim to maintain an ongoing awareness of anti-corruption and anti-bribery principles throughout the organisation.

Policy Commitments and Our Relations with Business Partners

The commitments included in our policies constitute an integral part of all contracts we sign with our business partners and suppliers. Therefore, each contract contains a "compliance clause" that ensures adherence to ethical and legal principles. Additionally, we include the obligation to comply with **Türk Telekom's Human Rights Policy** in contracts with suppliers and business partners to ensure respectful and responsible collaborations regarding human rights.

This approach allows us to create a working environment based on the principles of "business ethics" and "fair competition," both within the company and in our relations with external stakeholders. Our emphasis on fair competition and transparent management supports both our strong position in the sector and our leadership in corporate responsibility.

Practices for Suppliers and Business Partners:

- Türk Telekom Group employees are obliged to know, implement, and communicate the relevant policy rules, primarily the Business Ethics Code, in their dealings with suppliers and business partners.
- Compliance with anti-bribery and anti-corruption rules is checked during audits and visits to suppliers.
- Due diligence studies are conducted regarding ethical compliance in joint ventures or supplier selections; collaborations are not established with suspicious companies.
- Unless otherwise stated in procurement or training contracts, travel and accommodation expenses cannot be covered by suppliers; such events are held only with the approval of the relevant units and when expenses are borne by Türk Telekom.

Business Ethics and Competitive Conduct

Our Business Ethics Code defines how our employees should behave both inside and outside the workplace and specifies the procedures and sanctions to be applied against unethical behaviour.



E-mail:

- etik@turktelekom.com.tr (for internal and external submissions)

Mail to the Business Ethics Unit:

- Türk Telekom Genel Müdürlüğü
Turgut Özal Bulvarı 2, No:4 Kule Binası, 25.Kat 06103 Aydınlikevler, Altındağ / Ankara

Mail to the Internal Audit Department:

- Türk Telekom Genel Müdürlüğü
Turgut Özal Bulvarı 2, No:4 Kule Binası, 16.Kat 06103 Aydınlikevler, Altındağ / Ankara

Evaluation of Violations and Reporting Procedures

At Türk Telekom, we regard commitment to ethical principles as one of the cornerstones of our corporate culture. Our Business Ethics Code defines how our employees should behave both inside and outside the workplace and also specifies the procedures and sanctions to be applied against unethical behaviour. Within this scope, all allegations and violations of such policies are treated as **ethical violations**; they are examined and decided upon in accordance with the procedures and principles set out in the **Türk Telekom Business Ethics Code**, with impartiality, confidentiality, and transparency.

Reports of ethical violations can be submitted by both our employees and external stakeholders. Suspicions and concerns related to situations such as bribery, corruption, misconduct, or conflicts of interest occurring inside or outside the company:

Can be reported via notification channels.

Applications made to other departments or managers of the company are also directed to the **Business Ethics Unit** to ensure the process is conducted properly.

Our Ethics Committee carefully evaluates incoming applications; conducts necessary investigations and inquiries; and makes final decisions based on the findings. When necessary, disciplinary procedures are initiated, contractual sanctions are applied, or notifications may be made to the Public Prosecutor's Office. In cases of violations related to suppliers and business partners, measures may be taken including terminating the business relationship in accordance with contractual obligations.

Another fundamental principle at the centre of our ethics processes is ensuring the safety of our employees and applicants and preventing retaliation. Individuals reporting ethical violations must not be subjected to any form of pressure, threat, or discrimination; such situations are also considered ethical violations. When necessary, feedback is provided to the applicant while confidentiality is maintained, and information is shared without exceeding legal limits.

Regarding ethics, we expect our employees not only to refrain from involvement in violations but also to report any incidents they witness honestly and promptly. This approach reflects not only individual responsibility but also a collective awareness of building an ethical culture throughout the organisation.

These systematic and deterrent processes contribute to protecting our corporate reputation and also to maintaining a work culture based on trust and transparency among our employees. We regard our sensitivity to ethical values not merely as an obligation but as a principle supporting long-term corporate success, which we implement with determination at every level.

Zero Tolerance Against Bribery and Corruption

The Türk Telekom Anti-Bribery and Anti-Corruption Policy addresses relevant legislation and company rules within a comprehensive framework, guiding all our work processes. The giving or receiving of bribes or any benefit under the name of a gift is strictly prohibited and against our internal regulations and ethical principles.

We expect our Board Members and all managers to comply with this policy and to take necessary steps to ensure that employees act in accordance with it. Within this framework, the **Audit Committee** assumes the ultimate oversight responsibility for the implementation of the policy. The Head of **Internal Audit**, together with the Assistant General Manager of Human Resources and the Assistant General Manager of Legal and Regulatory Affairs departments, carries out the preparation and annual review of this policy; it systematically examines bribery and corruption risks, conducts necessary audits, and submits reports to the Audit Committee. The **General Manager (CEO)** is responsible for overseeing the implementation of the policy and issuing instructions to relevant units and managers concerning preventive and corrective activities related to corruption.

Thus, we operate a continuous monitoring and audit mechanism to minimise bribery and corruption risks and protect our corporate transparency. Non-compliance situations that are our company is notified of and that have a significant financial impact are disclosed on the Public Disclosure Platform and included in the notes of our quarterly financial statements.

Additionally, we regularly organise training activities in the context of anti-bribery and anti-corruption to raise awareness and a sense of responsibility across the organisation.

In 2024, our training activities in this area have produced the following results:

- The total number of employees who have received anti-bribery and anti-corruption training reached **17,729**.
- 27** senior executives and **818** other managers completed the anti-bribery and anti-corruption training. This training was attended by **21.7%** of senior executives and **68.4%** of managers.

We Are Responsible to Our Environment

We are developing comprehensive strategies to reduce our greenhouse gas emissions and are utilising scientific and internationally recognised methods to implement them. In 2023, we have advanced this process by calculating our Scope 1, 2, and 3 emissions in accordance with the GHG (Greenhouse Gas) Protocol.

1 Focus on Climate Change and the Environment

**A resolute
emission
management
strategy**

**We contribute to the
fight against the climate
crisis with our renewable
energy, energy efficiency,
environmentally friendly
transport and sensitive
waste management
projects.**





We Are Responsible to Our Environment

Focus on Climate Change and the Environment

Climate change, one of today's biggest environmental threats, is increasing its impact on a global scale, with one of the main causes being greenhouse gas emissions. As Türk Telekom, we are aware of this global crisis and are taking responsibility by developing various strategies to reduce our carbon footprint.

We aim to reduce our Scope 1 and 2 emissions by 45% by 2030, compared to the 2020 baseline, and plan to achieve net-zero by 2050.

405.8 MWe
SPP Installation
Capacity

Climate Change Action and Emissions Management

We address our environmental impact in the widest scope and **carry out multifaceted studies** including those directly targeting emission reduction in order to minimise it.

45%

Reduction Target

Reduction target in Scope 1 and Scope 2 emissions by 2030, using 2020 as the baseline year.

We reduce our dependence on grid energy with our energy efficiency projects.

2050 Net - Zero target

Climate Change Action Plan

Our climate transition plan outlines the steps we will take to reduce our Scope 1 and 2 emissions by 45% by 2030, compared to the 2020 baseline, and to achieve carbon neutrality by 2050. This plan incorporates our science-based greenhouse gas emission reduction strategies, covering energy efficiency, increased use of renewable energy sources, and other environmentally friendly projects, while accounting for the principle of financial sustainability at every stage. Our goal is to ensure sustainability across all our operations and throughout our value chain, and to minimise our carbon footprint.

As of 2024, we are continuing to implement our climate transition plan under the following five main pillars:

1. Renewable Energy Projects

Renewable energy projects remain one of the cornerstones of our climate strategy. Our planned solar power plants, with a total capacity of 405.8 MWe, are expected to meet approximately 65% of our current total electricity consumption. We have received a positive EIA report for the Sivas Zara Project with a capacity of **96 MWe** and started construction in 2025. We target completing installation of total 405.8MWe capacity in the coming years. In the medium term, we plan to assess opportunities to increase solar capacity in line with evolving needs. Renewable energy solutions will continue to be one of our key focus areas in reaching our net zero target.



2. Energy Efficiency and Optimisation Projects

Energy efficiency and optimisation projects are another important component of our climate transition plan. We aim to reduce our dependence on grid energy by continuing our existing energy efficiency projects. We are replacing low-efficiency equipment with next-generation technologies to reduce energy consumption and increasing the use of solar energy at our base stations. For our fixed infrastructure, we are accelerating investments in high-efficiency fibre conversion. By integrating AI-powered optimisation systems into our data centres, we plan to build our next-generation data centres with a Power Usage Effectiveness (PUE) of 1.2. We also aim to invest in 4.5G and 5G technologies that offer higher energy efficiency, use low Global Warming Potential (GWP) gases in our cooling systems, and increase the number of electric vehicles in our fleet.

3. Science-Based Emissions Reduction Targets and SBTi Commitments

Our science-based emissions reduction targets and SBTi commitments continue to form the foundation of our climate transition plan. We aim to reduce our Scope 1 and 2 emissions by 45% by 2030, compared to the 2020 baseline, and plan to achieve net-zero emissions by 2050. We continue our efforts to extend the depth of our carbon inventory calculation, which covers all our group companies, and aim to set target for Scope 3 emissions soon. In this process, we aim to complete the SBTi target verification steps. Between 2025 and 2030, we will implement all necessary actions to achieve our targets, and we will continue our net-zero focused progress beyond 2030.

Climate Change Action and Emissions Management

We are aligning our procurement processes with our environmental responsibilities. By promoting sustainable practices within our supply chain, we plan to implement environmentally friendly procurement methods that are in line with our SBTi targets.



4. Other Environmental Topics

As part of our efforts to combat climate change, we are not only focusing on emissions reduction but also continuing our work to minimise other environmental impacts. In waste management, we plan to implement more comprehensive projects for the recycling of electronic waste, going beyond our legal obligations. In this regard, we have included in our action plans the implementation of customer electronic device waste recovery and recycling programmes, as well as the development of separation, collection, and recycling programmes for non-hazardous waste from network waste and IT equipment.

In water management, we aim to implement smart solutions to reduce water consumption in our offices in the short and medium term, and to develop rainwater harvesting systems and alternative cooling methods in our data centres. We plan to expand our sustainable projects to achieve water conservation.

Under the heading of pollution prevention and control, we are taking steps to not only minimise waste generation but also to promote reuse and recycling. We are continuing to develop projects to replace gases used in cooling systems with alternatives that have a lower Global Warming Potential (GWP), and to recover and reuse refrigerant gases in existing systems. Recycling the gases extracted from old air conditioning equipment using environmentally friendly methods



is also part of our plans. Furthermore, as part of our environmentally friendly mobility solutions, we have entered the electric vehicle charging station market by obtaining the necessary licences. With our investments in this area, we aim to encourage the use of electric vehicles and reduce fossil fuel consumption and the associated carbon emissions.

We are also aligning our procurement processes with our environmental responsibilities. By promoting sustainable practices within our supply chain, we plan to implement environmentally friendly procurement methods that are in line with our SBTi targets. In all these processes, we will continue to expand our efforts to minimise our environmental impact by building meaningful collaborations with our suppliers and other stakeholders.

5. Monitoring and Annual Reporting

We implement comprehensive monitoring and annual reporting mechanisms to assess the effectiveness of our climate transition plan and

support our sustainability performance with concrete data. Through these mechanisms, we regularly monitor key indicators, such as our annual energy efficiency, investments made, and the benefits achieved from these investments, including greenhouse gas emission reductions.

Through our annual sustainability reporting, we transparently share the progress we have made with our stakeholders, making our performance comparable and measurable. In this way, we adopt a management approach based on continuous improvement and demonstrate our determination in fight against climate change through concrete steps.

In the upcoming periods, we aim to further enhance our monitoring mechanisms by expanding them to include more detailed measurements, data verification, and forward-looking performance forecasting. In this way, we aim to establish a stronger monitoring and reporting structure for both internal management and stakeholder communication in our sustainability journey.

Emission Management

We view emissions management not only as an environmental necessity but also as a **critical component for the sustainability of our business model.**

We monitor our emissions and, by taking responsibility to reduce our carbon footprint, we develop various strategies.

When developing our sustainability strategies, we take into account the expectations and views of our stakeholders, shaping the steps we take towards emissions reduction based on scientific data.

Climate change, one of today's biggest environmental threats, is increasing its impact on a global scale, with one of the main causes being greenhouse gas emissions. As Türk Telekom, we are aware of this global crisis and are taking responsibility by developing various strategies to reduce our carbon footprint.

We view emissions management not only as an environmental necessity but also as a critical component for the sustainability of our business model. Therefore, when developing our sustainability strategies, we take into account the expectations and views of our stakeholders, shaping the steps we take towards emissions reduction based on scientific data. We recognise that digitalisation contributes positively to reducing energy consumption in many ways, thereby lowering our carbon footprint. On the other hand, the energy consumption of our data centres and network infrastructure is among the factors contributing to greenhouse gas emissions. To minimise their environmental impact, we are developing energy efficiency projects, restructuring our operational processes based on the principle of low carbon emissions, and continuing our investments in renewable energy.

In addition, we are not limited to energy management but also carry out our waste management processes in line with sustainability principles to reduce our environmental impact. As



Türk Telekom, we prioritise the proper recycling of e-waste and support circular economy models to ensure the efficient use of resources.

We approach emissions management from a holistic perspective and continuously improve our sustainability strategies by considering environmental, economic, and social impacts. [Under our Sustainability Policy, Environmental Policy, and Integrated Management System Policy](#), we fully comply with all national and international regulations, regularly analyse the environmental

impacts of our activities, and take steps to continuously improve our performance. The lack of any legal violations or administrative penalties related to environment issues to date is the most tangible evidence of our diligent approach to this matter.

In the coming years, we will continue to systematically reduce our carbon footprint, integrate eco-friendly technologies into our operations, and take responsibility for a more sustainable future.

Emission Management

Under our Sustainability Policy, Environmental Policy, and Integrated Management System Policy, we fully comply with all national and international regulations, regularly analyse the environmental impacts of our activities, and take steps to continuously improve our performance.



Our Emissions Reduction Strategies and Targets

We are developing comprehensive strategies to reduce our greenhouse gas emissions and are utilising scientific and internationally recognised methods to implement them. We began calculating our carbon inventory in 2011, and as of 2023, we have advanced this process by calculating our Scope 1, 2, and 3 emissions in accordance with the GHG (Greenhouse Gas) Protocol. Unlike previous years, this work was carried out to include all of our group companies, ensuring a comprehensive evaluation of our carbon emissions.

In 2024, we have not only measured our inventory but also implemented various strategies to reduce our carbon emissions and enhance environmental sustainability. Our projects aimed at increasing energy efficiency stand out as one of the cornerstones of these strategies. Through optimisation and transformation projects in both our fixed and mobile networks, we have achieved a total annual energy saving of 42 GWh. By commissioning more efficient cooling systems and conducting regular maintenance activities, we are significantly reducing the failure rates, which in turn lowers our emissions from refrigerant gases. These strategic improvements make a significant contribution to the continuous enhancement of our environmental performance. Additionally, through I-REC certificates, an international certification system that documents the environmental integrity of every 1 MWh of renewable energy generated, we have offset 33% of our total Scope 1 and 2 emissions. Taking into account the 42 GWh in savings achieved through energy efficiency projects brings this ratio up to 35%. Thus, in 2024, by reducing our Scope 1 and 2 emissions by 29% compared to 2020, we have taken another step toward our goal of a 45% reduction by 2030 and achieving net zero by 2050.

I-REC certificates also strengthen our commitment to renewable energy investments. In 2024, by purchasing I-REC certificates to increase our consumption of electricity from renewable sources,

we achieved a reduction of 221 thousand tonnes of CO₂ from our Scope 2 emissions. Compared to the previous year, we increased our use of I-REC certificates by 48%, purchasing a total of 500 thousand MWh of renewable energy certificates, further reducing our environmental footprint.

While reducing greenhouse gas emissions, we support our value chain with low-carbon products. With the contribution of our emissions reduction strategies, which we approach from a broader perspective, we **achieved an “A” leadership level in the Carbon Disclosure Project (CDP) in 2024**. This success stands out as an indication of our transparent and science-based approach to carbon management. Additionally, **across Türk Telekom Group, we have committed to the Science Based Targets initiative (SBTi) to reduce our Scope 1 and 2 emissions by 45% by 2030, compared to the 2020 baseline, and to achieve net-zero emissions by 2050**. In line with this commitment, we calculate our carbon inventory using scientific methods, carry out verification processes according to international standards, and confirm the reliability of our emissions data through third-party independent audits.

In the coming years, we will continue our commitment to emissions management and, by increasing our investments in renewable energy, we will continue to progress steadily towards our net-zero target.

Greenhouse Gas Emissions (metric tonnes CO ₂ e)	2020 (Base Year)	2021	Annual Change	2022	Annual Change	2023	Annual Change	2024	Annual Change	Change Compared to Base Year
Scope 1	121,499	143,780	18%	135,051	(6)%	109,084	(19)%	115,998	6%	(5)%
Scope 2 (Location-based)	522,569	541,698	4%	524,265	(3)%	542,770	4%	560,229	3%	7%
Scope 2 (Market-based)	522,569	508,773	(3)%	393,958	(23)%	393,510	(0)%	339,229	(14)%	(35)%
Scope 3	1,389,870	1,380,157	(1)%	1,459,885	6%	1,467,085	0%	1,259,379	(14)%	(9)%
Scope 1 + Scope 2 (Location-based)	644,068	685,479	6%	659,316	(4)%	651,854	(1)%	676,227	4%	5%
Scope 1 + Scope 2 (Market-based)	644,068	652,554	1%	529,010	(19)%	502,594	(5)%	455,227	(9)%	(29)%
Total (Location-based)	2,033,938	2,065,636	2%	2,119,201	3%	2,118,938	(0)%	1,935,606	(9)%	(5)%
Total (Market-based)	2,033,938	2,032,711	(0)%	1,988,894	(2)%	1,969,678	(1)%	1,714,606	(13)%	(16)%

Note: Scope 3 emission values have been revised in previous years due to data and calculation methodology changes in Business Travel and Electricity Transmission Distribution categories. With the effect of this revision in the TND and Business Travel categories, our total scope 3 emissions in 2021, 2022, 2023 have changed by (0.6)%, (2.0)% and (2.3)%, respectively.

Emission Management

On our net-zero journey, we continue to take determined steps to enhance our contribution to environmental sustainability and minimise our carbon footprint.

Emissions Intensity

We comprehensively evaluate our emissions management performance and monitor it through emissions intensity indicators per annual net revenue and subscriber count.

In 2024, the emissions intensity per annual net revenue in US dollars dropped by 29%, settling at 104 tonnes of CO₂e per million USD.

Despite increases of 1.1 million mobile and 200 thousand fixed broadband subscribers and addition of one thousand base stations in 2024, **our emission intensity per subscriber decreased by 5% annually to 9 tonnes CO₂e.**

With the technological transformation in recent years, a decline has been observed in fixed voice subscriber numbers, while there has been an increase in mobile, fixed broadband, and TV subscribers. Our energy efficiency projects, GPON (Gigabit Passive Optical Network) transformations, and the renewable energy certificates we have purchased have significantly contributed to this reduction in emissions intensity. In line with our emissions reduction strategies, we continue our efforts to minimise our environmental impact while achieving sustainable growth.

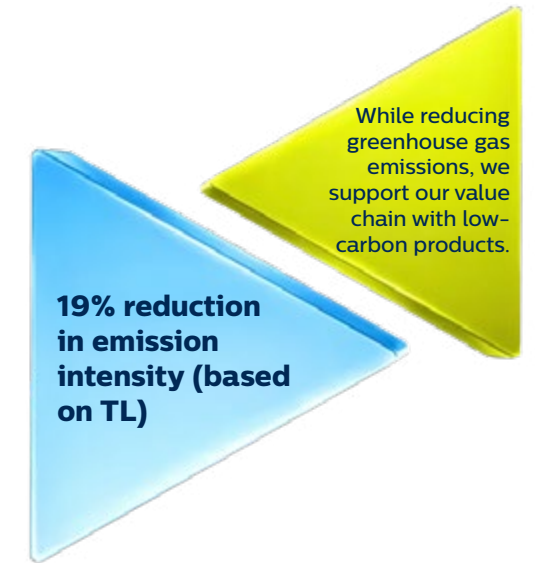
A Step Forward on the Net Zero Journey

We continue to take significant steps toward a low-carbon economy in line with our goal of building a sustainable future. While maintaining our efforts to reduce greenhouse gas emissions, we also support our value chain with low-carbon products and services. Our aim is not only to reduce emissions within our own operations, but also to create a sustainable ecosystem by offering low-carbon solutions to our business partners and customers.

In this context, in 2024, we became a member of the GSMA Climate Action Taskforce, one of the most prestigious initiatives in the global mobile communications sector,

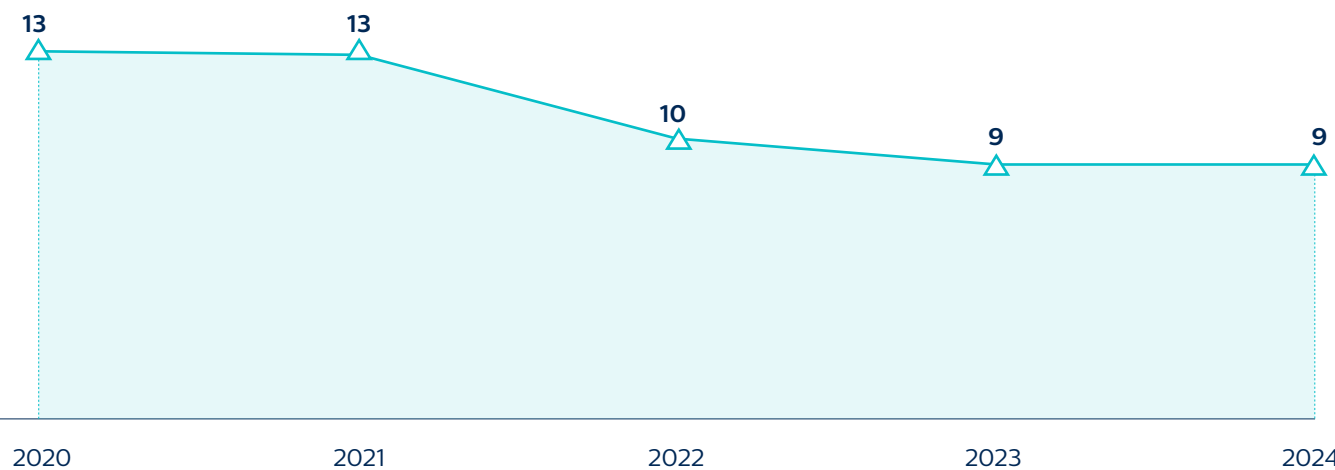
representing more than 80% of global mobile connections. This membership is a strategic step aligned with global climate goals and further advances our company's sustainability vision on an international platform.

With our GSMA membership, we will be featured in the GSMA Mobile Net Zero 2025 Report, which highlights the progress made by mobile operators worldwide in achieving their climate goals. The pledge we have made is not merely about numerical targets but is the strongest indication that we embrace the responsibility of building a sustainable future. On our net-zero journey, we continue to take determined steps to enhance our contribution to environmental sustainability and minimise our carbon footprint.



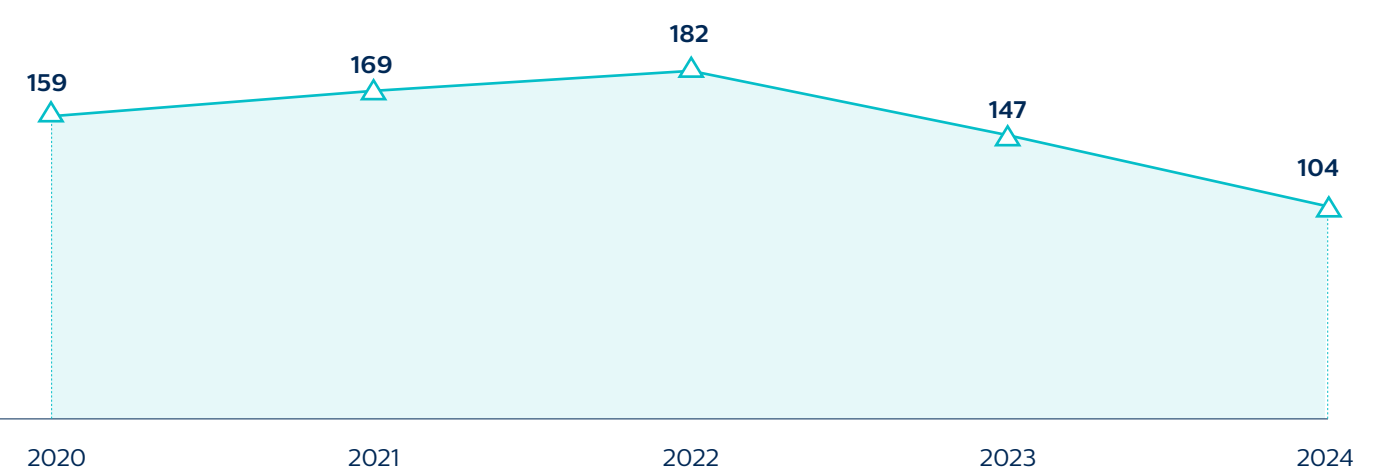
Emission Intensity per Subscriber

— Scope 1–2 Emission Intensity (tonnes CO₂e / thousand subscribers)



Emission Intensity per Revenue*

— Scope 1–2 Emission Intensity (tonnes CO₂e / million USD)



*USD-based emission intensity uses consolidated revenues without TAS 29 and is translated using the average USD/TL exchange rate for the respective year.

**All emission figures used in the chart are market-based Scope 2 values.

Energy Management

As we expand alternative solutions such as solar energy, we continue to minimise our environmental impact by integrating digital and smart systems that optimise the use of resources.

Energy management plays a critical role in building a sustainable future. By taking pioneering steps in the fight against climate change, we aim to minimise environmental impacts and systematically reduce our carbon footprint through energy efficiency solutions. The risks highlighted in the World Economic Forum's Global Risks Report, such as climate change, natural disasters and resource management, are at the core of our sustainability strategies. With this awareness, we prioritise both investments in renewable energy and projects that will enhance the efficiency of our existing infrastructure.

We remain firmly committed to reducing greenhouse gas emissions from electricity consumption, refrigerant use and generator fuel across all our service locations throughout Türkiye. In 2024, our fixed infrastructure transformation and optimisation projects yielded energy savings of 14.4 GWh, while our investments in cooling systems resulted in an additional 13.7 GWh in savings. At the same time, through TTessa – the Smart Energy Management Platform, we closely monitored energy consumption in the field and achieved a further 5.7 GWh in savings.

To enhance our operational efficiency, we have implemented technological improvements such as mobile infrastructure transformation projects (1.8 GWh), access FTTX cabinet upgrades (2.5 GWh), and power-saving software solutions at base stations (1 GWh). In addition, we commissioned solar energy systems with a total capacity of 1.2 MW at 370 base stations, generating 1.9 GWh of renewable energy. Through test room and indoor cooling projects carried out at fixed sites, we achieved a further 1 GWh in energy savings.

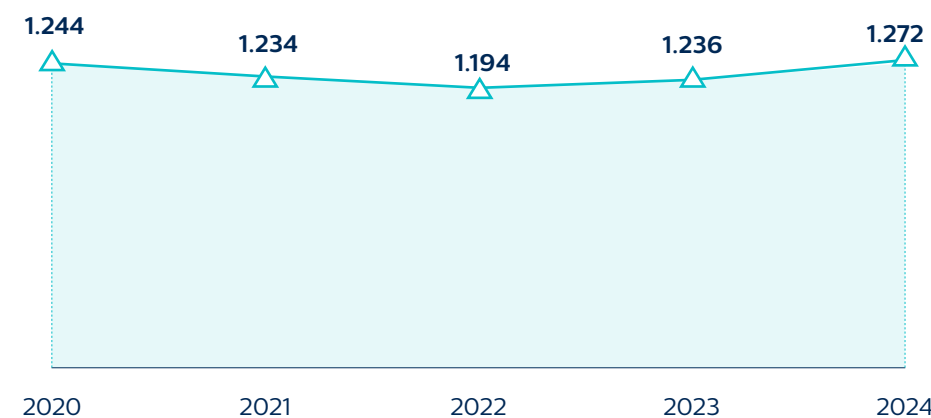
Through all these projects, we achieved a total of 42 GWh in energy savings in 2024. While expanding the use of alternative solutions such as solar energy, we continue to minimise our environmental impact by integrating digital and smart systems that optimise resource consumption. The gains we have made in this area are not only environmental but also have significant economic benefits. Our strong efforts in energy efficiency also contribute to the development of the renewable energy sector.

Energy Intensity

In 2024, consolidated energy intensity per revenue in USD terms decreased by 21% compared to previous year, reaching 347 MWh per million USD, as a result of our energy efficiency projects and renewable energy investments. There has been a 1% annual increase in energy intensity per subscriber. This can be explained by a sizeable increase in the number of total subscribers over years. Although the number of fixed voice subscribers has been declining due to a shift in technology, the number of mobile, fixed broadband, and TV subscribers in total has been significantly rising.. Since 2020, despite a 15% increase in the number of subscribers excluding fixed voice, the amount of purchased electricity has remained nearly constant.

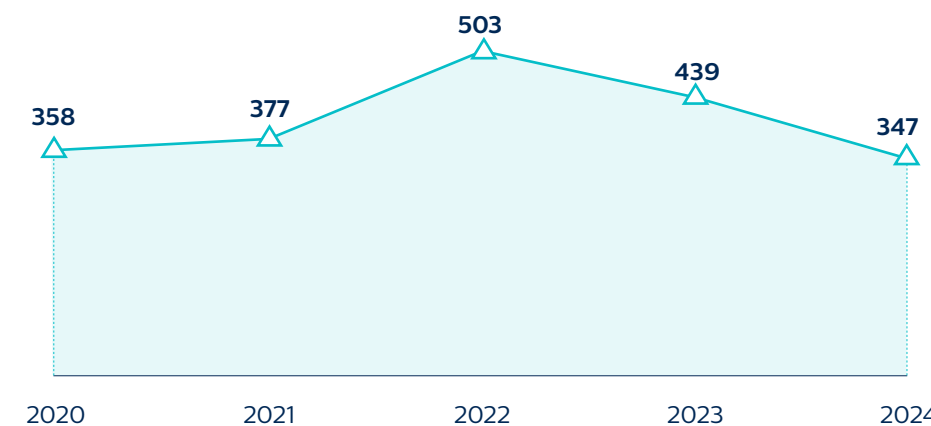
Purchased Electricity

— Türk Telekom Group Purchased Electricity (GWh/Year)



Energy Intensity per Revenue

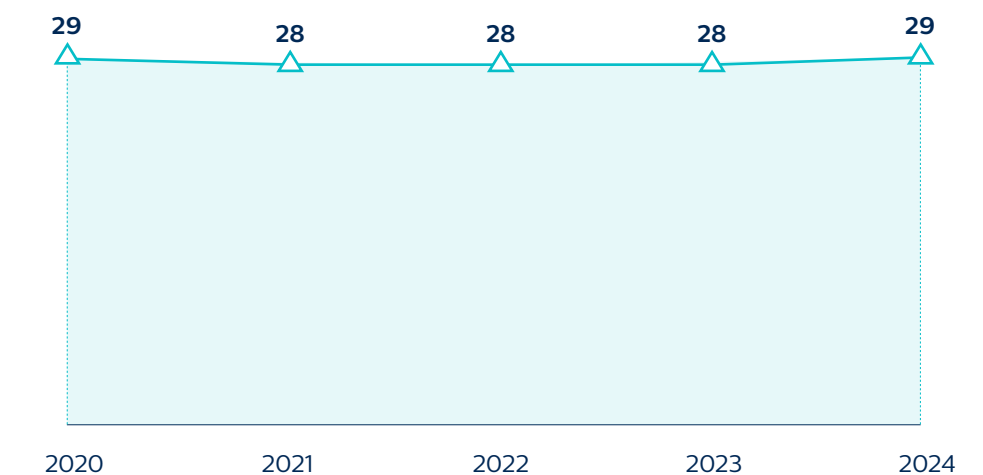
— Energy Intensity per Revenue (MWh/million USD)



*Energy Intensity per Revenue calculated in US Dollars are based on consolidated revenues without TAS 29 applied and translated at the average USD/TL exchange rate for the period.

Energy Intensity per Subscriber Count

— Energy Intensity per Subscriber Count (MWh/thousand subscribers)



Energy Management

We use energy efficiently and work for a liveable world.

With the efficiency projects we implemented in 2024:

We achieved a total energy saving of 42 GWh.

- Access FTTX cabinet upgrades **2.5 GWh**
- Cooling Systems Projects **13.7 GWh**
- Mobile infrastructure transformation and optimisation projects **1.8 GWh**
- TTessa – the Smart Energy Management Platform **5.7 GWh**
- Installation of 1.2 MW solar power systems at 370 base stations **1.9 GWh**
- Fixed infrastructure transformation and optimisation projects **14.4 GWh**
- Power-saving software at base stations **1 GWh**
- Test room and indoor cooling projects at fixed sites **1 GWh**

Energy Efficiency and Sustainable Network Solutions:

- ✓ We implemented sustainability-focused solutions by selecting antenna models that reduce our energy consumption by up to 15%.
- ✓ We optimised the addition of capacitive equipment in a way that does not negatively impact customer experience, reducing energy consumption in the field.
- ✓ With 3G to 4.5G transition investments in all cities, we reduced the energy spent to carry the same amount of data by 50%.
- ✓ As a result of our “Power Saving” optimisation efforts applied to 3G and 4.5G networks, we achieved an energy saving of 86 MWh.

Networks Powered by Renewable Energy

As part of the projects we implemented in 2024, we integrated a total of 1.2 MW of solar energy systems into 370 base stations. With this investment, the total installed capacity of our renewable energy systems reached 5.5 MW. Thanks to the more effective use of solar energy in telecommunications infrastructure, we achieved an energy saving of 1.9 GWh. Our investments in renewable energy not only reduce the carbon footprint of our operations but



also contribute to our sustainable growth by decreasing our reliance on external energy sources.

Projects Planned for Completion in 2025:

Renewable Energy Investments:

- We plan to install solar energy systems (SES) with a total capacity of 1 MW at approximately 200 base stations in TT Mobile sites. With this system, we aim to achieve energy savings of 25-30% per site, while also reducing site outages during power cuts with battery support and decreasing the use of generators.
- We plan to install rooftop SES with a capacity of 1 MW at fixed sites, thus increasing our use of renewable energy and aiming to reduce our carbon emissions.

- The Environmental Impact Assessment (EIA) process has started for all the sites where we plan to carry out installations, and we have received a positive EIA report for the Sivas Zara Project with a capacity of 96 MWe. The process is ongoing for the other locations. We have completed the tender process for the Sivas Zara Project and will start the investment in 2025. Once complete, we expect a significant increase in the proportion of self-consumption met by renewable energy.

Digital Transformation in Energy Efficiency

In addition to our renewable energy investments, we continue to utilise digitalisation and advanced analytics solutions to manage our current energy consumption more efficiently. In this context, with the TTessa – Smart Energy Management System Platform (Türk Telekom Energy Smart System Application) that we have developed, we monitor and manage the energy equipment in our fixed and mobile networks through a centralised structure.

The platform securely collects data from various energy components, such as generators, DC systems (direct current power systems), UPS devices (uninterruptible power supplies), air conditioners, FCB units (Free Cooling Boxes – natural ventilation systems), digital thermostats, and meters. This data is processed through AI-supported analysis, enhancing operational quality while enabling us to manage energy consumption more effectively and efficiently.

Energy Management

We are implementing artificial intelligence solutions for energy and cooling infrastructure.

5.7 GWh

Total energy savings achieved in 2024 through the TTessa platform.

We will continue working on “Power Saving” features and parameter optimisation in 3G and 4.5G networks to further improve the efficiency of our energy consumption.

With the Artificial Intelligence-Supported Cooling Optimisation Project (Cooling Optimisation) which we plan to implement at our Ümitköy data centre, we aim to reduce cooling energy consumption by 20%.

Throughout 2024, we achieved a total energy saving of 5.7 GWh through the TTessa platform. This result stands as a tangible output of our data-driven management approach, while the user-friendly interface of the system significantly improved efficiency and control capabilities in our field operations. On the other hand, we dynamically managed power consumption with the new software features we introduced, which are activated during hours of low traffic at our energy-intensive base stations. As a result of these optimisation efforts, we achieved an additional energy saving of over 1 GWh in 2024.

Additionally, as part of the energy efficiency projects we are carrying out in the Çorum province, we achieved 30% energy savings by replacing the devices used at our base stations with models that have higher energy efficiency.

These innovative practices in energy management contribute to our goal of reducing environmental impacts and reinforce our commitment to operational excellence.

Network Modernisation and Technological Transformation:

- ✓ As part of modernisation projects, we simplified equipment, providing higher quality service to our customers while achieving an annual energy saving of approximately 420 MWh.

Projects Planned for Completion in 2025:

Energy Efficiency and Network Optimisation:

- ✓ We plan to develop artificial intelligence solutions for energy and cooling infrastructure. This system will help us optimise our energy consumption and make our operational processes more efficient.
- ✓ We will continue working on “Power Saving” features and parameter optimisation in 3G and 4.5G networks to further improve the efficiency of our energy consumption.

More Efficient Use with Advanced Cooling Technologies

The improvements we have made to cooling systems, which account for a large portion of our energy consumption, play a significant role in enhancing our energy efficiency. In 2024, by replacing outdated air conditioning systems in both our fixed and mobile networks with next-generation efficient devices, we achieved lower energy consumption. Additionally, by expanding the use of free cooling box systems, we ensured that base stations and telecom system rooms are cooled with outdoor air at a lower cost. As a result of these transformations, we achieved energy savings of up to 80%, and through these optimisations in cooling systems, we saved 15 GWh of energy annually.



Energy Efficiency in Data Centres

Data centres are inherently high-energy-consuming critical infrastructure facilities. As Türk Telekom, we are undertaking a comprehensive transformation process to make these energy-intensive structures more efficient and sustainable. Along with three commercial data centres in Ümitköy, Esenyurt, and Gayrettepe, we also operate Türk Telekom's own data centres in Ümraniye and Ahlatlıbel.

In line with our energy efficiency goals, we aim to reduce the PUE (Power Usage Effectiveness) value of our existing data centres to 1.4, and for newly constructed data centres, to 1.2. As of 2024, the average PUE value of our existing data centres is 1.55, down from 1.8 in 2020. This value is in line with the global average and is below the levels typically seen in Türkiye, which range from 1.7 to 1.9.

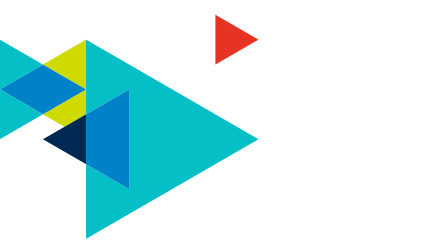
In addition, we are implementing various measures to reduce our water consumption in our data centres. The rainwater recovery system used at our Esenyurt data centre helps optimise our use of natural resources, while the misting technology applied to the outdoor units of the DX cooling systems at our Ümitköy data centre minimises our water consumption and increases cooling efficiency.

Additionally, with the Artificial Intelligence-Supported Cooling Optimisation Project (Cooling Optimise) which we plan to implement at our Ümitköy data centre, we aim to reduce cooling energy consumption by 20%. This project, which is planned to be completed by the end of 2025, aims to achieve energy savings by managing cooling systems in the most efficient way through artificial intelligence algorithms.



Energy Management

Through sustainability-focused energy management, we invest in the future, developing innovative solutions for a low-carbon and efficient infrastructure.



70.4 GWh

Over the past five years, we have moved around 3.5 million subscribers to GPON infrastructure, saving 70.4 GWh of energy in the process.

We continue our transformation efforts for energy efficiency and sustainable technology infrastructure.

We installed solar energy systems (SES) at 370 base stations to increase energy efficiency.

Major Steps in Energy Saving

Our efforts in energy efficiency not only contribute to environmental sustainability, but also allow us to optimise our energy costs by increasing our operational efficiency.

With our sustainability-focused energy management approach, we continue to invest in the future, developing innovative solutions to build a low-carbon and more efficient telecommunications infrastructure.

Continuing GPON Investments

GPON (Gigabit Passive Optical Network) is a high-speed network standard primarily used for fibre optic broadband services. Unlike the standard copper wire used in most networks, GPON is 95% more energy efficient. GPON investments also reduce greenhouse gas emissions due to the reduced need for network maintenance. Consequently, decommissioning the copper-based network has an additional positive environmental impact. Over the past five years, we have moved around 3.5 million subscribers to GPON infrastructure, saving 70.4 GWh of energy in the process. We will continue to invest in GPON in 2025 and beyond.

Technological Infrastructure and Efficiency Projects

We continue our relentless transformation efforts towards energy efficiency and sustainable technological infrastructure. In 2023, we carried out significant modernisations to improve our energy and cooling infrastructure. As part of this, we upgraded our data transmission systems (SDH – Synchronous Digital Hierarchy, MPLS – Multi-Protocol Label Switching, DWDM – Dense Wavelength Division Multiplexing) and completed the installation of air conditioning, generators, batteries, outdoor cooling units (FCB), uninterruptible power supplies (UPS), and direct current (DC) energy systems.

In 2024, we focused on maintaining the performance and efficiency of the infrastructure we had installed for energy and cooling systems by ensuring their continuity. To manage our energy consumption more effectively, we launched the Power Saving Feature project and carried out system room and network card optimisations. Additionally, we strengthened our steps to reduce environmental impacts by continuing our switching centre modernisation efforts through implementing AC-DC (alternating current to direct current) transition projects in our intranet infrastructure.

Our strategic collaborations with suppliers have played a crucial role in our technological transformation journey. As part of a buyback agreement with one of our main international suppliers, we contributed to our environmental sustainability goals by recycling radio equipment that had reached the end of its lifecycle. In our antenna purchases, we enhanced network efficiency by selecting models that consume less energy and provide energy savings of up to 15%. At the same time, we targeted reducing energy consumption in the field by optimising the process of adding capacity equipment without compromising the customer experience.

We accelerated our efforts to transition 3G bands to 4.5G technology across all cities. With this transformation, we successfully reduced the energy spent to carry the same data volume by 50%. Additionally, through the “Power Saving” optimisations we implemented in 3G and 4.5G networks, we achieved a total energy saving of 86 MWh.

We installed solar energy systems (SES) at 370 base stations to increase energy efficiency. Through the SES systems, we supported batteries during power outages, reduced site-level interruptions, and significantly lowered generator usage, thereby reducing fuel consumption.

All of the projects we implemented throughout 2024 demonstrated our strong commitment to reduce energy costs and build a sustainable infrastructure, while further solidified our leadership in environmental sustainability within the sector.

Energy Management and Certifications

✓ We work diligently to align our energy management processes with national and international standards and take comprehensive steps to minimise the environmental impact of our operations. By holding internationally recognised certifications such as ISO 50001 Energy Management System, ISO 14001 Environmental Management System, and I-REC (International Renewable Energy Certificate), we manage our energy consumption and sustainability policies in compliance with these standards. All our service sites across Türkiye are ISO 14001 Environmental Management System-certified, ensuring the systematic management of environmental impacts.

We calculate our energy consumption data based on national and international standards such as the Turkish Standards Institution (TSE) and ISO 50001. Our calculation methodologies are determined in accordance with standards set by TSE and international standards and are implemented within the company according to a defined level of standardisation and accuracy. We collect energy consumption data from various sources, such as electricity, gas, and heat-using standardised calculation formulas and procedures and conduct detailed analyses. By calculating with official conversion factors set by Türkiye's energy sector authorities and verified data from reliable sources, we establish a solid foundation for our sustainability goals.

By continuously monitoring energy intensity and electricity consumption, we carry out comprehensive efficiency projects aimed at reducing both metrics, taking actions for lower carbon emissions and sustainable energy management.

We closely monitor efficiency efforts to reduce electricity consumption. In this process, we target year-on-year reduction in energy consumption and carry out our efforts accordingly. Through the implementation of projects and measures taken to optimise our energy consumption, we continue to minimise our environmental impact and build a more efficient business model.

Responsible Use and Management of Natural Resources

We aim for a holistic water management **approach** and **improving our reporting.**

Water and Wastewater Management

Water plays a critical role in ensuring the sustainability of our operations. As Türk Telekom, we approach water management not only through consumption control but also a holistic approach that includes conservation and recycling processes. Through the steps we have taken to reduce our water consumption, we aim to minimise our environmental impacts and ensure the efficient use of water resources. We regularly monitor water consumption data across all our operational sites. While we operate across the entire country, we are currently implementing water-saving measures at select sites. In the coming years, we aim to expand the scope and impact of these measures to cover more locations. Thus, the total water consumption of the Türk Telekom Group in 2024 was 476 thousand cubic meters.

Water Stress and Management

The limitation of water resources, along with increasing population and climate change, is becoming an increasingly critical global issue. According to the **World Resources Institute (WRI)**, global water demand is expected to rise by 30% by 2050, and Türkiye is among the countries facing high water stress.

As part of our environmental sustainability efforts, we **closely monitor water usage**, implement **water efficiency improvements** in our infrastructure, and fulfil our responsibility to protect water resources. We aim to ensure the effective and sustainable management of water across our entire value chain and to collaborate with our stakeholders in this area.

Efficient Water Use and Recycling Efforts

A large portion of our water consumption is driven by the daily needs of our employees. Therefore, in order to minimise water consumption, we promote water-efficient technologies such as flow restrictors and sensor-activated taps, while also organising awareness programmes to raise awareness about water consumption among our employees. While reducing water usage by implementing modern infrastructure solutions that support water savings, we focus on using existing water resources in the most effective way.

As of 2024, a total of approximately 56,000 m³ of water was consumed at our facilities under Head Offices. Of this amount, we processed approximately 9,000 m³ of water using the greywater treatment systems installed at our facilities and made it available for reuse. After treating wastewater from sinks and tea kettles in accordance with environmental standards, we directed it to the toilet reservoir filling lines, therefore significantly reduced overall water consumption. We obtain our water needs from local water suppliers, and we adopt a savings-focused approach by developing solutions that minimise our water usage.

Rainwater Harvesting and Alternative Water Management Solutions

In line with our vision to protect water resources, we not only focus on reducing consumption but also develop projects to increase the use of alternative water sources. In this context, we implemented the “**Rainwater Harvesting**” project at our logistics centre in Petekkent, Istanbul. At our logistics centre, which is built on an area of 7,150 m², we harvest rainwater and store it in a 41,500-litre underground water tank. By using the harvested water for recovery purposes such as garden irrigation, reservoir filling, and vehicle washing, we contribute to reducing clean water consumption.

To manage water consumption carefully, we set annual water saving targets and carry out our operations in line with these targets. Instead of sourcing water for our employees’ basic needs directly from natural water sources, we procure it via municipal water networks and report our water consumption regularly on an annual basis. In 2024, the main drivers of the increase in water consumption include the rise in on-site activities as more employees returned to offices, the lower consumption recorded in offices located in earthquake-affected provinces in 2023, and the inclusion of newly opened locations in the year’s total consumption.

As part of our environmental sustainability efforts, we closely monitor water usage.

While reducing water usage by implementing modern infrastructure solutions that support water savings, we focus on using existing water resources in the most effective way.

Responsible Use and Management of Natural Resources

We work to ensure the recycling of wastewater and to optimise disposal processes in a way that minimises environmental harm.

Wastewater Management and Environmental Standards

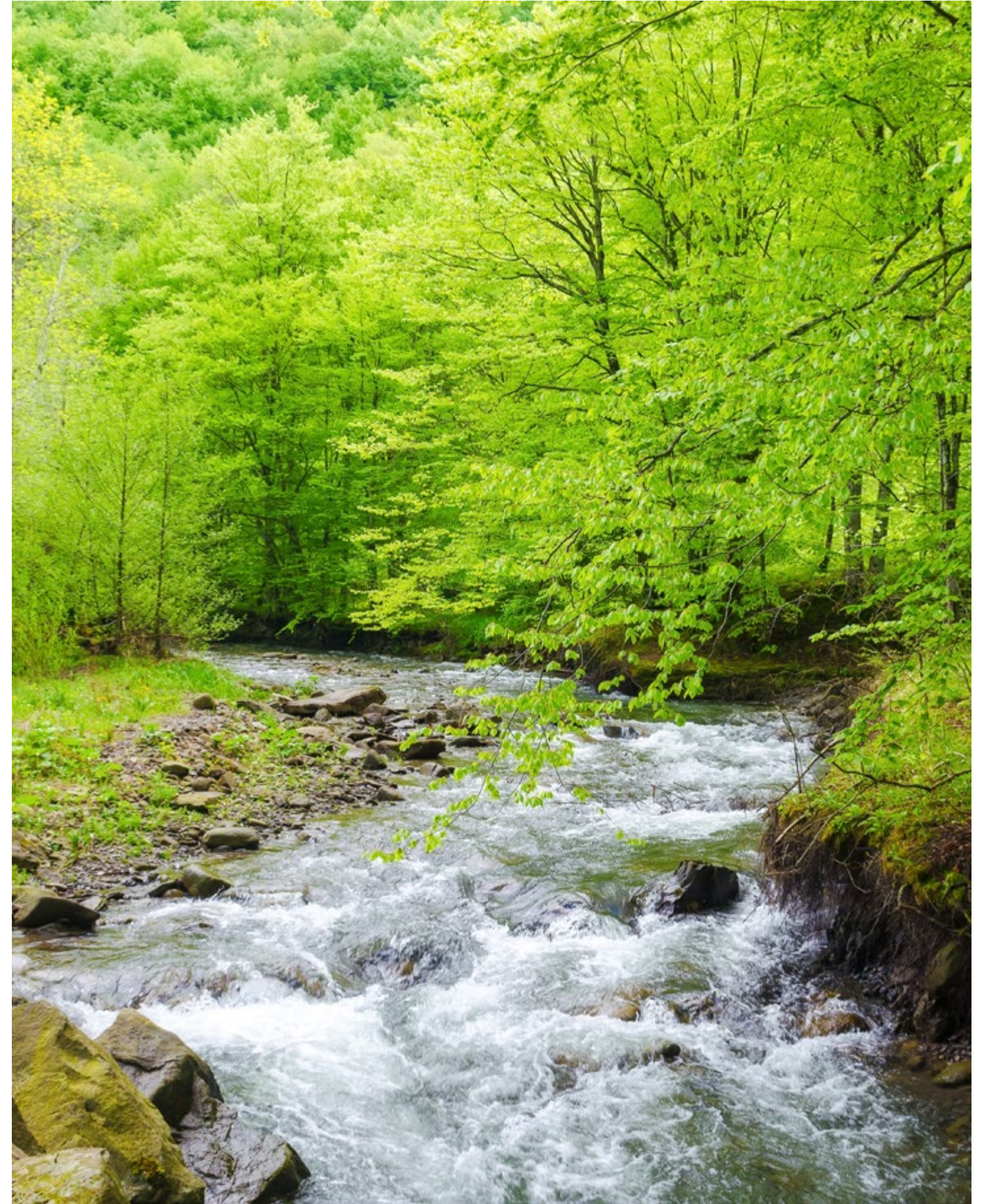
To minimise the environmental impact of wastewater generated through our operations, we carry out wastewater management activities in full compliance with local and national regulations. Wastewater discharge from human use in Türk Telekom buildings is carried out in accordance with the standards set by the General Directorate of State Hydraulic Works (DSİ) and local administrations such as İSKİ (Water and Sewerage Administration). Across our facilities, we manage wastewater discharge in line with the standards implemented at central locations, focusing on minimising the environmental impact of wastewater originating from human activity.

Although our company does not engage in large-scale direct production and therefore has relatively limited environmental impacts, we are aware of the indirect environmental effects arising from our operational processes and supply chain. To minimise this impact, we work to ensure the recycling of wastewater and to optimise disposal processes in a way that minimises environmental harm.

Through this approach, we continue to manage our water consumption efficiently and promote the sustainable use of water resources. We aim to establish a sustainable water management model by supporting our water management processes with environmentally friendly practices, recycling solutions, and efficiency-focused investments.

We manage wastewater discharges in our facilities in compliance with standards and focus on minimising their environmental impact.

We aim to establish a sustainable water management model by supporting our water management processes with environmentally friendly practices, recycling solutions, and efficiency-focused investments.



Circular Economy and Waste Management

We prioritise minimising waste generation and **promoting reuse**.

As Türk Telekom, in line with our sustainable environmental policy, we consider waste management not only as a legal obligation, but also as a critical responsibility for the efficient use of resources, supporting the circular economy, and minimising environmental impact. In this context, we approach the management of waste arising from our infrastructure investments and operational processes within a sustainable framework, implementing various projects to improve recycling processes, minimising waste generation, and using existing resources in the most efficient way.

We prioritise minimising waste generation, increasing recycling rates, and supporting reuse opportunities. In this regard, we separate various types of waste at the source, such as plastic, glass, paper and cardboard, metal, toner, cartridge, electronic equipment, cables, generator fuel, and batteries. These are then sent to licensed recycling and disposal facilities. We manage the entire waste process, from generation to disposal, in full compliance with national and international regulations, ensuring that it does not harm human health or the environment.

The Battery Recycling Project, one of the most critical components of these processes, was developed to manage the batteries used at base stations more efficiently and to optimise the recycling process. As part of the project, battery testing devices were distributed to regional sites, enabling on-site testing of batteries. This allowed faulty batteries to be detected early and replaced, extending overall battery life and reducing the volume of scrap batteries by isolating only the defective ones. The process lowered the cost of new battery purchases, saved labour and time,



and improved operational efficiency. At the same time, environmental impact was minimised, contributing to our sustainable waste management goals.

In addition, under the project for the Use of Spare Parts from Equipment at the End of Economic Life, components such as fans, control units, sensors, and fuses were recovered and reused as spare parts when equipment like air conditioners, generators, DC systems, and panels reached the end of their economic lifespan. This initiative reduced the cost of purchasing new spare parts, enabled more efficient use of resources, and minimised environmental impact by reducing waste. At the same time, supply chain processes were optimised, and spare parts inventory management was strengthened.

In addition, under the Panel-Type Air Conditioner Refurbishment Project, panel-type air conditioners used at base stations were restored for reuse by completing maintenance and repair processes instead of being entirely scrapped when they malfunctioned. This approach reduced the cost of purchasing new air conditioners, extended the lifespan of the devices, and minimised environmental impact by reducing the amount of air conditioner waste.

We carry out our waste management activities in line with international standards such as TS EN ISO 14001:2015 Environmental Management System and ISO 45001:2018 Occupational Health and Safety Management System, and we ensure that all our operational sites are certified under these systems. To ensure traceability of waste, we report our processes through the Integrated Environmental Information System (EÇBS) of the Ministry of Environment, Urbanisation and Climate Change, and we monitor waste movements digitally via the Mobile Hazardous Waste Tracking (MoTAT) system. In doing so, we maintain a waste management system that is transparent, traceable, and fully compliant with regulations.

We manage the entire waste process, from generation to disposal, in full compliance with national and international regulations, ensuring that it does not harm human health or the environment.

Circular Economy and Waste Management

Through our collaboration with TÜBİSAD, we not only reduce the environmental impact of electronic devices that have reached the end of their useful life but also run campaigns to raise awareness in society.

We work with licensed companies to manage waste disposal and recycling processes in a sustainable, environmentally friendly, and effective manner. During the selection process for licensed firms, we conduct a detailed assessment of their licensing qualifications based on waste type (hazardous, non-hazardous, and those requiring disposal), compliance with environmental regulations, relevant experience, and the environmental standards they apply.

To ensure the correct implementation of our waste management practices on-site, we operate a comprehensive inspection and monitoring mechanism through our expert units. While the activities of contracted firms are regularly monitored, our environmental engineers also play an active role in the processes and ensure full compliance with national and international regulations. In this way, we not only meet regulatory requirements in full but also adopt a proactive approach to systematically minimise our environmental impacts.

All solid wastes (hazardous and non-hazardous) generated by our company are separated by type, and those that can be recycled are sent to licensed recycling facilities, while those that cannot be recycled are directed to disposal facilities in a manner that minimises environmental impact. All waste generated at our facilities and through our field operations is collected by authorised firms and managed in compliance with regulations.

We recover recyclable waste for the economy and dispose of the rest using methods with the lowest environmental impact.

Through our collaborations with authorised organisations, we manage our waste using safe and environmentally friendly methods. To recycle our waste, we partner with:

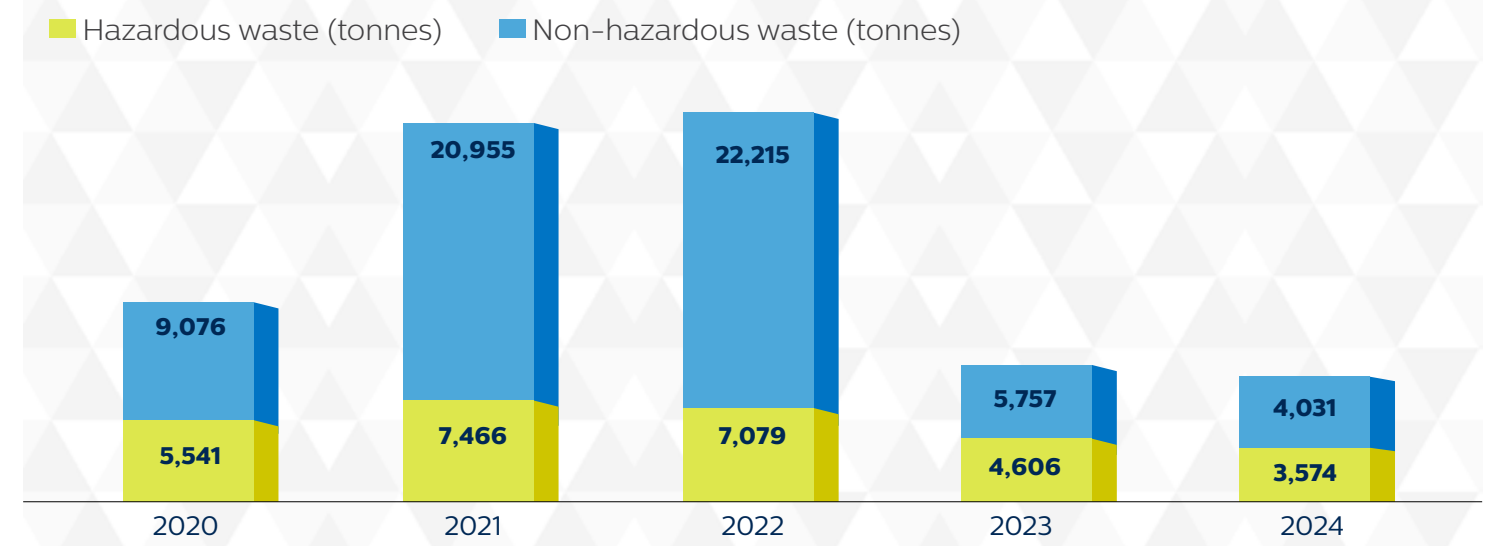
- **AKÜDER** for accumulator batteries.
- **PETDER** for waste oils.
- **TAP** for cell batteries.
- **TÜBİSAD** for electronic waste.

Through our collaboration with TÜBİSAD, we not only reduce the environmental impact of electronic devices that have reached the end of their useful life but also run campaigns to raise awareness in society. Through the electronic waste collection campaigns we organise within the company, we increase our employees' sensitivity to sustainability issues and generate social benefits by donating the proceeds from the recycled waste to educational institutions.

In this regard, we fully comply with the regulations and guidelines set by the Ministry of Agriculture and Forestry, the State Hydraulic Works (DSİ), and local water and sewerage authorities; we adopt a responsible approach to water consumption and waste management.

In waste management, instead of focusing solely on disposal processes, we develop systems for waste prevention and source separation practices. By continuously updating our technical and administrative standards, we focus on creating both environmental and economic benefits.

- **As of 2024**, thanks to improvements in our waste management processes, we have reduced our total waste amount **by 27% compared to the previous year, bringing it down to 7,605 tonnes. Of this amount, 3,574 tonnes consist of hazardous waste, while 4,031 tonnes are non-hazardous waste.**
- In these processes, we continue to reintegrate all recyclable waste into the economy and dispose of non-recyclable waste using methods with the lowest environmental impact.



Note: The reduction in our waste amount over the last two years is due to the decrease in scrap equipment and scrap material quantities as a result of the significant investments made in previous years.

As Türk Telekom, we emphasise the importance of involving our employees and business partners in this process by expanding our environmentally conscious practices. Our entire waste management process is carried out in line with the principles of **transparency, traceability, and continuous improvement**. In line with our goal of leaving a more liveable environment for future generations, we continue to position waste management not only as a process but also as **one of the fundamental pillars of our corporate sustainability**.

Circular Economy and Waste Management

By maintaining our pioneering role in waste management for a sustainable future, we aim to increase our environmentally conscious practices.

Our wins under the Zero Waste Project in 2024 are as follows:

- We saved 139.2 barrels of oil by recycling 8.5 tonnes of plastic waste.
- We saved 93.3 kWh of energy by recycling 2.2 tonnes of glass waste.
- We prevented the cutting of 1,574.7 trees by recycling 92.6 tonnes of paper and cardboard scrap.
- We prevented the release of 70.6 kg of CO₂e greenhouse gases into the atmosphere by recycling 0.7 tonnes of metal waste.

Through all these recycling efforts, we saved a total of 256.8 cubic metres of storage space, 429.7 thousand kWh of energy, and prevented the release of 16,883 kg of CO₂e greenhouse gases into the atmosphere.



Our Zero Waste Project

Since 2019, as part of our Zero Waste Project, we have been working to make the daily consumption habits of our employees environmentally friendly across all of our offices. Under the project, we manage the entire process from waste generation to disposal in a manner that does not harm human health or the environment, in accordance with technical and administrative standards. All recovery, temporary storage, and disposal processes are handled with an environmentally friendly approach.

By maintaining our pioneering role in waste management for a sustainable future, we aim to increase our environmentally conscious practices. The conservation of natural resources, the effective management of recycling processes, and the reduction of our environmental impacts are core principles that also align with our goal of contributing economically.

Recycling of Electronic Waste and Economic Contribution

With the rise of digitalisation, the increased use of electronic equipment has made it essential to manage electronic waste in an environmentally responsible manner. We not only reduce the environmental impact of electronic waste but also use the revenue generated from this process to fund projects that benefit society and new investments. In the upcoming period, we plan to launch a nationwide electronic waste collection project.



Under this project:

- We will organise awareness campaigns to involve customers in the electronic waste collection process,
- We will increase the number of electronic waste collection points,
- We will raise employee awareness and encourage electronic waste recycling.

Through this project, we will not only reduce the environmental impact of our operational processes, but also encourage individuals to actively participate in the recycling process, thereby creating widespread awareness.

Economic and Environmental Gains with Circular Economy

Another important aspect of our waste management policy is the reintegration of recyclable materials into the economy. In this regard, in 2024, we generated 87.2 million TL (excluding VAT) in revenue from the sale of a total of 3,035 tonnes of scrap (14 different types of scrap). Additionally, by reintegrating second-hand electronic equipment into the economy, we generated an additional 9.4 million TL in revenue. These financial gains highlight the importance of reusing waste, rather than disposal, and integrating it into the circular economy.

In the coming periods, we will continue to advance our waste management processes, building a strong circular economy model both environmentally and financially. With our practices that conserve natural resources, save energy, and reduce carbon emissions, we will continue to lead the path to sustainability.

We will continue to develop a circular economy model by improving waste management.

As part of the Zero Waste Project, we prevented the release of 16,883 kg of CO₂e greenhouse gases into the atmosphere.

▶ We Are Responsible to Our Society

Our employees are a fundamental pillar of sustainable growth. With our people-oriented management approach, we contribute to employment and take steps to improve career development, job security and working conditions of our employees.

We prepare
our employees
for the future
as well as for
today's needs.

36,607
total number of
employees

- 1 Focus on Human Value
- 2 Focus on Contribution to Society
- 3 Focus on Customers





We Are Responsible to Our Society

Focus on Value for People

We prioritise creating a work culture that values people by offering secure working conditions to our employees and increasing women's employment.

We aim to enhance employee satisfaction through training programmes and career development opportunities that build their competencies.

43%

Female Employee
Ratio

Focus on Value for People

We aim to increase employee satisfaction through training programmes and career opportunities aimed at improving the competencies of our employees, and **we support sustainable growth through investments in our human capital.**



We received a **Bronze Award** in the “**Best Advance in Business Automation**” category for our “**Human-Centric, Operations-Free Organisation through RPA**” project at the **2024 Brandon Hall Group Excellence Awards**.



We were awarded **Silver** in the “**Best Transformation Strategy**” category at the **Stevie Awards for Great Employers—one of the most prestigious awards in the business world**.



In a survey conducted by GEA (Global Executive Academy) Türkiye involving **10,000 young talents**, Türk Telekom was selected as “**the most desired company to work for.**”

At Türk Telekom, our employees are not merely a source of labour, but a fundamental pillar of sustainable growth. With our people-oriented management approach, we contribute to employment and take steps to improve career development, job security and working conditions for our employees. Increasing women’s employment, promoting flexible and secure working models, and making continuous development-oriented investments lie at the heart of our human resources strategy.

As we prepare our employees not only for today’s needs but also for the future, we remain firmly committed to fostering a corporate culture that values people.

As of 2024, our group employs a total of 36,607 people—36,420 in Türkiye and 187 abroad. The Türk Telekom company has 16,657 employees. In terms of gender distribution, 57% of the group’s employees are men and 43% are women; whereas at the Türk Telekom company, 80% are men and 20% are women. At Türk Telekom, we create broad employment opportunities not only through our own staff, but also through outsourced employees within our broader ecosystem. These employees carry out critical functions including call centre services, IT solutions, testing, analysis and software services, infrastructure operations for mobile base stations, field operations, security services, and occupational health and safety services.



While leading Türkiye’s digital transformation, we, at Türk Telekom, place great importance on creating a work culture that values people through secure working conditions, policies that support women’s employment, and our extensive workforce network. We aim to enhance employee satisfaction through training programmes and career development opportunities that build their competencies, and we support sustainable growth through continued investment in our human capital.



36,607 Employees

As of 2024, our group employs a total of 36,607 people—36,420 in Türkiye and 187 abroad.

Human Rights

We adopt a transparent and inclusive approach to business ethics and human rights.

Human Rights and Protection of Employee Rights

Türk Telekom's Human Rights Policy is directly aligned with Sustainable Development Goal 3 (Good Health and Well-being) and Goal 16 (Peace, Justice and Strong Institutions). Our group is actively engaged in promoting health and occupational safety to support well-being and healthy lives for all, while also developing anti-discrimination policies aimed at fostering fair, peaceful, and inclusive communities.

We require full compliance with human rights standards in our relations with business partners and suppliers.

At Türk Telekom, we not only adopt human rights as a principle—but also diligently ensure their protection. We established our **Human Rights Policy** based on both international and national frameworks, including the Universal Declaration of Human Rights, the International Covenant on Economic, Social and Cultural Rights, the UN Convention on the Rights of Persons with Disabilities, the Convention on the Rights of the Child, the UN Guiding Principles on Business and Human Rights, the UN Global Compact Principles, the Constitution of the Republic of Türkiye, and International Labour Organization (ILO) Conventions. This policy applies to our employees and business partners, suppliers, and all stakeholders, ensuring a working environment where everyone has equal rights.

We require full compliance with human rights standards in our relations with business partners and suppliers. We include human rights commitment clauses in supplier contracts, and we reserve the right to terminate partnerships with any supplier found to be in breach of business ethics.

We provide regular internal training and share policy updates with our employees to raise awareness of human rights. Our employees can access these policies via the company's intranet portal, TTPORT, and our corporate Investor Relations website. All newly hired employees are informed of our policies upon joining the company. In addition, we require our employees to fill out a Business Ethics Compliance Form each year and ensure that channels for reporting ethical violations always remain open.



At Türk Telekom, we adopt a transparent and inclusive approach to business ethics and human rights, ensuring that all our employees and stakeholders can raise concerns in a safe environment governed by ethical principles. In this context, we have established mechanisms through which employees can report concerns regarding the conduct of business under the **Türk Telekom Code of Business Ethics, the Türk Telekom Human Rights Policy, and the Türk Telekom Anti-Bribery and Corruption Policy.**

We ensure that these policies are incorporated into contracts with the firms employing our outsourced workers, securing compliance with the [Türk Telekom Human Rights Policy](#) among our suppliers and business partners.

Employee Rights and Working Conditions

We develop strong policies to enhance employee well-being and improve workplace conditions, following a fair, competitive, and sustainable compensation strategy. We support our employees not only through fair wage policies but also a broad range of benefits. Key advantages we offer include **free communication services, life and accident insurance, health insurance, meal cards, shuttle services, company cars, and individual pension contributions.**

At Türk Telekom Group companies, as in the parent company, employees are provided with health and life insurance and, where required, personal accident insurance for certain roles. Additionally,

we offer transportation services, company vehicles for designated roles, meal cards, mobile phones, and communication packages.

At Türk Telekom, we offer a flexible benefits system to help our employees maintain a healthy work-life balance. Through **Türk Telekom Çarşı** (our Flexible Benefits Programme), employees can tailor their benefits to their personal needs and select the options that best suit them.

We continue to expand the ways in which we support our employees' family lives, offering a range of family-focused benefits. Women employees can receive up to 16 weeks of paid maternity leave—8 weeks before and 8 weeks after childbirth—and may also request up to six months of unpaid leave. In addition, nursing mothers receive 1.5 hours of daily breastfeeding leave until their child turns one. As part of our family support initiatives, we provide nursery and preschool services at three locations to support the early development of employees' children. We also support their educational journeys through special discount agreements with private schools. Through our **"Welcome Baby"** programme, we provide a range of support for employees who have recently welcomed a child, including baby care essentials, a stationery kit, and financial assistance. We also offer our employees 24/7 expert guidance on parenting and child development through our partnership with the **Kidolog** platform.



Human Rights

We see diversity and inclusion in the workforce as important elements of remaining competitive and resilient, and we are taking concrete steps to further enrich our human resources in this sense.

Equality, Diversity and Inclusion

We launched the **DNA (What Does Your Experience Say?) Employee Experience Platform** to enhance the overall employee experience and ensure that feedback is meaningfully integrated into our business processes. This platform allows us to monitor employee suggestions in real time and respond swiftly to improve the work environment. In partnership with **Acoustic Meetings**, we have developed one-on-one feedback mechanisms to strengthen employee engagement and gain clearer insights into their expectations and experiences at work. These efforts are supported by our ongoing investments in creating a psychologically safe workplace. We continuously implement improvements to ensure our employees feel safe at work and are comfortable expressing their opinions.

At Türk Telekom, we consider workforce diversity a core value and integrate this principle into all business processes. By encouraging contributions from employees of different generations, backgrounds, and abilities, we foster a working environment where every individual can realise their full potential. In line with our **Human Rights Policy**, we manage recruitment, training, remuneration, promotion, and separation processes in a fair and transparent manner, based on our employees' competencies, performance, and experience.

We do not tolerate any form of discrimination against any individual working in our company on the basis of age, language, race, ethnicity, nationality, health status, pregnancy, disability, gender, marital status, religion, sect, political opinion, or philosophical belief. We uphold a zero-tolerance policy for unethical behaviour—including discrimination, bullying, and harassment—and respond to such cases with decisive action. In 2024, we received 235 reports via our Ethics Notification Channels; 112 cases were reviewed by the Ethics Committee, resulting in 24 employment terminations.

We do not limit our commitment to diversity and inclusion to written policy—we bring these principles to life through concrete actions across our workforce. We develop programmes to increase the representation of women in leadership roles and ensure equal opportunities for all employees in promotion, salary increases, training, and career development.



We promote the **employment of people with disabilities** and ensure their full inclusion in all work processes. We adapt office layouts, provide assistive technologies, and implement support systems such as audio and visual assistants to increase workplace accessibility for employees with disabilities. We organise training and employment programmes to enhance the participation of disadvantaged groups in the workforce, thereby fostering a more inclusive work environment. To attract talent from different age groups, we bring recent graduates into the workforce through our **Start Young Talent Programme and Development Base Camps**.

Driven by our commitment to social responsibility, we support our employees' professional development and their contributions to society at large. We celebrate our employees' birthdays by offering an extra day of leave and mark the occasion with a donation to the Engelsiz Yaşam Derneği (Association for Barrier-Free Living), turning their special day into a meaningful act of social responsibility.

To foster innovation, we launched the **Inventor Idea System**. By enabling our employees to share their innovative ideas, we collect their suggestions for improving our processes and support the integration of these ideas into our business processes.

We bring fresh graduates into the workforce through our Start Young Talent Programme and Development Base Camps.

Human Resources Culture and Talent Development

We conduct competency and potential assessments aligned with Türk Telekom's strategic goals and leadership.



At Türk Telekom, we consider our employees to be our most valuable asset in shaping the future of our company. Accordingly, we manage our human resources policies with a comprehensive approach that encompasses talent development, leadership programmes, performance management, work-life balance, compensation strategies, and support for sustainable economic growth.

We adopt a holistic approach to employee experience and regularly evaluate our employees' overall experience at the company. As part of this approach, we conduct **focus groups, workshops, experience surveys, and in-depth one-on-one interviews**. The insights we gather are analysed and reported to help us design experiences that enhance employee motivation and engagement, while improving existing projects and enabling the launch of new initiatives.

In line with our people-oriented management strategy, our **Integrated Talent Management System, ORKESTRA**, enables employees to evaluate their subordinates, supervisors, and peers. We conduct competency and potential assessments aligned with Türk Telekom's strategic goals and leadership model each year. In 2024, 6,789 employees participated in this process. Based on assessments of learning and adaptability, emotional maturity, intrinsic motivation, and leadership ability, we identified candidates for inclusion in the talent pool. The data obtained from this process was effectively used in career and development planning, leading to

actions that support the identification, development, and retention of talent across the organisation. **As of 2024, we created development plans for 830 employees in the talent pool** and initiated training and development processes with the aim of cultivating the leaders of the future.

Performance Management

We have designed our performance management processes in line with our company's long-term strategies, aiming to align each employee's individual goals with Türk Telekom's corporate objectives. **From the General Manager and senior executives to all levels of the organisation, our performance management system incorporates both direct and indirect sustainability and climate change objectives into employees' goal cards. This approach ensures that year-end performance reviews reflect not only individual and departmental success but also progress toward our sustainability goals as a company.**

Our performance evaluation process is built on the Focuses and Success Indicators (OBG) approach, offering a flexible structure that allows goals to be adjusted in line with evolving business dynamics and priorities. We conduct evaluations not only to measure individual performance, but also to ensure consistency across different job titles and departments throughout the company. At the senior management level, we implement performance review and calibration processes to establish a fair and consistent evaluation system across the entire organisation.

As of 2024, a total of 7,580 employees at Türk Telekom—2,797 women and 4,783 men—had participated in performance evaluation processes.

We have aligned our [Remuneration Policy](#) with our performance management system, accounting for competitive market conditions, employee engagement and motivation. We structure our pay scales using internationally recognised methodologies and assess both fixed and performance-based components within the remuneration system for senior executives. We base salary increases on market data, inflation rates, and job category-specific pay scales, and regularly update our policies in collaboration with compensation research firms (Korn Ferry, WTW, Mercer). Each year, a fixed fee for Board members is determined at the Ordinary General Assembly Meeting through shareholder voting, and we disclose remuneration details on our corporate [Investor Relations website](#).

We adopt a holistic approach to employee experience and regularly evaluate our employees' overall experience at the company.

We have designed our performance management processes in line with our company's long-term strategies, aiming to align each employee's individual goals with Türk Telekom's corporate objectives.

Human Resources Culture and Talent Development

We design and deliver training and development programmes via Türk Telekom Academy to enhance our employees' professional, personal, and leadership competencies.

36.7*
average training hours

As of 2024, the average training time per employee was 36.7 hours, and our training coverage rate reached 85%.

** Calculated by dividing the total training hours of participants by the number of active employees.*

Career Management

At Türk Telekom, we implement an integrated succession planning approach to identify potential candidates for key executive positions and manage talent in a sustainable manner. In 2024, a total of 6,789 employees took part in our potential assessment process. We conducted in-depth analyses aligned with **Leadership Competencies at Türk Telekom** for 96 employees evaluated as part of the managerial promotion process. We have built a strong candidate pool for leadership positions thanks to internally managed **Assessment Centre** processes.

We implement the **Career Transition Advisory** and the **Retirement Incentive Programme** for employees leaving the company. This initiative support employees affected by organisational changes by assisting in career planning, CV preparation, and

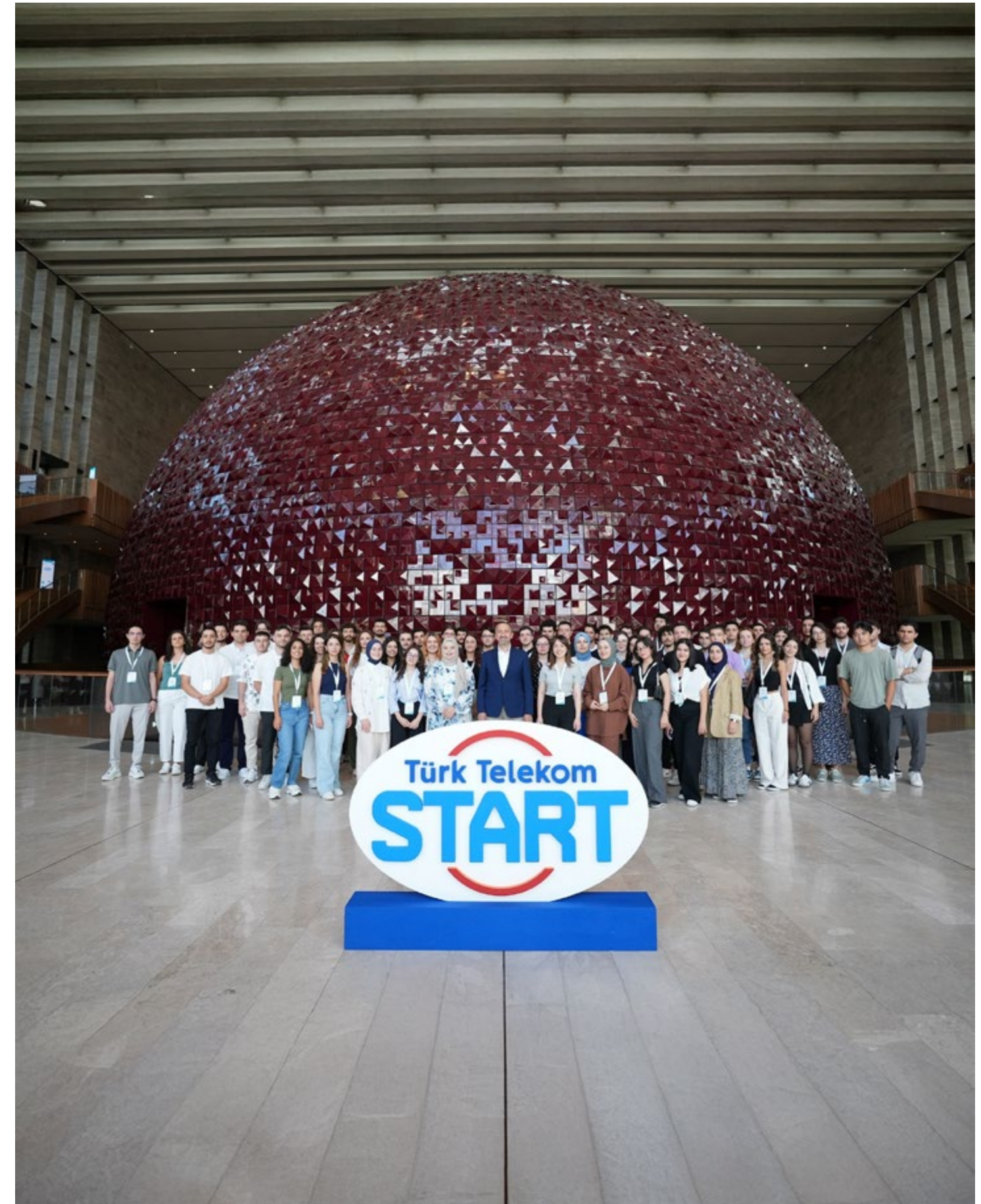
interview technique development. To maintain our relationship with retired employees, we established the **"Contributors to Türk Telekom Platform,"** which has 3,878 members and provides exclusive mobile tariffs, fixed internet discounts, and accommodation benefits at guesthouses.

Leadership and Talent Development

We design and deliver training and development programmes via **Türk Telekom Academy** to enhance our employees' professional, personal, and leadership competencies. As of 2024, the average training time per employee was 36.7 hours, and our training coverage rate reached 85%.

We launched several initiatives to prepare our company's future leaders in leadership development. We designed the **Leadership Development Programme** specifically for first-line, mid-level, and senior managers, which is scheduled to come into effect in 2025. In 2024, we enrolled 41 managers in individual development programmes, including the **Executive Development Workshop**, case-based training sessions, and coaching and mentoring schemes.

We implemented specialist programmes such as the **Cybersecurity School**, **Artificial Intelligence School**, and **Data Centre School** for technical teams, while launching development programmes like the **Marketing School**, **Customer Experience School**, and **Procurement and Logistics Schools** for commercial and corporate functions. Additionally, 265 specialists and managers gained international experience by participating in overseas training across 14 different fields.



Health and Safety

We implement our occupational health and safety (OHS) management system **across all employees and operations.**

At Türk Telekom, we implement and certify the **ISO 45001 Occupational Health and Safety Management System** across all our sites to ensure the highest standards of employee health and safety. As part of our [Integrated Management System Policy](#), we address occupational health and safety alongside quality, environmental, and customer satisfaction management systems, ensuring continuous improvement and development across all processes.

We are committed to managing occupational health and safety in full compliance with applicable national and international legislation and regulatory requirements. We develop systems and processes that encourage employee participation and undertake initiatives to prevent workplace accidents, health impairments, and occupational diseases. We prioritise emergency scenarios in line with our risk-oriented approach, aiming to eliminate hazards at their source and minimise existing risks.

At Türk Telekom, we implement our occupational health and safety (OHS) management system across all employees and operations. As part of our **OHS Risk Assessment Procedure**, we carry out hazard identification and risk assessments based on location and activity and we implement preventive measures in high-risk areas.

We encourage employee participation through our **reporting system, corrective action mechanisms, OHS committees, and employee representatives.** In cases of serious and imminent danger, we grant employees the right to refuse work in accordance

We monitor our OHS performance through key performance indicators such as the **accident frequency rate and the number of inspections per employee.**

We monitor legislative updates regularly through **Legal Compliance Assessment Tables** and implement changes accordingly.

with Law No. 6331. We identify potential hazards in advance through **near-miss reports, field inspections, and root cause analyses of incidents**, and take the necessary preventive actions. In 2024, approximately **13,000** occupational health and safety inspections were conducted across our regional directorates.

Our **OHS Committees** are established in line with legal regulations and company procedures. They convene regularly with active participation from employee representatives and ensure that decisions are implemented in the field. We monitor our OHS performance through key performance indicators such as the **accident frequency rate and the number of inspections per employee.**

Our OHS practices are carried out by the **Health Services and OHS Department** at headquarters, together with OHS professionals—specialists, doctors, and health personnel—based in our regional offices. These teams actively support the system through field inspections, incident investigations, and improvement proposals. We also monitor legislative updates regularly through **Legal Compliance Assessment Tables** and implement changes accordingly.

In 2024, we achieved improvements in workplace accident indicators compared to the previous year:

- **The total number of accidents** decreased from 291 to 277 (a 4.8% reduction).
- **The number of lost-time injuries** dropped from 142 to 127 (a 10.6% reduction).
- **The number of lost workdays** declined from 1,994 to 1,783.
- **The accident frequency rate** fell from 5.7 to 5.5.
- **The lost-time injury rate** decreased from 2.8 to 2.5.

Employee Health and Medical Services

At Türk Telekom, we carry out pre-employment, periodic, and return-to-work medical examinations through our occupational physicians to protect the health of our employees. In addition, our in-house outpatient clinic at the Head Office allows employees to receive healthcare services from physicians in various specialties.

As a company, we offer our employees and their families access to discounted healthcare services through agreements with external medical institutions. We also support all employees in accessing private healthcare services through the **Türk Telekom Health and Social Welfare Foundation.**

While no occupational illnesses have been recorded, we take preventive measures and provide training sessions to raise employee awareness on this issue.

Occupational Health and Safety Training

At Türk Telekom, we provide all employees with regular occupational health and safety (OHS) training, both to meet legal requirements and to raise safety awareness. These training sessions cover:

- Causes of occupational accidents and principles of prevention,
- Elimination of hazardous conditions and unsafe behaviours,
- Occupational diseases, risk factors, and preventive methods,
- Information on physical, chemical, and ergonomic risk factors specific to office workers.

Our customised OHS Training for Employer Representatives aims to equip managers with the knowledge to better fulfil their occupational health and safety responsibilities.

OHS Management for Suppliers

At Türk Telekom, our occupational health and safety policies extend beyond our own workforce; we require our suppliers and subcontractors to apply the same OHS standards.

- We require supplier employees to complete OHS training and check for valid OHS certificates before site access. Employees without training documentation are not permitted to enter the site.
- We include occupational safety and environmental specifications in supplier contracts and discontinue engagement with firms that fail to meet defined safety standards.
- We plan to monitor health and safety performance of suppliers via surveys, internal stakeholder assessments, and audits as part of our upcoming **“Supplier & Partner Portal”** which will come into effect in 2025.

We Are Responsible to Our Society

Focus on Contribution to Society

With our sustainable development-oriented corporate social responsibility projects, we continue our work in line with our principle of ‘Technology that improves the future’, based on the principles of equal opportunity and accessibility for all.

We delivered digital literacy and digital marketing training to 15,000 women.

We enabled more than 55 thousand students to benefit from 11 libraries.



➤ Contribution to Society and Social Impact

Through social responsibility projects implemented by Türk Telekom's provincial offices, **we make direct contributions to local development.**

Corporate Social Responsibility Projects

At Türk Telekom, while leading Türkiye's digital transformation, we continue to develop corporate social responsibility projects that focus on sustainable development. Guided by our philosophy of "technology that improves the future," we continue our efforts based on the principles of equal opportunity and accessibility for all.

In addition to our technology- and innovation-driven products and services, we consider it our responsibility to improve access to information for individuals who face economic, social, regional, or physical barriers to equal participation in society. In this context, we aim to turn technology into a force for social good that adds value to people's lives.

We contribute to the United Nations Sustainable Development Goals, particularly in the areas of supporting quality education and reducing social

inequalities through our corporate social responsibility initiatives. Within this scope, projects implemented at the national scale in line with our "Türkiye is Worth All Our Efforts" approach include:

- 100th Anniversary Libraries, Technology, and Education Support
- Life is Simple on Digital
- Güneşli (Sunshine)
- Books on the Phone
- Accessible Theatre
- Smartex Smart Exercises
- EyeMo
- Accessible AKM

Additionally, through social responsibility projects implemented at the local level by Türk Telekom's provincial offices, we make direct contributions to environmental and social development.

In addition to our technology- and innovation-driven products and services, we consider it our responsibility to improve access to information for individuals who face economic, social, regional, or physical barriers to equal participation in society.



Contribution to Society and Social Impact



100th Anniversary Libraries, Technology, and Education Support Project

At the beginning of 2024, we launched the “100th Anniversary Libraries, Technology, and Education Support Project” in collaboration with the Turkish Red Crescent and our subsidiary Sebit to support students affected by the earthquakes in the region.

Through the project, we provide technology and educational support to the 100th Anniversary Libraries established in container cities, contributing to the education of students in the region—especially those preparing for high school and university entrance exams.

In 2024, we delivered technology and education support to 11 libraries located in Adıyaman, Gaziantep, Hatay, Kahramanmaraş, Malatya, and Osmaniye. We made Sebit's AI-powered educational tools—Vitamin LGS and Raunt—available to students, including their printed book sets and digital products offering personalised smart study programmes for exam preparation. We also organised pre-exam motivation workshops for students preparing for high school and university entrance exams and for their parents.

As a result, over 55,000 students benefited from the 11 libraries throughout 2024.



In 2024, we enabled more than 55 thousand students to benefit from 11 libraries.



Life is Simple on Digital Projects

In partnership with the Union of Chambers and Commodity Exchanges of Türkiye (TOBB), the United Nations Development Programme (UNDP), and the Habitat Association, we launched the Life is Simple on Digital project to support Türkiye's digital transformation by enhancing women's digital competencies and enabling their more equal participation in social life.

Since its inception in 2019, the project has reached 30,000 women in total. In 2024 alone, we delivered digital literacy and digital marketing training to 15,000 women across Türkiye via face-to-face and online channels.

In this phase of our project, we prioritised women entrepreneurs affected by the earthquakes. As a result of the mentoring and grant programme, 20 women entrepreneurs—12 of whom are from the earthquake-affected region—were awarded grants.

According to the 2024 social impact study, each investment unit in the project generated 3.09 units of social value.

This project contributes to the following UN Sustainable Development Goals:



In 2024 alone, we delivered digital literacy and digital marketing training to 15,000 women across Türkiye via face-to-face and online channels.



Günışığı (Sunshine) Project

Since 2014, we have implemented the Günışığı (Sunshine) project in partnership with the Engelsiz Yaşam Derneği (Association for Barrier-Free Living) to raise awareness of preventable blindness and visual impairment. The project enables children diagnosed with low vision to receive early intervention training, helping them develop their remaining vision and continue their education alongside their non-disabled peers in mainstream schools.

In 2024, we focused on expanding the use of the TahtApp application, which was developed under the Günışığı project to support low-vision students in inclusive classrooms. With the support of our Regional Directorates, we completed installations in 45 new schools across 14 provinces, making TahtApp accessible to more students. As of 2024, 105 students with low vision are benefiting from TahtApp in 100 schools across 25 provinces.

As part of the project, we organised 12 online training sessions where students with low vision, their families, and educators were able to share experiences and engage with experts. Additionally, we delivered awareness seminars to educate families, teachers, and peers about the challenges faced by low-vision students and their learning needs.



Together with the schools whose installations were completed in 2024; 105 students with low vision are benefiting from TahtApp in 100 schools across 25 provinces.



Books on the Phone Project

With “Books on the Phone,” Türkiye's first phone-based audiobook service, launched in 2011 for visually impaired individuals, we continue to be the voice that brings books to them.

In 2024, the Books on the Phone app supported the equal participation of visually impaired individuals in daily life through thousands of audiobooks and features such as real-time audio news access, described artworks, currency recognition, and medicine barcode scanning.

As part of the project, we organised voiceover workshops for Türk Telekom employees and other volunteers to expand the audiobook library available to visually impaired users.

During Disability Awareness Week, we hosted a described art session at the Atatürk Cultural Centre (AKM), where we are the main sponsor, allowing art enthusiasts who are visually impaired to experience iconic artworks through audio description.

By the end of 2024, the app had been downloaded a total of 64,593 times.

The Kitaplara Ses application, which was developed by Türk Telekom to facilitate the vocalisation of books by volunteers, was downloaded 72,289 times in total to help visually impaired individuals access more audiobooks.



By the end of 2024, the app had been downloaded a total of 64,593 times.

Contribution to Society and Social Impact



Accessible Theatre Project

In partnership with the General Directorate of State Theatres and Istanbul State Theatre, we launched the Accessible Theatre project in 2024 to improve access to cultural events for individuals with visual and hearing impairments. As part of the project, we provide real-time captioning, live audio description, and guided stage tours at State Theatre performances held at the AKM, where we serve as the main sponsor, making the theatre experience accessible to visually and hearing-impaired audiences.

Through this project, we enable visually impaired art enthusiasts to experience theatre in full detail by providing live audio description of non-verbal visual elements—such as setting, time, characters, and silent scenes—delivered in real time between dialogues. In addition, before the performance, we organise a special guided stage tour that describes the set and allows visually impaired visitors to explore props, costumes, and set pieces through touch where appropriate.

For audience members with hearing impairments, we provide real-time subtitles to ensure full access to the dialogue and storyline.

Over the course of 2024, we welcomed nearly 300 audience members from associations for visually- and hearing-impaired individuals, schools for the visually impaired, and disability support units at universities to these accessible performances.



For audience members with hearing impairments, we provide real-time subtitles to ensure full access to the dialogue and storyline.



Smartex Smart Exercises

At Türk Telekom, we support individuals with dyslexia through the Smartex Smart Exercises app, which is designed to ease the learning challenges caused by language-based learning disorders.

As Türkiye's first and only app of its kind, Smartex Smart Exercises features 50 different cognitive activities and more than 300 exercises, enabling children with specific learning disabilities to meet their educational needs at their own pace and in line with their preferred learning methods. The app is available free of charge and includes modules on dyslexia, dysgraphia, dyscalculia, and speech and language disorders.

We also carried out a public awareness campaign leveraging the unifying power of sports to increase understanding of dyslexia in society. On 8 October, World Dyslexia Awareness Day, Türk Telekom basketball players took the court during a game against Galatasaray wearing jerseys printed in the specially designed "Dyslexia" font and carrying a banner that read "Türk Telekom on the Court for Dyslexia Awareness," drawing attention to the learning challenges associated with dyslexia.



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EyeMo Project

We developed a new software that enables computer use through eye movement to support individuals who cannot use their hands due to neuromuscular conditions such as ALS and paralysis. As part of our pursuit of innovative solutions, we obtained a patent for the software developed through our R&D efforts and continued working on its productization and launch under the name of EyeMo.

The software enables users to control a computer and connected devices—such as lights, air conditioning, and televisions—using only eye movement, without for additional hardware like glasses or external cameras.



We developed a new software that enables computer use through eye movement to support individuals who cannot use their hands due to neuromuscular conditions such as ALS and paralysis.



Accessible AKM Project

By supporting accessibility in culture and the arts, we continue to transform the Atatürk Cultural Centre (AKM), where we serve as the main sponsor, into an inclusive space through projects that harness technology for social good. In 2024, we continued our efforts to make AKM—a key hub of culture and the arts—an accessible venue through tailored services that remove barriers.

Our free mobile app "Sesli Adımlar" (Audio Steps), was developed as a navigation tool for visitors with visual and hearing impairments. It enables them to move independently throughout all indoor and outdoor areas of the AKM.

In 2024, through our Accessible Theatre project—run in cooperation with the General Directorate of State Theatres and Istanbul State Theatre—we made performances at the AKM accessible to visually and hearing-impaired audiences using real-time subtitles, guided stage tours, and live audio description.

To help establish AKM as a centre for inclusive living and promote broader awareness of accessibility, we organise various events and workshops throughout the year.



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Contribution to Society and Social Impact

Awards We Received in 2024 for Our CSR Projects

We once again demonstrated our commitment to social benefit and sustainability by receiving numerous prestigious awards for our corporate social responsibility projects in 2024.



Social Benefit Awards:

- **Projects that Add Value to Society – Health Category:** Dyslexia Awareness Project
- **Projects that Add Value to Society – Accessibility Category:** Books on the Phone



Next Gen Awards:

- **Sustainability and Social Responsibility Category:** TahtApp



CSR Excellence Awards:

- **Inclusive Education Category:** Günışığı (Sunshine) – Gold Medal
- **Equal Opportunity Category:** Tablolar Konuşuyor Dijital Resim Sergisi (Paintings Speak Digital Painting Exhibition) – Silver Medal



Golden Compass Awards:

- **Corporate Responsibility – Culture & Arts Category:** Tablolar Konuşuyor Dijital Resim Sergisi (Paintings Speak Digital Painting Exhibition)

Contribution to Society and Social Impact

We are investing in the future of e-Football.

Projects Leading the Sector



In line with our vision to lead Türkiye's digital transformation, we carry out more than 100 sponsorship projects each year in areas such as technology, entrepreneurship, innovation, digitalisation, cybersecurity and cloud solutions. Through these projects, we not only support the sector's development but also contribute to Türkiye's digital future.

We aim to strengthen our country's technological vision through sponsorships of industry collaborations and entrepreneurship events to promote the growth of technology-driven ventures. By supporting the entrepreneurial ecosystem, we encourage innovation and actively participate in Türkiye's technological transformation journey.

Sponsorship Management at Türk Telekom

We carry out our sponsorship activities with a strategic perspective in line with our mission to contribute to our country's cultural, social, and economic development. We form strong partnerships that turn technology into a force for good and benefit, by channelling our expertise in advanced technology into projects that serve our national culture.

With sponsorships spanning culture, arts, sports, science, technology, and entrepreneurship, we focus on supporting projects that contribute to Türkiye's future. We are proud to be the main sponsor of the Atatürk Cultural Centre (AKM), one of Türkiye's most important cultural and artistic institutions. We recognise culture and arts as core national values. In line with this vision, we support AKM, one of Istanbul's iconic landmarks, in collaboration with the Ministry of Culture and Tourism.

We continue our long-standing support for sports and athletes with determination, extending it to disabled sports as well.

By lending our name to the opera hallmarked by AKM's iconic red sphere, we continue our efforts to create a life that is accessible for all. Since its opening, the Türk Telekom Opera Hall has welcomed more than 5.5 million art lovers through concerts, ballet and opera performances, theatre productions and many other events.

Sponsorships that Create Value at Every Corner of Society

We continue to make a difference through our support for events that enrich culture, the arts, and social life. As part of the **Culture Route Festival**—launched by the Ministry of Culture and Tourism to enhance Türkiye's global brand value—the **Türk Telekom Open-Air Stage** at AKM hosted popular music performances, stand-up comedy acts, and film screenings. The **Türk Telekom Opera Hall** featured a wide range of performances, while the Türk Telekom Lounge hosted interviews and workshops with prominent cultural figures. The most captivating moments captured by photography enthusiasts were showcased at the **"FotoMaraton Beyoğlu with Yaay,"** bringing art lovers and creators together. In 2024, we welcomed 145 thousand visitors to AKM as part of the Culture Route Festival.

Türk Telekom's Support for the Unifying Power of Sports

We believe in the unifying and inspiring power of sports. For many years, we have supported various sports, particularly football and basketball, and have implemented projects that bring technology to the field. With initiatives such as Smart Stadium projects, fan packages, the VAR system, and the Semi-Automated Offside Technology, we are contributing to the future of football and integrating new technologies into the game. Within this scope, we continue our long-standing support for Turkish football through our role as Technology Sponsor of the Trendyol Süper Lig.

Supporting Para-Athletes Across Multiple Disciplines

Our commitment to supporting sports and athletes extends to para-sports, where we continue to support athletes with determination and pride. In partnership with the Turkish Sports Federation for the Physically Disabled, we serve as the main sponsor of the national teams across 22 different branches, including the National Amputee Football Team, contributing to the development of Turkish para-sports.

Thanks to our partnership with the Turkish Special Athletes Sports Federation, we continue to support thousands of athletes with Down syndrome, autism, and mental disorders across 730 clubs and 15 different sports disciplines as the main sponsor of the national teams.

In 2024, our supported para-athletes proudly represented Türkiye on international platforms, winning one silver and two bronze medals at the Paris Paralympic Games.

E-sport Projects

At Türk Telekom, we are investing in the future of eFootball with a value-driven approach that reflects our pioneering role in digital transformation. As title sponsor and official broadcaster of the eSuper League, eTürkiye Cup, and eSuper Cup—organised for the first time by the Turkish Football Federation—we are contributing to the eFootball ecosystem.

Through our GAMEON brand, we partnered with Eternal Fire—Türkiye's first international esports team, known for its success in the global esports world and high rankings in games such as CSGO, PUBG, and Valorant.

We continue to support the globally-popular game Valorant and the broader esports ecosystem. In this context, we support esports fans in Türkiye by serving as the communications sponsor of the Valorant Challengers Türkiye League.

Accessible Communication and Digital Inclusion

While strengthening our fibre infrastructure, we optimise energy consumption across our network to minimise our environmental impact.

Safe Access to the Internet

In compliance with the regulations of the Information and Communication Technologies Authority (ICTA), we activate every new **fixed internet and mobile subscription with the Safe Internet Family Profile** by default. This regulation, which **applies to all operators**, is designed to ensure that internet users enjoy a safe online experience.

Special Tariffs for People with Disabilities

By with the relevant ICTA regulations, we offer our customers **exclusive tariffs for individuals with disabilities**. This practice, which is **mandatory for all operators**, ensures that everyone can benefit equally from the digital world through accessible communication solutions.

Digital Solutions in Education: Jet Ders (Jet Lessons)

At Türk Telekom, we continue to develop **innovative solutions for students** to fully harness the opportunities offered by digitalisation in the field of education. Our new digital education product, Jet Ders, helps **middle and high school students** address academic gaps by providing them educational support. **Aimed at improving student performance in written exams as well as in preparation for LGS and YKS exams**, the platform offers comprehensive content that helps make digital education more accessible.

We believe that everyone has the right to access information and stay connected in the digital age. At Türk Telekom, **in line with our accessible communication and digital inclusion goals**, we continue our investments to reach every corner of Türkiye and make a significant contribution to the digitalisation process of our country with these investments.

While **providing telecommunications services** across a vast geography, we also **implement strategic investments to deliver the same level of service in rural regions** as well as the densely populated areas. These efforts make a meaningful contribution to the country's economic and social development and establish us as a key player in Türkiye's digital transformation journey. As of the end of 2024, **we hold a 75% share of Türkiye's wholesale fixed broadband market and a 54% share of the retail fixed broadband market**.

An Inclusive Approach to Digital Access

We continue our efforts to increase **fixed internet penetration** to ensure equal access to information and digital services for everyone. As of 2024, **fixed internet household penetration in Türkiye has reached 77%**, up from just 44% in 2015. This progress clearly demonstrates how our investments have **enhanced digital inclusion and access opportunities over the years**.

One of the most critical components of this transformation is the transition from **copper networks to fibre infrastructure**. According to the fourth

quarter 2024 report by the Information and Communication Technologies Authority (ICTA), out of Türkiye's total fibre network spanning 605 thousand kilometres, 475 thousand kilometres have been built through Türk Telekom's investments. This clearly reflects **our leading role and responsibility** in Türkiye's fibre transformation. **As of 2024, 89% of our total fixed internet subscribers are on fibre packages—up from just 18% in 2015.**

While strengthening our fibre infrastructure, **we optimise energy consumption across our network to minimise our environmental impact**. Through these efforts, **we support** not only technological progress but also **sustainable digitalisation**.

Digitalising Every Corner of Türkiye

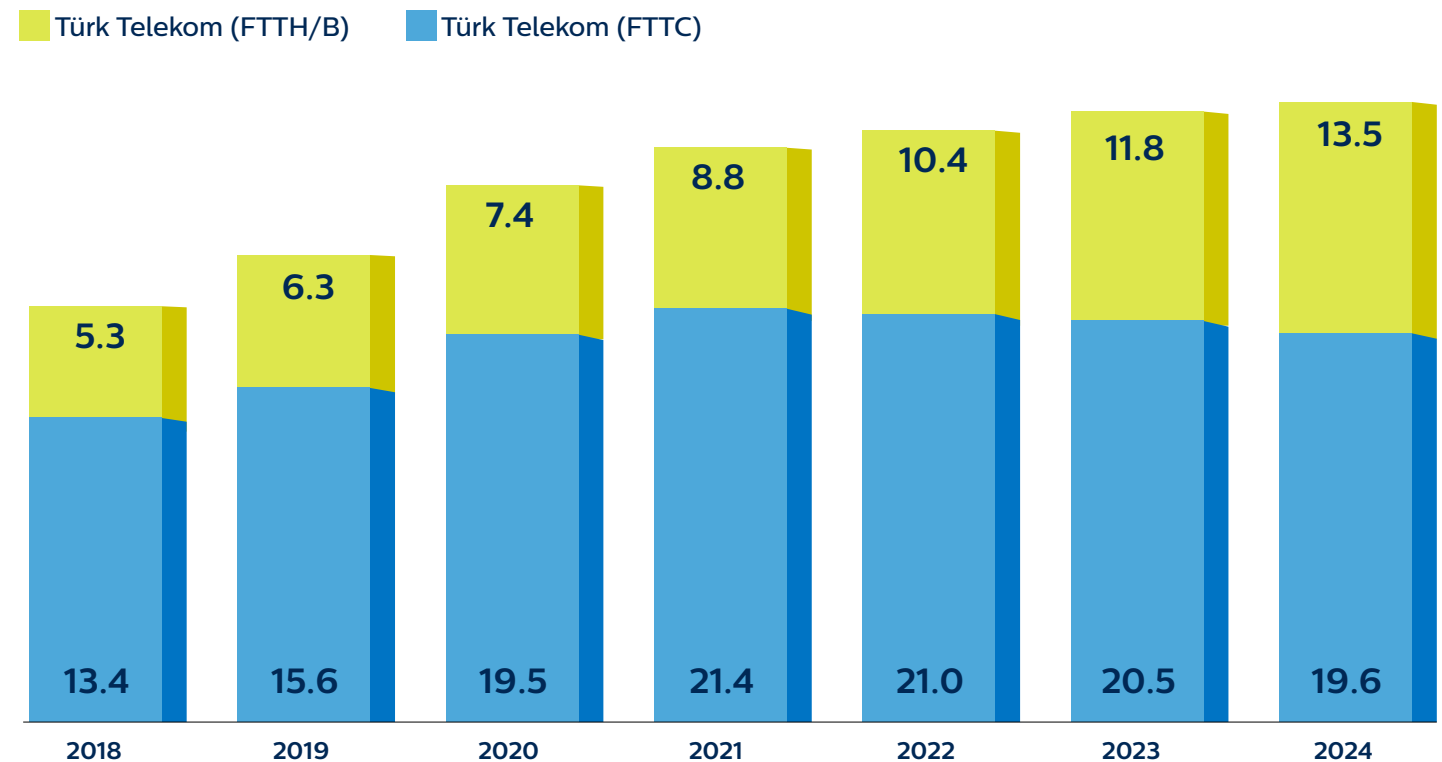
We continue to invest in expanding internet penetration and increasing connectivity across the country. Unlike our competitors, **we prioritise**

investments in regions with lower penetration rates, focusing on enhancing digital inclusion nationwide.

According to 2023 data from TÜİK (the Turkish Statistical Institute), Türkiye's annual per capita GDP stands at 13.2 thousand US dollars, with only 13 out of 81 provinces exceeding this average. While we have expanded our fibre network across all 81 provinces, the closest competitor's fibre coverage is limited to just 28. The SEGE-2022 (Socio-Economic Development Ranking Survey) Report, published by the Ministry of Industry and Technology of the Republic of Türkiye, enables us to measure our performance in providing connectivity to less socio-economically developed regions in greater detail.

When we divide all 81 provinces into three segments –high, medium, and low –based on annual GDP per capita, we observe that we reach the regions with lower purchasing power more effectively than all other players.

Fiber Household Coverage (million)



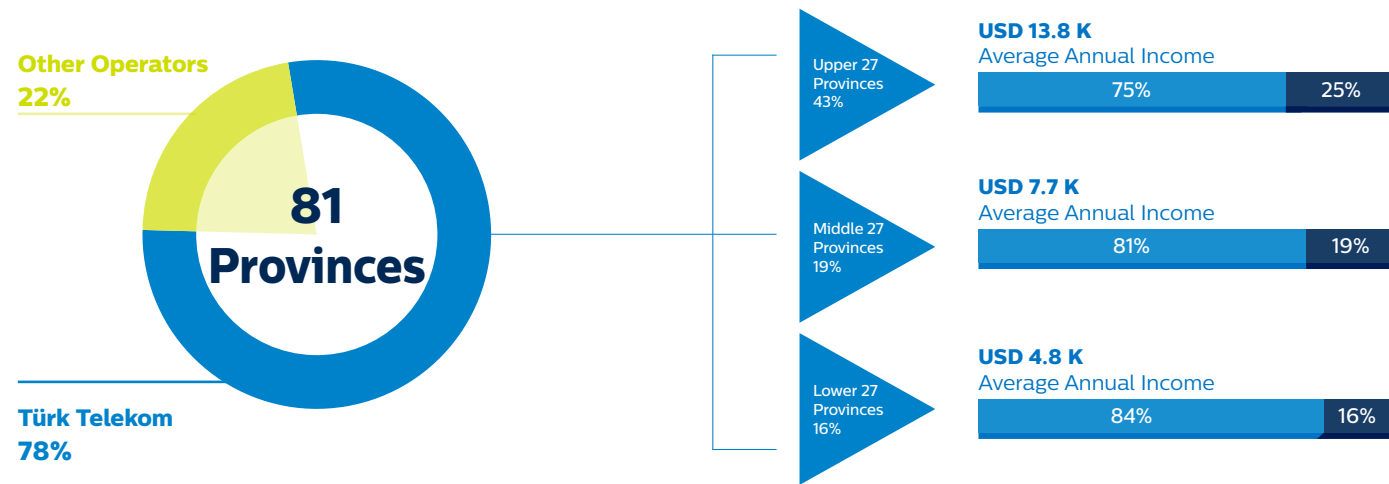


Accessible Communication and Digital Inclusion

By delivering digital services to regions with lower purchasing power, we contribute to equal opportunity across every corner of the country. **In line with the socio-economic development index, we have significantly expanded our fiber infrastructure in regions identified as less developed. While our network reached 671 thousand households in 2020, this figure has grown to 1.1 million households as of 2024.**

Through these efforts, we have not only strengthened our technological infrastructure but also reaffirmed our commitment to narrowing the digital divide. In particular, we have continued to support individuals living in socio-economically disadvantaged areas by facilitating their access to information and enabling their inclusion in the digital world.

These investments both contribute to economic development and reflect our mission to enhance access to technology across every region of Türkiye.

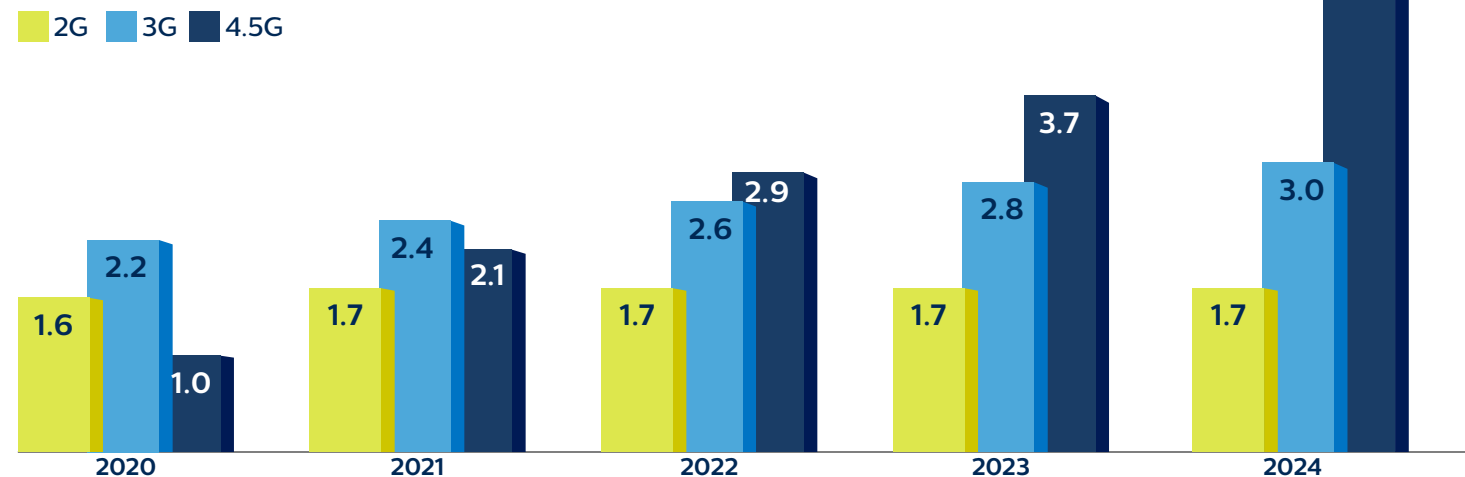


The pie chart on the left shows Türk Telekom's fibre km deployment across Türkiye compared to other operators. The rates on the triangles show the distribution of the 78% fibre km built by Türk Telekom among provinces divided into three segments (upper, middle, lower) according to GDP per capita. The column chart on the right shows Türk Telekom's fibre km deployment compared to its competitors in upper-middle-lower provinces according to GDP per capita levels. When we divide the 81 provinces into three segments according to annual GDP per capita, we see that the closest competitor has a presence in 17 of the top 27 provinces with an average annual income of USD 13.8 K; 8 of the middle 27 provinces with an average annual income of USD 7.7 K; and only 3 of the bottom 27 provinces with an average annual income of USD 4.8 K.

Note: This analysis uses data for 2022 for comparability purposes

Source: TurkStat, ICTA and Company data

Number of Türk Telekom Mobile Base Stations in the Socio-economically Less Developed Districts (Thousand)



Inclusive Connectivity Through Innovation and Technology

At Türk Telekom, we continue investing with a strong commitment to enhancing digital inclusion across Türkiye. As a major player in the mobile market, we are expanding our coverage not only in major urban areas but also in less socio-economically developed districts. This effort directly supports our goal of narrowing the digital divide. **We have increased our population coverage rate in these regions from 76% in 2020 to 99% by 2024**, once again demonstrating our dedication to social investment.

To enhance our mobile coverage area, we have added **4.9 thousand new base stations** over the past four years, while also significantly increasing the capacity of our existing infrastructure. This strategic expansion led to a **194% increase in mobile network traffic**, effectively addressing our users' growing data demands.

In particular, by extending high-quality connectivity to economically disadvantaged regions, we have not only improved our technological reach but also made a valuable contribution to the development of the digital economy across the country.

Robust Experience in Information Technologies

Quickly adapting to the evolving technology landscape, **we continue to diversify the services we offer in information technologies and digital transformation**,

further strengthening our position in the market. Closely following the growth trends in the ICT (Information and Communication Technologies) sector, we are building a strong ecosystem in areas such as **IoT (Internet of Things), cybersecurity, digitalisation solutions**, and cloud technologies. Within this framework, we support companies in accelerating their digital transformation processes across various sectors, guided by our commitment to sustainable service delivery.

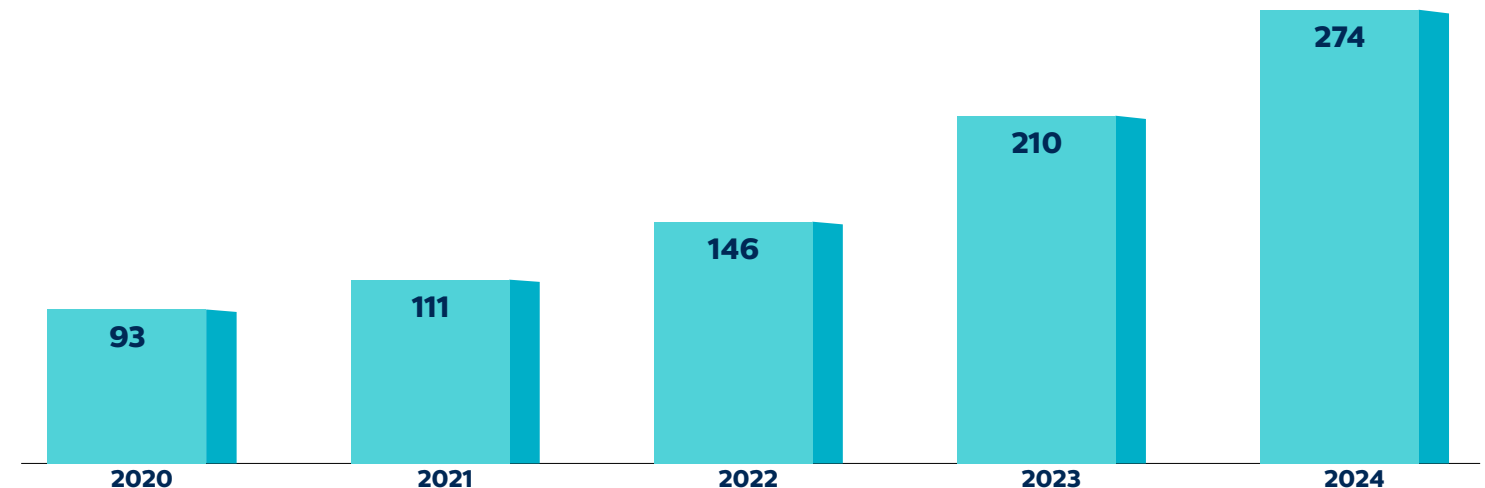
Our **tailored solutions** across key sectors such as finance, energy, automotive, healthcare, manufacturing, and education **enable us to deliver secure and high-performance digital transformation infrastructures for our corporate clients**. With our **customer-centric approach**, we develop efficiency-enhancing solutions and provide services to both the private and public sectors, reinforcing our position as one of **Türkiye's largest corporate ICT service providers**.

Future Technologies: Turnkey Solutions and 5G

Cloud-based services are one of the core components of the digital ecosystem, helping companies streamline their operations and gain a competitive edge. At Türk Telekom, we develop turnkey solutions by offering **next-generation digital technologies to businesses across Türkiye, from smart city applications to professional service solutions**.

Total Data Usage by Türk Telekom

Mobile Subscribers in Socio-economically Less Developed Districts (Petabyte)



Accessible Communication and Digital Inclusion

We also stand out with our projects that deliver operational efficiency for large-scale enterprises.



With the acceleration of digital transformation, we are making pioneering investments **in 5G and the Internet of Things**. Our customised **mobile and fixed communication services** offer integrated solutions with next-generation technologies, helping **accelerate the digital journey of our corporate clients**. Through our 5G and IoT infrastructures, **we support digitalisation across various industries** and lead the transformation of business models.

As a pioneer in technology and innovation, **we are committed to leading Türkiye's digital transformation and providing best-in-class service to our customers**. Our top priorities include expanding digital inclusion, making technology accessible to everyone, and building robust infrastructure for a more sustainable future.

Professional Service Solutions

We continue to drive digital transformation across the public and private sectors with next-generation solutions tailored to their needs. Through projects developed for Organised Industrial Zones (OIZs) and SMEs, we actively deliver the benefits of

digitalisation. In the Muradiye OIZ, we launched an electronic security management system, and through the Turkish Ministry of National Defence's "Joint Internet" project, we modernised the network infrastructure, delivering a more secure and manageable service framework.

As Türk Telekom, we also stand out with our projects that deliver operational efficiency for large-scale enterprises. We provide end-to-end solutions across a wide range of industries from the energy sector to manufacturing, healthcare to automotive.

Smart Cities and Digital Transformation

As pioneers of Türkiye's digital transformation, we are leading the way in supporting the transformation of our cities into Next-Generation Cities. We continue to support local governments' next-generation city initiatives and sustainability strategies with environmentally friendly and highly interactive municipal services. Our broad portfolio of smart city solutions strengthens the efficiency and operational processes of municipalities. Through projects that aim to mitigate the growing risks of climate change and enhance agricultural productivity through digitalisation, we are creating innovative green urban spaces with smart street furniture and delivering resource efficiency through smart lighting and irrigation systems. Guided by our vision of turning technology into benefit, we have implemented transportation projects that help reduce CO₂ emissions, lighting initiatives that lower energy consumption, and information systems that reduce paper use, ultimately contributing to forest conservation.

In addition to all the value we deliver, we recognize that the transformation to next-generation cities begins with "people." With this understanding, we embrace our social responsibility by supporting the development of skilled human capital, which is an essential step for building smart cities that are multi-dimensional and inclusive across the pillars of technology, sustainability, and people. In 2024, we became the main sponsor of Türkiye's first "Smart City Certification Program" advancing education and knowledge sharing as part of our mission to lead the digital transformation of the country's cities. We also contributed our expertise and insights to national efforts by participating in workshops organised by the Ministry of Environment, Urbanisation and Climate Change to help shape Türkiye's Smart City Standards.

Electric Vehicle Charging Services

We are investing in electric vehicle charging infrastructure as part of our commitment to environmental sustainability and reducing carbon emissions. As the world takes significant steps toward reducing fossil fuel consumption and protecting the environment, we have taken a major initiative in this space by securing an Electric Vehicle Charging Network Operator license through TT Ventures.

Recognising the vital role electric vehicles play in reducing dependence on fossil fuels, we aim to promote the use of clean energy by offering environmentally friendly and sustainable charging solutions. Through these investments, we are committed to meeting the needs of electric vehicle users in a safe, sustainable, and eco-conscious way.

A Strong Partner Ecosystem

We pursue a robust partnership strategy to both strengthen the domestic technology ecosystem and boost competitiveness in international markets. Working with more than 400 partners, we offer a wide range of products, services, and solutions that accelerate digital transformation and support sustainable growth.

In 2023, we joined the partnership programs of global technology leaders such as Microsoft, HPE Aruba, RedHat, Fortinet, and Schneider Electric, focusing on strategic international collaborations. In 2024, we expanded this network even further, **strengthening our partnerships with industry giants including Huawei, TP-Link, HPE, Palo Alto, Lenovo, Dell, and Nokia**. Thanks to this robust partnership structure, we are able to deliver the latest technologies across a wide spectrum, accelerate digital transformation journey, and develop highly effective solutions tailored to customer expectations.

Simultaneously, **our collaborations with local technology firms** play a vital role in advancing Türkiye's technological progress in line with national goals. The joint projects we develop to strengthen the country's digital infrastructure and support domestic production contribute directly to the growth of both the industry and the economy.

At Türk Telekom, we continue to grow alongside our business partners, **maintaining strong ecosystem management at both the national and international levels** while delivering innovative solutions.

As pioneers of Türkiye's digital transformation, we are leading the way in supporting the transformation of our cities into Next-Generation Cities.

We are investing in electric vehicle charging infrastructure as part of our commitment to environmental sustainability and reducing carbon emissions.



Accessible Communication and Digital Inclusion

We offer fixed voice services to our customers living in rural areas with KÖY and GAP Avantaj Tariffs as part of our regional tariffs.

Fixed Broadband: Expanding Access to Reach More People

As part of our vision to enhance digital inclusion, we developed targeted campaigns to increase internet penetration in low-income districts in 2024. To ensure that economically disadvantaged individuals to access the digital world, we set a target to expand internet access by offering advantageous fixed broadband packages.

We helped ensure more affordable internet access for various customer groups through discounted packages offered to individuals with disabilities, their families, and the relatives of fallen soldiers and veterans.

We are also encouraging the use of our digital channels to make internet services more accessible. New customers applying for home internet online receive activation discounts, while our existing customers benefit from discounted rates when renewing their contracts. To maximise satisfaction and user experience, we also offer incentives such as gift vouchers or free access to digital services like McAfee and Muud to customers who prefer high-speed packages.

Throughout 2024, we ran extensive digital marketing campaigns to boost awareness and usage of our digital channels. In the second half of the year in particular, we increased our communication budget and frequency to reach customers through traditional channels and promote the benefits of our digital platforms, leading to a noticeable increase in digital traffic.

Exclusive Advantages in Fixed Voice Services

We offer a range of exclusive benefits in our fixed-line telephone services for socially supported groups.

Individuals with disabilities, veterans, and first-degree relatives of fallen soldiers are eligible for discounts on their chosen Türk Telekom home phone tariffs.

We also aim to enhance the quality of life for individuals with disabilities through digital solutions that promote participation in everyday life. The EyeSense app, designed for the visually impaired, uses the phone's camera to provide audio recognition of nearby objects. Meanwhile, the Telefon Kütüphanesi (Books on the Phone) offers a range of helpful features, including audiobooks, currency recognition, audio drug information leaflets, and narrated visual art exhibits. These services are offered free of charge to all our subscribers.

We offer fixed voice services to our customers living in rural areas with KÖY and GAP Avantaj Tariffs as part of our regional tariffs. The KÖY Advantage Tariff is available to customers residing in locations officially designated as villages by the Ministry of Interior, while the GAP Advantage Tariff applies to customers living in the provinces of Adıyaman, Batman, Diyarbakır, Gaziantep, Kilis, Mardin, Siirt, Şanlıurfa, and Şırnak. We also offer special promotions for new subscriptions to improve customer access in these regions.

Digital Transformation and Inclusion in Mobile Services

We are making our mobile services more accessible in line with our focus on digital transformation. By expanding the range of mobile services offered through our digital channels, we provide more competitive offers than through other sales channels. For customers who apply for a mobile line via our website or the Türk Telekom app, we simplify the process by delivering their SIM cards directly to their address.



We offer bonus internet to customers who renew their contracts via the Türk Telekom app. In addition, we provide special discounts on postpaid tariffs for individuals with disabilities, veterans, and relatives of fallen soldiers. For prepaid users in these groups, we offer additional phone call minutes, internet data, and SMS benefits based on their package usage.

We also provide a dedicated customer service experience for these customers by prioritising them in our call centre and ensuring direct access to a customer representative. The Erişilebilir Yaşam (Accessible Life) Mobile App, specially developed for individuals with disabilities, offers solutions to everyday challenges and is available free of charge to users of all mobile operators.

Within the scope of regional campaigns, we offer discounted, special mobile tariffs in specific areas by accounting for the demographic structure of the provinces and customer needs. These campaigns are designed to give us a competitive advantage and also to effectively meet customer expectations. In provinces where we hold a leading market share, we carried out leadership communications aiming to strengthen the trust of our existing customers and to increase new customer acquisition.

We Are Responsible to Our Society

Focus on Customers

We consider customer satisfaction as one of the most important elements of the sustainable transformation process.

We continue to strengthen our digital touchpoints, delivering faster, smarter, and more intuitive experiences to our customers.

25%

Increase in Mobile
Transaction
Resolution Rate



Focus on Customers

Customer Satisfaction

Our investments aimed at perfecting the customer experience were also recognised on international platforms in 2024.

53%

Rate of transactions resolved via IVR (Interactive Voice Response) on mobile

As the leading integrated service provider, we ensure strong and dynamic ecosystem management.

Today's customers expect to purchase more than just a service; they seek a **fast, seamless, and effortless experience**. As a leading brand in communication technologies, we continually improve **our service processes and reshape the customer experience with a focus on digitalisation to meet these expectations effectively**. In 2024, we enhanced our customer touchpoints to be smarter, embracing **digitalisation and automation** within a broader framework.

We reduced our customers' dependence on the call centre by making the **Interactive Voice Response (IVR) system more effective and increasing the use of our digital channels**. Customers can now complete many transactions much faster and more effortlessly. **The rate of mobile transactions resolved via the IVR system increased by 25% compared to last year, while 40% of customer complaints for Tivibu Ev were also resolved through this system**. Our mobile IVR greeting rose from 42.5% in 2023 to 53% in 2024. As a result, the proportion of customers able to complete transactions without connecting to a call centre representative increased significantly.

This transformation not only boosted customer satisfaction but also **eased the call centre workload, making our service processes more efficient**. With the advancement of the IVR system, the customer experience became more predictable, personalised, and user-friendly.

Responding quickly to customer demands and **anticipating their needs to offer proactive solutions** has become one of the most important competitive advantages of our time. Aware of this fact, we implemented an **automation-supported malfunction management system**. Thanks to this system, **we can detect disconnections and internet outages before they occur and provide customers with instant solutions**.

The rate of resolving complaints about disconnection on the first contact increased from 36% to 62%. Additionally, our **QuantWiFi technology**, which analyses factors affecting in-home connection quality, identifies internet-related issues more quickly and has **reduced user-caused malfunctions by 25%**. This allows us to **detect and resolve** issues negatively impacting our customers' internet experience **before they need to call the call centre**.

Thanks to these smart solutions, we have adopted an approach **in customer experience** that not only resolves issues but also **takes proactive steps**.

Our Success in Customer Satisfaction Has Been Crowned with Awards

All of our investments aimed at perfecting the customer experience were also **recognised on international platforms in 2024**.

- Our Pratiknet project won the Silver award in the "Automation Solutions for Complaint Management" category under Best Complaint Handling at the TCXA (Türkiye Customer Experience Awards).
- At the Horizon Interactive Awards, our Türk Telekom e-magazine app received the "Best of Category" award.
- Our Türk Telekom mobile app was awarded "Silver," while our website received the "Bronze" award.

These awards demonstrate that our digitalisation and AI-supported transformation efforts in customer experience are **making an impact not only in the local market but also at international standards**.

We continue to provide all corporate customers' needs from a single point of service together with our expert solution partners and Professional Services Solutions. As the leading integrated service provider, we ensure strong and dynamic ecosystem management.

Digitalisation Towards the Future

At Türk Telekom, we view customer satisfaction not just as a measure of service quality but as a **sustainable transformation process**. We continue to strengthen our digital touchpoints, **delivering faster, smarter, and more intuitive experiences** to our customers. All investments made in 2024 focus not only on meeting current needs but also on **shaping future customer expectations starting today**.

According to IDC's IT Service Market, 2023 report, we have been the fastest-growing company among the top 100 companies for 2 years. We are positioned as an integrated solution provider in many different verticals, such as manufacturing, energy, education, health, finance, local governments, and the public sector. With Intelligent Transportation Systems, Next-Generation Solution Components and solutions that increase Digital Efficiency, we offer our customers services that offer cost advantages, increase efficiency, and transform operational business processes into digital processes from a single centre.

While expanding our ecosystem and solution portfolio within the scope of Industrial Automation and 5G, production, and application solutions; Energy Monitoring and Data Management, Production and Maintenance Management Systems, Image Processing Technologies, SCADA and Automation solutions, we continue to offer solutions customised to the needs of customers with fast communication infrastructure in every field of production.

We play an important role in the commercialisation of the investments that TT Ventures makes in domestic technology companies and reaching our corporate customers. We offer value-added services to our customers by positioning domestic technologies with our products and services in projects in many different verticals from health to production.

We will continue to raise the bar in customer experience with smart solutions supported by artificial intelligence, voice response systems, increased efficiency in digital channels, and a proactive service approach.

Customer Satisfaction

We quickly adapt to the changing needs of our customers and continuously increase the level of satisfaction with solutions centred on technology, accessibility and experience.

Improving Product and Service Experience with Our Customer Focus

In 2024, we developed our device and mobile product strategies and introduced many innovations to respond to rapidly digitalising customer expectations. Within the scope of the Consumer Financing model, we launched device offers with additional instalments added to the invoice and completed the roll-out of these offers in all our exclusive channels. By introducing the flexible limit feature, we started to offer devices to customers with a subscription period of less than six months. We also launched Türk Telekom's online device sales channel; we plan to expand this service, which we launched on the website to mobile application in 2025.

According to GFK (a research company) 2024 data, the proportion of 5G-enabled devices sold in Türkiye increased rapidly, from 33% in 2023 to 51% in 2024. In this direction, we increased our focus on 5G and VoLTE and conducted targeted campaigns to accelerate the transformation in the base.

By taking necessary actions, we quickly adapt to the changing needs of our customers and continuously increase the level of satisfaction with solutions centred on technology, accessibility and experience.

According to
GFK 2024 data,
the proportion
of 5G-enabled
devices sold in
Türkiye
51%

**Focus on
5G and
Volte**



Corporate Governance

We adopt a management approach that helps increase trust in capital markets, meets our stakeholders' expectations, and prioritises transparency.

**First Sustainable
Eurobond
Issuance**

**280 equity and
bond investor
meetings**



Strong Corporate Governance

We adopt a strategic approach centred on creating sustainable value by establishing trust-based, transparent, and timely communication with all our investors.

Strong Advancements in Corporate Governance: Transparent and Responsible Management Approach

A strong corporate governance approach is one of the fundamental pillars of sustainable growth. As Türk Telekom, we adopt a management approach that **increases trust in capital markets, meets our stakeholders' expectations, and is based on transparency.** To ensure **full compliance with the Corporate Governance Principles** published by the Capital Markets Board (CMB), we meticulously manage our processes and aim to achieve the highest standards in adherence to these principles.

Accordingly, by **regularly updating our activity reports and website**, we provide our stakeholders with **access to accurate, complete, and up-to-date information.** Shareholders can access comprehensive information on our company's performance and management policies via **the Türk Telekom Investor Relations** website, and they can direct their questions **directly to the Investor Relations and Sustainability Directorate.**



Leader in Investor Relations, Pioneer in Sustainability: Our Global Achievements

As Türk Telekom, we adopt a strategic approach centred on creating sustainable value by establishing trust-based, transparent, and timely communication with all our investors. We build strong and regular relationships with current and potential shareholders, bond investors, and analysts, and we effectively enhance company value by responding promptly and efficiently to all investor and analyst queries. We advance our vision in sustainability and develop effective strategies to build a shared future with investors and all our stakeholders. We carry out these efforts under our Investor Relations and Sustainability Directorate, which operates under the Assistant General Manager of Finance, CFO.

Since 2022, our directorate, which has also taken responsibility for the company's sustainability activities, has contributed to our long-term value creation process by integrating sustainability strategies with investor communications. In this context, it ensures effective functioning of our Sustainability Committee, coordinates relevant activities in line with our Sustainability Policy and Programme, reports on progress, identifies areas for improvement through gap analyses, carries out projects and development activities to continuously advance our performance, and facilitates cross-departmental data flow to prepare all sustainability-related reports.

Compliance with corporate governance principles forms the foundation of our investor relations approach. Our Investor Relations and Sustainability Directorate completely fulfils our obligations arising from capital markets legislation while also coordinating corporate governance practices. This role is led by our Investor Relations and Sustainability Director, Gülsen Ayaz, who holds Capital Markets Activities Level 3 and Corporate Governance Rating Expert licences and also serves as a member of the Corporate Governance Committee.

Transparent, Consistent, and Reliable Stakeholder Communication

At Türk Telekom, we prioritise transparent and up-to-date communication in our investor relations practices to ensure that all our stakeholders—primarily individual and institutional investors, analysts, and shareholders—have timely access to accurate information. In 2024, we organised 280 share and bond investor meetings with the participation of investors from various regions and participated in investor conferences and non-deal roadshows. Within the scope of our sustainable Eurobond issuance, we organised a deal roadshow to engage directly with international investors. Additionally, in an event organised for analysts, we provided comprehensive information on our financial and operational performance. Following each quarter, we continued to hold teleconferences to share our financial and operational results and to answer questions from investors and analysts.

We exercise utmost care in implementing the principles set out in the Corporate Governance Principles published by the Capital Markets Board. We maintain a transparent and close relationship, equally safeguarding the interests of all our shareholders and stakeholders. Accordingly, we regularly update our website and provide investors with a comprehensive perspective through the financial, operational, and strategic information disclosed each quarter. To ensure easy access to information for all our stakeholders, we prepare our website content in both Turkish and English, publishing updates simultaneously in both languages. Guided by the principle of “the most effective access to accurate information,” we aim to make our investor relations approach more inclusive. We share current announcements, such as material event disclosures published on the Public Disclosure Platform (PDP), simultaneously with a distribution list comprising analysts and investors. We also publish these announcements on our X (formerly Twitter) account, informing the public comprehensively and effectively.

“Best Company in Investor Relations” in EMEA

In 2024, we achieved a significant global success by winning three awards at the 2024 Europe & Emerging EMEA Equities Awards organised by Extel, a leading international financial business publisher. Our company ranked first overall among 332 large and small-to-medium cap companies across 11 sectors in the EMEA region and became one of the eight most honoured companies. It surpassed all 229 small-to-medium-sized companies by market capitalisation to top the list as the “Best Company in Investor Relations” and won the special Grand Prix award. Furthermore, among 48 companies nominated in the “Technology, Media and Telecommunications – TMT” sector in the EMEA region, we ranked first in all categories, winning the “Best Company in Investor Relations” and “Best Investor Relations Team” awards. These awards, determined by the votes of leading global investors and analysts, consider many criteria including communication methods, the quality and transparency of corporate reports, and investor communication documents. This achievement is a testament to the strong, effective, and trust-based communication we have established with our investors and analysts.

Strong Corporate Governance

We steadfastly uphold our principles of transparency, accountability, and ethical management to strengthen our stakeholders' trust and create sustainable value.

S&P upgraded our company's long term issuer credit rating and senior unsecured debt rating from 'BB-' to 'BB'.

Under our Sustainable Finance Framework, we have access to green, social, or sustainable bond/loan instruments. As the first Turkish company outside the financial sector to have issued a Sustainable Eurobond, we successfully completed our inaugural issuance amounting to 500 million USD.

Fitch Ratings upgraded Türk Telekom's long-term local and foreign currency issuer default ratings (IDRs) from "B+" to "BB-".

First Sustainable Eurobond Issuance

Under our Sustainable Finance Framework, we have access to green, social, or sustainable bond/loan instruments. As the first Turkish company outside the financial sector to issue a Sustainable Eurobond, we successfully completed our inaugural issuance amounting to 500 million USD. Prior to the issuance, we held discussions with over 55 investors from Europe, Asia, and America, with particular interest from ESG-focused investors. Total demand from institutional investors reached approximately five times the issue amount. Demand came from Asia, America, the UK, and Europe, with about half of this demand originating from the UK and America. The size of demand was significantly influenced by ESG (Environmental, Social, Governance)-focused or ESG-only funds, with 38% of the Eurobond allocated to dedicated ESG funds, achieving a strong alignment with sustainability-focused investor profiles.

Credit Ratings

On 6 September 2024, Fitch Ratings upgraded Türkiye's foreign currency long-term issuer default rating (IDR) from "B+" to "BB-" and assigned a "Stable" outlook. Following this update, on 18 September 2024, Fitch Ratings upgraded Türk Telekom's long-term local and foreign currency issuer default ratings (IDRs) from "B+" to "BB-" and assigned a "Stable" outlook. On 1 November 2024, S&P Global Ratings (S&P) upgraded Türkiye's local and foreign currency credit ratings to 'BB-' and revised the transfer and convertibility (T&C) assessment from "BB-" to "BB." Accordingly, on 14 November 2024, S&P upgraded our company's long-term issuer credit rating and senior unsecured debt rating from 'BB-' to 'BB' and set the rating outlook to "stable," in line with Türkiye's long-term credit rating outlook.

Our Corporate Governance Rating

Subjecting our competence in corporate governance to an independent and reliable evaluation process is a critical step to advance our management quality further. SAHA Kurumsal Yönetim ve Kredi Derecelendirme Hizmetleri A.Ş. is authorised to conduct ratings in Türkiye in accordance with CMB Corporate Governance Principles and has conducted a detailed evaluation of our corporate governance performance. According to the report published on 13 December 2024, our corporate governance rating was determined to be 94.04.

This rating demonstrates our company's strong adherence to principles of transparency, accountability, and fairness, and that it has achieved high standards in good governance practices. In SAHA's evaluation, our Corporate Governance rating was analysed under four main categories:

	Weight	Score
Shareholders	25%	87.52
Public Disclosure and Transparency	25%	98.85
Stakeholders	15%	99.51
Board of Directors	35%	92.92
Total	100%	94.04

These results reflect our company's determination and high standards in fully complying with corporate governance principles.

This high level we have achieved in corporate governance is a testament to our current practices and also to our commitments for the future. We steadfastly uphold our principles of transparency, accountability, and ethical management to strengthen our stakeholders' trust and create sustainable value.

With this understanding, we will continue to maintain our leading position in the sector regarding compliance with CMB Corporate Governance Principles. By continuously improving our management processes, we will continue to develop a more equitable, participatory, and reliable governance model for all our stakeholders.

Grounds for non-compliance with the Corporate Governance Principles

Below are the principles not implemented within the scope of the Capital Markets Board's Corporate Governance Communiqué No. II-17.1 dated 03.01.2014 and related regulations, along with their reasons. No conflict of interest has occurred to date due to the non-implementation of these principles.

Granting weighted voting rights or positive/negative veto rights to shareholders

The privileges held by the Golden Share belonging to the Republic of Türkiye Ministry of Treasury and Finance are regulated by Law No. 4673 and cannot be altered within the company's authorities.

The absence of mechanisms and models supporting the participation of stakeholders, primarily company employees, in the company's management within the company's internal regulations or Articles of Association

To facilitate employee participation in decision-making processes related to the company's Human Resources policies, processes, and practices, continuous employee feedback mechanisms such as DNA (What Does Your Experience Say?) and focus group meetings have been established; participation models have also been developed through initiatives such as Business Ethics and Disciplinary Processes, Occupational Health and Safety, Dispute Resolution Board, and Inventor Idea System.

The Articles of Association contain no provisions granting minority rights to shareholders holding less than one-twentieth of the capital

The company's Articles of Association are drafted based on the ratio stipulated in the Turkish Commercial Code concerning minority rights.

Individual Board Members not serving on only one committee

Due to the number of Independent Board Members on the company's Board of Directors, some Independent Members serve on more than one committee.

The Board of Directors has not conducted a performance evaluation to assess whether it effectively fulfils its responsibilities

No evaluation had been conducted as of the date the Annual Report was published.

Strong Corporate Governance

Our Board of Directors is responsible for making strategic decisions, supervising our executives, and managing the company's economic, environmental, and social impacts.

CORPORATE STRUCTURE

Board of Directors and Governance Structure

Our company's management structure includes the highest governing body, the Board of Directors. Our Board of Directors is responsible for making strategic decisions, supervising our executives, and managing the company's economic, environmental, and social impacts. Additionally, there are various sub-committees affiliated with our Board of Directors:

- Early Identification and Management of Risks Committee
- Corporate Governance Committee
- Audit Committee
- Nomination and Remuneration Committee
- Sustainability Committee

Our senior management consists of Assistant General Managers and Heads of Presidencies.

The roles of Chairman of the Board and General Manager (CEO) are separated, and the Chairman is non-executive.

Structure and Composition of the Board of Directors

According to Article 10 of Türk Telekom's Articles of Association, Board Members are elected for a term of three years. However, the General Assembly has the authority to dismiss members before their term expires. Members whose terms have expired have the right to be re-elected. Pursuant to Article 8 of the Articles of Association titled Board of Directors, the number of Board Members has been set at nine, and Board Member elections have been conducted for a three-year term. According to the Articles of Association, Board Members may be nominated as follows:

a) The holder of Group A Shares shall be entitled to nominate five (5) candidates to serve as Board members.

b) The Treasury and Türkiye Wealth Fund, as holders of Group B Shares:

Shall be entitled to nominate three (3) candidates who meet the criteria of independence defined in the Capital Markets legislation to serve as independent Board members, provided that they hold 30% or more of the shares. Shall be entitled to nominate two (2) candidates who meet the criteria of independence defined in the Capital Markets legislation to serve as independent Board members, provided that they hold 15% or more of the shares (and less than 30%). Both the Group B Shares and the Group D Shares held by the Treasury and the Türkiye Wealth Fund shall be collectively accounted for in the calculation of the aforementioned 30% and 15% of the shares.

c) Provided that the Treasury and Türkiye Wealth Fund hold 15% or more of the shares of the company (and less than 30%), the holder of the Group A Shares shall be entitled to nominate five (5) candidates to serve as Board members and one (1) candidate to serve as an independent Board member, who meets the criteria of independence defined in the Capital Markets legislation.

d) Provided that the Treasury holds the Preferred Group C Shares, the Treasury shall also be entitled to nominate one (1) additional candidate to serve as a Board Member.

In the event of a vacancy on the Board of Directors, the Board temporarily appoints a candidate from those nominated by the share group that elected the vacating member, provided the candidate meets legal and Articles of Association

requirements. This member serves until the next General Assembly meeting and, upon approval by the General Assembly, completes the remainder of the term of the member they replaced. Moreover, a Board Member is considered to have resigned if they fail to attend four consecutive Board meetings without prior permission.

The number, term, nomination procedure, and remuneration of independent Board Members are determined in accordance with the Capital Markets Board regulations. In case of a vacancy in an independent Board Member position or if an independent member loses their independence during the year, a new appointment is made in accordance with the Turkish Commercial Code and the Capital Markets Board regulations and submitted for approval at the next General Assembly. Independent Board Member candidates submit an independence declaration as required by the Corporate Governance Principles annexed to Capital Markets Board Communiqué No. II-17.1 upon nomination.

In accordance with Article 8 of the Articles of Association, shareholders take necessary measures to ensure that nominees are competent to perform their duties properly. Each shareholder publicly announces their nominees' names, qualifications, experience, and nomination date in compliance with Capital Markets Board regulations.

Additionally, under Article 5 of the Nomination and Remuneration Committee's Terms of Reference, the committee:

- Identifies suitable candidates for Board Membership and executive positions with administrative responsibilities, establishes a transparent system for their assessment and training, and works on related policies and strategies.
- Regularly evaluates the Board's structure and efficiency and submits recommendations for potential changes to the Board.
- Reviews Independent Board Member nominations from the Board and investors, considering whether candidates meet independence criteria, and submits the evaluation in a report for Board approval.
- If a vacancy arises in Independent Board Membership, the committee evaluates

candidates to ensure the minimum number of Independent Board Members is maintained until the next General Assembly meeting and reports the evaluation to the Board in writing.

There is no mechanism whereby shareholders directly vote on the remuneration of senior executives.

General Assembly Structure and Meetings

According to the company's Articles of Association, certain conditions must be met to make decisions on critical matters such as changes in title and capital. When the Treasury holds 25% or more of the shares, decisions may be taken only if at least 75% of the company's shares are represented at the General Assembly, and 75% of these shares, including those held by the Treasury, vote in favour. Any change in the capital is considered a "significant change" according to the Articles of Association and can only be affected by a resolution of the General Assembly. Accordingly, there is no authorised capital or blank cheque practice in the company.

According to Article 18 of the Articles of Association, General Assembly meetings are classified as ordinary and extraordinary. Ordinary General Assembly meetings are held at least once a year, within three months following the end of the fiscal year. The agenda for the meeting is prepared in accordance with Article 413 of the Turkish Commercial Code. Extraordinary General Assembly meetings may be convened at any time as required by the company's operations.

According to Article 21, invitations to General Assembly meetings are made in accordance with the Turkish Commercial Code and Capital Markets legislation. Minority rights may be exercised by shareholders representing at least 5% of the paid-in capital. However, shareholders do not have cumulative voting rights in the election of Board Members.

Strong Corporate Governance

Türk Telekom diligently implements the principles of public disclosure and transparency in accordance with Capital Markets legislation and the CMB Corporate Governance Principles.

Pursuant to Article 24, voting at General Assembly meetings is conducted by a show of hands; shareholders unable to attend physically may vote electronically. Upon request by participants representing at least one twentieth of the capital represented at the meeting, a secret ballot or open voting by name may be conducted. General Assembly meetings are held with the participation of shareholders representing at least 50% of the company's nominal capital, and decisions, except for significant matters, are made by a majority of those present. Pursuant to Article 418 of the Turkish Commercial Code, if a quorum is not reached at the first meeting, no quorum is required at the second meeting held with the same agenda, and decisions may be made by a simple majority of those present. This provision also applies to decisions regarding members of the Board of Directors.

There is no cross-shareholding within the company structure that could prevent takeovers. The Articles of Association contain no provision restricting the company's transitions in matters such as mergers or acquisitions, nor do they include a fair pricing mechanism regarding share transfers. As Türk Telekom is subject to the registered share capital system, the Board of Directors does not have the authority to issue shares. The authority to issue new shares belongs to the General Assembly.

Pursuant to Article 394/1 of the Turkish Commercial Code, Board Members may be dismissed at any time by resolution of the General Assembly, provided that the agenda includes the relevant item or there is a justifiable reason. According to the Articles of Association, in the event of a vacancy in the Board of Directors for any reason, the Board temporarily appoints a person from among the candidates nominated by the same

share group as the vacating member. This member serves until the next General Assembly meeting and, upon approval by the General Assembly, completes the remaining term of their predecessor. All decisions taken at General Assembly meetings are recorded in writing. No decision has been made without a meeting, whether by written approval or consent.

Shareholder Relations

Our company has established a range of practices to ensure that shareholders can effectively exercise their rights to question the Board of Directors and company management. During the General Assembly meetings, Board candidacies are discussed in accordance with the "Internal Directive on the Working Principles and Procedures of the General Assembly of Türk Telekomünikasyon Anonim Şirketi," with active participation and feedback from stakeholders. Prior to General Assembly meetings, detailed information on meeting announcements and agenda items is published on the company website and other communication channels to inform shareholders. Additionally, we positively consider and respond to requests for meetings submitted by shareholders.

The Türkiye Wealth Fund is our company's largest shareholder with 61.8% of the shares, 1.68% of which is publicly held. Our company has only one preferred share, which belongs to the Treasury. According to the Articles of Association, amendments to the articles, transfers of registered shares that may affect management control, and their registration in the share ledger cannot be conducted without the approval of this privileged share.

Our company is not a public economic enterprise and is not under government control. The company's capital consists of Group A, B, C, and D shares, with no privileges attached to voting rights. We do not issue any shares without voting rights. Each share held by a shareholder carries one vote, and there is no minimum shareholding required to exercise voting rights; ownership alone entitles the shareholder to vote.

However, certain special matters require the affirmative vote of the Treasury, which holds the Group C privileged share. These include amendments to the Articles of Association, transfers of registered shares in quantities that may affect management control, and the registration of such transfers in the share ledger. The holder of the Group C privileged share has the right to appoint one member to the Board of Directors to exercise this privilege.

No minimum shareholding is required for shareholders to exercise voting rights. All decisions, including the election of Board Members, are made by a simple majority. At General Assembly meetings, resolutions are passed by an absolute majority of the capital represented by attending shareholders.

The remuneration of Board Members is determined by the General Assembly in accordance with the Remuneration Policy. Shareholders do not directly vote on the remuneration of senior executives; instead, such remuneration is set and approved by the Board of Directors.

Public Disclosure and Transparency

Our company diligently implements the principles of public disclosure and transparency in accordance with Capital Markets legislation and the CMB Corporate Governance Principles. In this process, we strictly comply with the decisions and regulations of the Capital Markets Board (CMB) and Borsa İstanbul (BIST), while utilising Türk Telekom's website as a key platform for disseminating information. Detailed information on Board members and senior management, financial statements, activity reports, material event disclosures, investor presentations, and other important documents is regularly published on the company website, ensuring easy access for shareholders and investors. Consequently, the principle of transparency is maintained by ensuring timely, accurate, and complete information flow to all stakeholders. 13 meetings were held, with an average attendance rate of 85.76% among members. According to Article 12 of the Articles of Association, Board decisions, except for significant matters, are adopted by a majority vote of the members present. Significant decisions require a quorum of at least seven members, including at least one member representing the Republic of Türkiye Ministry of Treasury and Finance, and must be approved by the affirmative vote of seven members. Questions raised and differing opinions expressed by Board Members during meetings are recorded in detail in the minutes. There were no decisions rejected by the Board throughout 2024. Additionally, there were no significant transactions requiring the approval of independent Board members during the year. All related party transactions were completed with the approval of the majority of independent members.

Strong Corporate Governance

Our company adopts a transparent human resource management approach in accordance with international standards and offers competitive remuneration and benefits packages to attract and retain talented executives in the long term.

We have procured insurance to cover potential damages that Board Members may cause to the Company during their duties. The current Directors and Officers Liability Insurance policy provides a total liability limit exceeding 25% of the company's capital.

BOARD OF DIRECTORS AND SENIOR MANAGEMENT

Diversity in the Management

As Türk Telekom Group, we prioritise equality, diversity, and inclusion principles ensuring representation of individuals from diverse genders, age groups, ethnic backgrounds, experiences, and skills. With this approach, we aim both to increase workforce diversity across the sector and to support our sustainability objectives. We are committed to advancing gender equality by increasing the representation of women employees in managerial positions and decision-making processes, thereby fostering an inclusive business model enriched by the perspectives and experiences of women leaders.

Our Remuneration Policies for the Board of Directors and Senior Executives

Our company adopts a transparent human resource management approach in accordance with international standards and offers competitive remuneration and benefits packages to attract and retain talented executives in the long term. We have designed our performance management system as a holistic framework that enhances employee motivation and supports sustainable growth. Achievement of financial and non-financial targets set at the beginning of the year is a fundamental criterion in our performance evaluation processes. **We integrate non-financial objectives such as sustainability into our performance management system, thereby ensuring progress in line with long-term strategic priorities.**

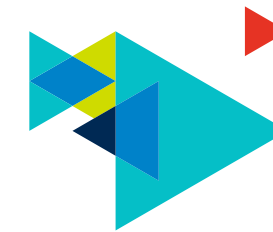
We subject our annual performance results to systematic calibration processes to ensure objective evaluations. Our performance system supports employees' career development and serves as a reference point for various reward schemes. **To enhance motivation and strengthen employee loyalty, we implement an annual "Special Award" mechanism.**

We developed a specialised award coefficient matrix that aligns with specific job groups and performance outcomes to determine individual award amounts. **These figures are then calibrated and finalised by Senior Management.** The attainment of the General Manager's designated

Key Performance Indicators (KPIs) is pivotal to achieving our corporate objectives. The General Manager provides strategic leadership, guiding all managers and employees towards these shared goals. **This framework enhances cross-departmental coordination, strengthens performance management, and fosters the successful delivery of our company-wide targets.** The General Manager's success in meeting targets serves to inspire employees to achieve their own KPIs, thereby driving positive outcomes across the organisation.

We maintain a fair and transparent remuneration policy for our Board Members. **At the Annual General Assembly Meeting, a fixed remuneration for Board Members is determined.** Remuneration for Independent Board Members is carefully set to safeguard their independence, with no stock options or performance-related incentives applied. Board Members are paid on a pro-rata basis for their tenure, and expenses arising from their duties, such as travel, accommodation, telephone, and insurance, may be covered by the company.

For more detailed information, please refer to our **Remuneration Policy**.



As Türk Telekom Group, we prioritise equality, diversity, and inclusion principles ensuring representation of individuals from diverse genders, age groups, ethnic backgrounds, experiences, and skills.

We adopt a strategic approach that focuses on creating sustainable value by establishing trust-based and transparent communication with all our investors at the right time.



Declarations of Independence

I have been nominated for the vacant independent board membership of Türk Telekomünikasyon A.Ş. (“The Company”). Pursuant to Corporate Governance Principles attached to the Communiqué No: II-17.1 on the Corporate Governance; I declare that;

- A relationship of an executive position with important duties and responsibilities has not been established by me, my spouse or up to third degree relatives by blood or marriage within the last five years and I do not jointly or separately hold more than 5% of capital or voting right or privileged share or have significant commercial relationship, with Türk Telekomünikasyon A.Ş., associations that Türk Telekomünikasyon A.Ş. holds management control or has significant effect on, and shareholders that hold Türk Telekomünikasyon A.Ş.'s management control or have significant effect on Türk Telekomünikasyon A.Ş. and entities whose management control held by these shareholders.
- I have not worked in a management position undertaking important duty and responsibilities for firms, particularly audit (including tax audit, legal audit and internal audit), rating and consultancy firms, firms that Türk Telekomünikasyon A.Ş. purchases or sells goods or services considerably, in the period that goods and services are purchased or sold, and also have not been appointed as board member to those firms within the last five years.
- I have necessary educational background, information and experience for fulfilling independent board member duties.
- Pursuant to Income Tax Law No.193 dated by 31.12.1960, I am a resident in Türkiye.
- I have the ethical standards, reputation and experience enabling them to contribute to activities of the Company, protect their impartiality with regard to conflict of interest that may arise among shareholders, make independent decisions by taking into account the rights of stakeholders.
- I have time to follow the requirements of the business activities of Türk Telekomünikasyon A.Ş. and to precisely perform the tasks I have undertaken.
- I do not serve as an independent board member in more than three of the Türk Telekomünikasyon A.Ş.'s or the companies whose management control held by shareholders that hold Türk Telekomünikasyon A.Ş.'s management control and also in total more than five of publicly traded companies.
- I am not registered and announced on behalf of the legal entity elected as Board Member

Yiğit Bulut

I have been nominated for the vacant independent board membership of Türk Telekomünikasyon A.Ş. (“The Company”). Pursuant to Corporate Governance Principles attached to the Communiqué No: II-17.1 on the Corporate Governance; I declare that;

- A relationship of an executive position with important duties and responsibilities has not been established by me, my spouse or up to third degree relatives by blood or marriage within the last five years and I do not jointly or separately hold more than 5% of capital or voting right or privileged share or have significant commercial relationship, with Türk Telekomünikasyon A.Ş., associations that Türk Telekomünikasyon A.Ş. holds management control or has significant effect on, and shareholders that hold Türk Telekomünikasyon A.Ş.'s management control or have significant effect on Türk Telekomünikasyon A.Ş. and entities whose management control held by these shareholders.
- I have not worked in a management position undertaking important duty and responsibilities for firms, particularly audit (including tax audit, legal audit and internal audit), rating and consultancy firms, firms that Türk Telekomünikasyon A.Ş. purchases or sells goods or services considerably, in the period that goods and services are purchased or sold, and also have not been appointed as board member to those firms within the last five years.
- I have necessary educational background, information and experience for fulfilling independent board member duties.
- Pursuant to Income Tax Law No.193 dated by 31.12.1960, I am a resident in Türkiye.
- I have the ethical standards, reputation and experience enabling them to contribute to activities of the Company, protect their impartiality with regard to conflict of interest that may arise among shareholders, make independent decisions by taking into account the rights of stakeholders.
- I have time to follow the requirements of the business activities of Türk Telekomünikasyon A.Ş. and to precisely perform the tasks I have undertaken.
- I do not serve as an independent board member in more than three of the Türk Telekomünikasyon A.Ş.'s or the companies whose management control held by shareholders that hold Türk Telekomünikasyon A.Ş.'s Management control and also in total more than five of publicly traded companies.
- I am not registered and announced on behalf of the legal entity elected as Board Member.

Selim Dursun

I have been nominated for the vacant independent board membership of Türk Telekomünikasyon A.Ş. (“The Company”). Pursuant to Corporate Governance Principles attached to the Communiqué No: II-17.1 on the Corporate Governance; I declare that;

- A relationship of an executive position with important duties and responsibilities has not been established by me, my spouse or up to third degree relatives by blood or marriage within the last five years and I do not jointly or separately hold more than 5% of capital or voting right or privileged share or have significant commercial relationship, with Türk Telekomünikasyon A.Ş., associations that Türk Telekomünikasyon A.Ş. holds management control or has significant effect on, and shareholders that hold Türk Telekomünikasyon A.Ş.'s management control or have significant effect on Türk Telekomünikasyon A.Ş. and entities whose management control held by these shareholders.
- I have not worked in a management position undertaking important duty and responsibilities for firms, particularly audit (including tax audit, legal audit and internal audit), rating and consultancy firms, firms that Türk Telekomünikasyon A.Ş. purchases or sells goods or services considerably, in the period that goods and services are purchased or sold, and also have not been appointed as board member to those firms within the last five years.
- I have necessary educational background, information and experience for fulfilling independent board member duties.
- Pursuant to Income Tax Law No.193 dated by 31.12.1960, I am a resident in Türkiye.
- I have the ethical standards, reputation and experience enabling them to contribute to activities of the Company, protect their impartiality with regard to conflict of interest that may arise among shareholders, make independent decisions by taking into account the rights of stakeholders.
- I have time to follow the requirements of the business activities of Türk Telekomünikasyon A.Ş. and to precisely perform the tasks I have undertaken.
- I do not serve as an independent board member in more than three of the Türk Telekomünikasyon A.Ş.'s or the companies whose management control held by shareholders that hold Türk Telekomünikasyon A.Ş.'s Management control and also in total more than five of publicly traded companies.
- I am not registered and announced on behalf of the legal entity elected as Board Member.

Enver İskurt

Appendices



Performance Indicators

ENVIRONMENTAL PERFORMANCE INDICATORS

TÜRK TELEKOM GROUP ENERGY CONSUMPTION*			
Energy consumption by type (MWh)	2022	2023	2024
Vehicle Fuels	177,227	186,898	176,470
Diesel	168,159	176,682	156,950
Gasoline	9,068	10,216	19,520
Stationary Combustion	80,241	69,516	64,969
Natural Gas	66,898	55,344	54,272
Fuel Oil	165	-	-
Coal	1,729	1,993	1,500
Stationary Combustion – Diesel	61	127	53
Generator (Diesel)	11,388	12,052	9,144
Generated Renewable Energy **	7,300	7,848	9,600
Purchased Electricity	1,194,226	1,236,378	1,271,887
Total Net Energy Consumption	1,458,994	1,500,640	1,522,926

*Energy consumption figures include the consolidated data of Türk Telekom Group.

**All generated renewable energy is consumed in the operational processes of our company.

Waste*			
Waste by type (tonnes)	2022	2023	2024
Total amount of waste from Türk Telekom Group	29,329	10,381	7,662
Türk Telekom total waste amount	29,294	10,363	7,605
Hazardous waste	7,079	4,606	3,574
Non-hazardous waste	22,215	5,757	4,031

* All hazardous and non-hazardous wastes generated in our company are sent to a licensed recycling/disposal company. Hazardous wastes are directly disposed of and non-hazardous wastes are recycled.

Greenhouse Gas Emissions (metric tonnes CO ₂ e)	2020 (Base Year)	2021	Annual Change	2022	Annual Change	2023	Annual Change	2024	Annual Change	Change Compared to Base Year
Scope 1	121,499	143,780	18%	135,051	(6)%	109,084	(19)%	115,998	6%	(5)%
Scope 2 (Location-based)	522,569	541,698	4%	524,265	(3)%	542,770	4%	560,229	3%	7%
Scope 2 (Market-based)	522,569	508,773	(3)%	393,958	(23)%	393,510	(0)%	339,229	(14)%	(35)%
Scope 3	1,389,870	1,380,157	(1)%	1,459,885	6%	1,467,085	0%	1,259,379	(14)%	(9)%
Scope 1 + Scope 2 (Location-based)	644,068	685,479	6%	659,316	(4)%	651,854	(1)%	676,227	4%	5%
Scope 1 + Scope 2 (Market-based)	644,068	652,554	1%	529,010	(19)%	502,594	(5)%	455,227	(9)%	(29)%
Total (Location-based)	2,033,938	2,065,636	2%	2,119,201	3%	2,118,938	(0)%	1,935,606	(9)%	(5)%
Total (Market-based)	2,033,938	2,032,711	(0)%	1,988,894	(2)%	1,969,678	(1)%	1,714,606	(13)%	(16)%

Note: Scope 3 emission values have been revised in previous years due to data and calculation methodology changes in Business Travel and Electricity-Transmission Distribution categories. With the effect of this revision in the TND and Business Travel categories, our total scope 3 emissions in 2021, 2022, 2023 have changed by (0.6)%, (2.0)% and (2.3)%, respectively.

GREENHOUSE GAS EMISSIONS		
Emission Category	Emission Source	2024 Description
Scope 1 - Direct GHG Emissions		
Leakage Emissions	Refrigerant Gas Leakages	-Investments in more efficient cooling systems and increased efficiency through regular maintenance activities
	Fire Extinguishing Devices	-Data improvement and increase in the amount of filling of Fire Extinguishers
Scope 2 - Energy Indirect GHG Emissions		
Purchased Electricity (Location Based)		-Despite expanding fixed and mobile infrastructures, and an increasing subscriber base, there has been a rather controlled increase in location based emissions thanks to the energy efficiency projects and SPP investments.
Purchased Electricity (Market Based)		
Scope 3 - Other Indirect GHG Emissions		
Purchased goods & services	- Decrease due to data improvement - Increase in the amount of purchased product and FX movements	
Capital goods	- Decrease due to data improvement - Increase in capital goods and FX movements	
Business travel	-Data improvement - Flight related emissions calculated with Economy/Business breakdown	
Employee commuting	- Decrease due to data improvement	
End-of-life treatment of sold products	- Decrease due to data improvement and emission factor	
Franchise	- Emission reduction due to the decrease in the average consumption value in the relevant ministry	
Use of sold products	- Decrease due to data improvement despite increase in the amount of products sold	
Investments	- Decrease due to data improvement	

Performance Indicators

Number and Rate of Newly Hired Employees (Person)	2022		2023		2024	
Total Hired Employees	1035		1222		880	
Women	363	35.1%	330	27.0%	283	32.1%
Men	672	64.9%	892	73.0%	597	67.9%
<30	597		806		571	
30-50	431		414		298	
>50	7		2		11	

Total Number of Employees who Resigned and Resignation Rate	2022		2023		2024	
Total Resigning Employees	1,288		2,088		1,086	
Women	325	9.6%	374	11.0%	280	25.8%
Men	963	6.7%	1,714	12.2%	806	74.2%
<30	303		306		207	
30-50	519		1,121		703	
>50	466		661		176	

Data on Returning to Work and Staying at Work after Parental Leave by Gender	2022	2023	2024
Total Number of Employees Entitled to Parental Leave	1,147	895	930
Women	246	195	202
Men	901	700	728
Total Number of Employees Taking Parental Leave	1,147	895	930
Women	246	195	202
Men	901	700	728
Total Number of Employees Returning to Work After Parental Leave	1,133	895	930
Women	232	195	202
Men	901	700	728
Total Number of Employees Employed for at least 12 Months After Returning from Parental Leave	1,089	875	918
Women	213	183	198
Men	876	692	720
Rate of Return to Work of Employees on Parental Leave (%)			
Women	87.00%	94.00%	98.00%
Men	97.00%	99.00%	99.00%

Note: The data on the page refers to the number of employees of TT, TTNET, TT Mobil and TT Ventures.

	2022		2023		2024	
Number of Employees Subject to Performance Monitoring	Women	Men	Women	Men	Women	Men
	2,688	4,801	2,805	4,882	2,797	4,783
Blue Collar (%)	0.0%	0.5%	0.0%	0.2%	0.0%	0.1%
Expert Group (%)	32.4%	50.7%	33.4%	50.5%	33.9%	50.6%
Executive Group (%)	3.0%	13.3%	3.0%	12.8%	2.9%	12.4%

Hours of Training Received by Employees	2022	2023	2024
Average Training Hours (Hours)*	35.3	25.0	36.7
Total Hours of Training Provided to Employees on Health and Safety Policies and Procedures	22,520	60,471	95,578

*This is calculated by dividing the total training hours received by trainees by the number of active employees.

Training Hours by Position (Hours)	2022	2023	2024
Blue Collar	243,743	220,916	231,569
Expert Group	266,242	178,123	234,252
Executive Group	27,872	14,526	20,637
Senior Level	342	212	16
Total	538,199	413,777	486,474
Training Hours by Gender (Hours)**	2022	2023	2024
Women	98,787	72,900	87,441
Men	439,412	340,878	399,033
Total	538,199	413,777	486,474

* The training types include the total hours of Classroom, Virtual Classroom, and E-learning sessions.

Average Training Hours Received by Employees (Hours)*	2022		2023		2024	
	Women	Men	Women	Men	Women	Men
Blue Collar	20	24.8	7.5	10	7.9	21.1
Expert Group	32.1	46.9	8.1	9.8	12.1	16.9
Executive Group	20.6	22.7	8.1	8	7.7	8.5
Senior Executives	1.3	28.4	24	4.7	0	7.5

*There was a decline in training activities due to the 2023 earthquake.

Performance Indicators

Mandatory Regulatory Training (Hours)*		2022			2023			2024		
		Number of Employees Receiving Training	Total Hours of Training	Average Training Hours	Number of Employees Receiving Training	Total Hours of Training	Average Training Hours	Number of Employees Receiving Training	Total Hours of Training	Average Training Hours
Blue Collar	Women	670	2,968	4.4	937	3,449	8.2	198	1,889	7.6
	Men	9,297	53,566	5.8	17,010	83,718	9.4	8,401	78,527	12.2
Expert Group	Women	2,513	7,656	3	3,296	8,958	8.7	457	3,864	7.7
	Men	3,955	19,600	5	6,390	24,710	9.2	1,761	16,112	8.5
Executive Group	Women	230	260	1.1	195	158	3.1	23	223	7.5
	Men	1,030	2,076	2	949	1,842	8.1	268	2,515	7.6

*The ratio reflects employees who were assigned and completed the mandatory regulatory training.

Training Type*	2022	2023	2024
E-Training on Human Rights Policy (Person)	3,854	12,110	16,984
E-Training on Anti-Bribery and Anti-Corruption Policy (Person)	10,683	12,244	17,729
E-Training on Human Rights Policy (Hours)	370	985	1,500
E-Training on Anti-Bribery and Anti-Corruption Policy (Hours)*	1,247	968	1,085

* Refers to the time spent on screen during the training.

Data on Health and Safety Metrics	2022	2023	2024
Number of Employees Covered by OHS Management System	17,695	16,803	16,657
Percentage of Employees Covered by OHS Management System (%)	100%	100%	100%
Total Number of Accidents	329	291	277
Number of Fatal Accidents	2	0	0
Number of Lost Time Injuries ¹	185	142	127
Total Number of Days Lost Due to Accidents	3,281	1,994	1,783
Rate of Accident Frequency (Speed) ²	6.3	5.7	5.5
Rate of Lost Time Injuries ³	3.5	2.8	2.5
Number of High Severity Accidents	0	0	0
Rate of High Severity Accident Frequency (Rate)	0	0	0
Occupational Diseases	0	0	0

¹ Fatal accidents are excluded.

² Refers to the number of accidents that occurred within 1,000,000 work hours. Accident Frequency Rate = (Number of Accidents × 1,000,000) / Total Work Hours

³ Refers to the number of lost-time injuries that occurred within 1,000,000 work hours. Lost-Time Injury Frequency Rate = (Number of Lost-Time Injuries / Total Work Hours) × 1,000,000

Note: The data on the page refers to the number of employees of TT, TTNET, TT Mobil and TT Ventures.

Average Training Hours Received by Employees on Occupational Health and Safety (Hours)*						
Year	2022		2023		2024	
Employees	Women	Men	Women	Men	Women	Men
Blue Collar	4.4	5.8	8.9	8.8	7.6	12.2
Expert Group	3	5	8.4	8.6	7.7	8.5
Executive Group	1.1	2	0	8.7	7.5	7.6
Senior Executives	1	6.9	0	0	0	7.5

*Regional communication was enhanced, mobile monitoring was encouraged, and manager briefings were prepared.

Data on Supply Chain Metrics	2022	2023	2024
Number of Suppliers Assessed on Environmental and Social Criteria	-	234	352
Number of New Suppliers Included in Supplier Assessment Process	-	369	252
Percentage of New Suppliers Assessed on Environmental Criteria (%)	-	53%	32%
Percentage of Local Suppliers Compared to Total Suppliers (%)	-	-	0.9%
Percentage of Procurement Budget Spent on Suppliers (%)	-	79%	88%

Distribution of the Board of Directors by Gender and Age	2022	2023	2024
Women	0%	0%	0%
Men	100%	100%	100%
<30	0.0%	0.0%	0%
30-50	34.4%	34.4%	22.2%
>50	65.6%	65.6%	77.8%

Number of Employees with Disabilities (Person)	2022	2023	2024
Women	59	63	58
Men	333	329	326

Performance Indicators

Structure of Board	2022		2023		2024	
Board Member Term of Office, years	3		3		3	
Number of Board Meetings	13		14		13	
Average Board Meeting Attendance, %	96.5%		94.5%		85.76%	
Average Attendance at Committee Meetings, %	100%		100%		100%	
Committees	2022		2023		2024	
Audit Committee	Women	Men	Women	Men	Women	Men
<30	-	-	-	-	-	-
30-50	-	1	-	-	-	-
>50	-	1	-	2	-	3
Corporate Governance Committee	Women	Men	Women	Men	Women	Men
<30	-	-	-	-	-	-
30-50	1	1	1	1	1	1
>50	-	1	-	2	-	2
Eary Identification and Management of Risks Committee	Women	Men	Women	Men	Women	Men
<30	-	-	-	-	-	-
30-50	-	2	-	1	-	1
>50	-	1	-	2	-	2
Nomination and Renumeration Committee*	Women	Men	Women	Men	Women	Men
<30	-	-	-	-	-	-
30-50	-	3	-	2	-	1
>50	-	-	-	1	-	2
Sustainability Committee**	Women	Men	Women	Men	Women	Men
<30	-	-	-	-	-	-
30-50	2	3	2	2	2	2
>50	-	5	-	6	-	7

*Prior to 2022, there were two separate committees: the Nomination Committee and the Remuneration Committee.

**As of the end of 2023, the committee had 10 members. This number was updated to 11 in 2024.

Performance Indicators

ECONOMIC PERFORMANCE INDICATORS

Economic Indicators (million TL)	2022	2023	2024
Consolidated Revenue	131,964	144,645	161,651
Return on Equity (ROE) (%)	8.6%	16.7%	5.8%
Total Investments	34,632	37,183	41,464
Total Assets	270,427	281,136	270,257
Net Debt	66,944	57,801	52,030
Net Profit	9,976	23,709	8,456
Total R&D Expenditures	1,490	2,364	2,713
Wages and Benefits Paid to All Employees	22,006	32,176	36,727
Dividends Paid	11,787	0	0
Tax Paid to the Government	1,664	529	368
Total Donations	133	768	1,628
Litigation Expenses	238	626	1,628
Total Remuneration Paid to Board Members and Senior Executives	288	447	498

Corporate Governance Principles Compliance Report

	Company Compliance Status					Explanation
	Yes	Partial	No	Exempted	Not Applicable	
1.1. FACILITATING THE EXERCISE OF SHAREHOLDER RIGHTS						
1.1.2 - Up-to-date information and disclosures which may affect the exercise of shareholder rights are available to investors at the corporate website.	X					
1.2. RIGHT TO OBTAIN AND REVIEW INFORMATION						
1.2.1 - The company ensures the clarity of the General Assembly agenda, and that an item on the agenda does not cover multiple topics	X					
1.3. GENERAL ASSEMBLY						
1.3.2 - The company ensures the clarity of the General Assembly agenda, and that an item on the agenda does not cover multiple topics.	X					
1.3.7 - Insiders with privileged information have informed the board of directors about transactions conducted on their behalf within the scope of the company's activities in order for these transactions to be presented at the General Shareholders' Meeting.					X	Such a situation did not occur.
1.3.8 - Members of the board of directors who are concerned with specific agenda items, auditors, and other related persons, as well as the officers who are responsible for the preparation of the financial statements were present at the General Shareholders' Meeting.	X					
1.3.10 - The agenda of the General Shareholders' Meeting included a separate item detailing the amounts and beneficiaries of all donations and contributions.	X					
1.3.11 - The General Shareholders' Meeting was held open to the public, including the stakeholders, without having the right to speak.			X			There was no participation request to the General Assembly Meeting by the media in fiscal year 2024.
1.4. VOTING RIGHTS						
1.4.1 - There is no restriction preventing shareholders from exercising their shareholder rights.	X					
1.4.2 - The company does not have shares that carry privileged voting rights.		X				There is no privileged voting rights. Group (A), (B) and (C) shareholders has been granted the privilege to nominate candidates to the Board of Directors in Article 8 of the Company's Articles of Association.
1.4.3 - The Articles of Association extend the use of minority rights to those who own less than one twentieth of the outstanding shares, and expand the scope of the minority rights.					X	Such a situation did not occur.
1.5. MINORITY RIGHTS						
1.5.1 - The company pays maximum diligence to the exercise of minority rights.	X					
1.5.2 - The Articles of Association extend the use of minority rights to those who own less than one twentieth of the outstanding shares, and expand the scope of the minority rights.			X			There is no provision in the Articles of Association to be granted minority rights to shareholders who have less than one twentieth of the capital. At the same time, attention is paid to the use of minority rights within the scope of TCC and CMB regulations.

Corporate Governance Principles Compliance Report

	Company Compliance Status					Explanation
	Yes	Partial	No	Exempted	Not Applicable	
1.6. DIVIDEND RIGHT						
1.6.1 - The dividend policy approved by the General Shareholders' Meeting is posted on the company website.	X					
1.6.2 - The dividend distribution policy comprises the minimum information to ensure that the shareholders can have an opinion on the procedure and principles of dividend distributions in the future.	X					
1.6.3 - The reasons for retaining earnings, and their allocations, are stated in the relevant agenda item.	X					
1.6.4 - The board reviewed whether the dividend policy balances the benefits of the shareholders and those of the company.	X					
1.7. TRANSFER OF SHARES						
1.7.1 - There are no restrictions preventing shares from being transferred.		X				Group C Privileged Share refers to 1 Group C share held by Ministry of Finance and Treasury in accordance with Telegraph and Telephone Law No. 406. Without prejudice to Article 6/A of the Articles of Association of the Company, all shares of Türk Telekom except C Group 1 share may be sold. In accordance with Article 6/A.2. of the Company's Articles of Associate, transfer of the shares of Group A shareholder is subject to the veto right of the Group C share. According to Article 6 / A of the Company's Articles of Association, the transfer transaction of registered shares which affects the management control, and registration transaction of such transfer to the share ledger shall not be performed without the affirmative vote of the C Group Privileged Shareholder.
2.1. CORPORATE WEBSITE						
2.1.1 - The company website includes all elements listed in Corporate Governance Principle 2.1.1.	X					
2.1.2 - The shareholding structure (names, privileges, number and ratio of shares, and beneficial owners of more than 5% of the issued share capital) is updated on the website at least every 6 months.	X					
2.1.4 - The company website is prepared in other selected foreign languages, in a way to present exactly the same information with the Turkish content.	X					
2.2. ANNUAL REPORT						
2.2.1 - The board of directors ensures that the annual report represents a true and complete view of the company's activities.	X					
2.2.2 - The annual report includes all elements listed in Corporate Governance Principle 2.2.2.	X					

Corporate Governance Principles Compliance Report

	Company Compliance Status					
	Yes	Partial	No	Exempted	Not Applicable	Explanation
3.1. CORPORATION'S POLICY ON STAKEHOLDERS						
3.1.1 - The rights of the stakeholders are protected pursuant to the relevant regulations, contracts and within the framework of bona fides principles.	X					
3.1.3 - Policies or procedures addressing stakeholders' rights are published on the company's website.	X					
3.1.4 - A whistleblowing programme is in place for reporting legal and ethical issues.	X					
3.1.5 - The company addresses conflicts of interest among stakeholders in a balanced manner.	X					
3.2. SUPPORTING THE PARTICIPATION OF THE STAKEHOLDERS IN THE CORPORATION'S MANAGEMENT						
3.2.1 - The Articles of Association, or the internal regulations (terms of reference/ manuals), regulate the participation of employees in management.		X				In this regard, continuous listening mechanisms such as DNA-What Does Your Experience Tell You? and focus group interviews have been established to ensure the participation of employees in decision-making processes regarding company Human Resources policies, processes and practices, and management participation models for Company employees have been developed with practices such as Business Ethics and Disciplinary Processes, Occupational Health and Safety, Dispute Resolution Board, Inventor Idea System.
3.2.2 - Surveys/other research techniques, consultation, interviews, observation method etc. were conducted to obtain opinions from stakeholders on decisions that significantly affect them.	X					
3.3. HUMAN RESOURCES POLICY						
3.3.1 - The company has adopted an employment policy ensuring equal opportunities, and a succession plan for all key managerial positions.	X					
3.3.2 - Recruitment criteria are documented.	X					
3.3.3 - The company has a policy on human resources development, and organises trainings for employees.	X					
3.3.4 - Meetings have been organised to inform employees on the financial status of the company, remuneration, career planning, education and health.	X					
3.3.5 - Employees, or their representatives, were notified of decisions impacting them. The opinion of the related trade unions was also taken.	X					

Corporate Governance Principles Compliance Report

	Company Compliance Status					
	Yes	Partial	No	Exempted	Not Applicable	Explanation
3.3.6 - Job descriptions and performance criteria have been prepared for all employees, announced to them and taken into account to determine employee remuneration.	X					
3.3.7 - Measures (procedures, trainings, raising awareness, goals, monitoring, complaint mechanisms) have been taken to prevent discrimination, and to protect employees against any physical, mental, and emotional mistreatment.	X					
3.3.8 - The company ensures freedom of association and supports the right for collective bargaining.	X					
3.3.9 - A safe working environment for employees is maintained.	X					
3.4. RELATIONS WITH CUSTOMERS AND SUPPLIERS						
3.4.1 - The company measured its customer satisfaction, and operated to ensure full customer satisfaction.	X					
3.4.2 - Customers are notified of any delays in handling their requests.	X					
3.4.3 - The company complied with the quality standards with respect to its products and services.	X					
3.4.4 - The company has in place adequate controls to protect the confidentiality of sensitive information and business secrets of its customers and suppliers.	X					
3.5. ETHICAL RULES AND SOCIAL RESPONSIBILITY						
3.5.1 - The board of the corporation has adopted a code of ethics, disclosed on the corporate website.	X					
3.5.2 - The company has been mindful of its social responsibility and has adopted measures to prevent corruption and bribery.	X					
4.1. ROLE OF THE BOARD OF DIRECTORS						
4.1.1 - The board of directors has ensured strategy and risks do not threaten the long-term interests of the company, and that effective risk management is in place.	X					
4.1.2 - The agenda and minutes of board meetings indicate that the board of directors discussed and approved strategy, ensured resources were adequately allocated, and monitored company and management performance.	X					

Corporate Governance Principles Compliance Report

	Company Compliance Status					
	Yes	Partial	No	Exempted	Not Applicable	Explanation
4.2. ACTIVITIES OF THE BOARD OF DIRECTORS						
4.2.1 - The board of directors documented its meetings and reported its activities to the shareholders.	X					
4.2.2 - Duties and authorities of the members of the board of directors are disclosed in the annual report.	X					
4.2.3 - The board has ensured the company has an internal control framework adequate for its activities, size and complexity.	X					
4.2.4 - Information on the functioning and effectiveness of the internal control system is provided in the annual report.	X					
4.2.5 - The roles of the Chairman and Chief Executive Officer are separated and defined.	X					
4.2.7 - The board of directors ensures that the Investor Relations department and the corporate governance committee work effectively. The board works closely with them when communicating and settling disputes with shareholders.	X					
4.2.8 - The company has subscribed to a Directors and Officers liability insurance covering more than 25% of the capital.	X					
4.3. STRUCTURE OF THE BOARD OF DIRECTORS						
4.3.9 - The board of directors has approved the policy on its own composition, setting a minimal target of 25% for female directors. The board annually evaluates its composition and nominates directors so as to be compliant with the policy.		X				Our Company has a Board of Directors Women Membership Policy. It is aimed to reach this goal within the next 5 years from the date of publication of the policy, by assigning at least one woman member to the Board of Directors and assigning woman member (s) to the Board of Directors.
4.3.10 - At least one member of the audit committee has 5 years of experience in audit/accounting and finance.	X					
4.4. BOARD MEETING PROCEDURES						
4.4.1 - Each board member attend the majority of the board meetings in person or via an electronic board meeting system	X					
4.4.2 - The board has formally approved a minimum time by which information and documents relevant to the agenda items should be supplied to all board members.	X					
4.4.3 - The opinions of board members that could not attend the meeting, but did submit their opinion in written format, were presented to other members.	X					
4.4.4 - Each member of the board has one vote.	X					
4.4.5 - The board has a charter/written internal rules defining the meeting procedures of the board.	X					

Corporate Governance Principles Compliance Report

	Company Compliance Status					
	Yes	Partial	No	Exempted	Not Applicable	Explanation
4.4.6 - Board minutes document that all items on the agenda are discussed, and board resolutions include director's dissenting opinions if any.	X					
4.4.7 - There are limits to external commitments of board members. Shareholders are informed of board members' external commitments at the General Shareholders' Meeting.		X				There is no restriction for the members of the Board of Directors to assume any other duties outside the Company. The duties of the members of the Board of Directors outside the Company are presented in the annual report and in their resumes published on the website.
4.5. BOARD COMMITTEES						
4.5.5 - Board members serve in only one of the Board's committees.			X			The number of independent members on the Board of Directors does not allow for Board members to serve in only one of the Board's committees. Therefore, some independent members of the Board of Directors are assigned in more than on committee.
4.5.6 - Committees have invited persons to the meetings as deemed necessary to obtain their views.	X					
4.5.7 - If external consultancy services are used, the independence of the provider is stated in the annual report.					X	In fiscal year 2024, the committees have not received any consultancy services hence this subject was not included in the annual report.
4.5.8 - Minutes of all committee meetings are kept and reported to board members.	X					
4.6. FINANCIAL RIGHTS						
4.6.1 - The board of directors has conducted a board performance evaluation to review whether it has discharged all its responsibilities effectively.			X			The performance of the Board of Directors has not been evaluated.
4.6.4 - The company did not extend any loans to its board directors or executives, nor extended their lending period or enhanced the amount of those loans, or improve conditions thereon, and did not extend loans under a personal credit title by third parties or provided guarantees such as surety in favour of them.	X					
4.6.5 - The individual remuneration of board members and executives is disclosed in the annual report.		X				The remuneration of provided to executives are disclosed in aggregated form on annual report and are not disclosed on individual basis.

Corporate Governance Information Form

1. SHAREHOLDERS	
1.1. Facilitating the Exercise of Shareholders Rights	
The number of investor meetings (conference, seminar/etc.) organised by the company during the year	Türk Telekom Investor Relations department participates in various conferences and meetings in Türkiye and abroad every year. In 2024, Türk Telekom held meetings with 280 equity and bond investors from different geographies and considers providing timely, continuous and accurate information to its investors among its top priorities. Türk Telekom Investor Relations participated in investor conferences and non-deal roadshows in 2024, organised a deal roadshow within the scope of the Sustainable Eurobond issuance. It also provided comprehensive information to analysts about the company's financial and operational performance at an event it organised for analysts. Türk Telekom Investor Relations continued to organize teleconferences throughout the year, following the announcement of quarterly financial and operational results, for the Company's senior management to share their assessments for the relevant quarter and for investors and analysts to ask questions to the management. Investor Relations department continued to organise teleconferences following the disclosure of the quarterly financial and operational results in order to share the senior management's views on quarterly operations and to provide investors and analysts the opportunity to ask their questions to the management.
1.2. Right to Obtain and Examine Information	
The number of special audit request(s)	No requests were made for the appointment of a special auditor in the reporting period.
The number of special audit requests that were accepted at the General Shareholders' Meeting	None
1.3. General Assembly	
Link to the PDP announcement that demonstrates the information requested by Principle 1.3.1. (a-d)	https://www.kap.org.tr/en/Bildirim/1284510 https://www.kap.org.tr/en/Bildirim/1295188 https://www.kap.org.tr/en/Bildirim/1299195
Whether the company provides materials for the General Shareholders' Meeting in English and Turkish at the same time	Documents are also shared simultaneously on Public Disclosure Platform (KAP) and on the company's investor relations website in English.
The links to the PDP announcements associated with the transactions that are not approved by the majority of independent directors or by unanimous votes of present board members in the context of Principle 1.3.9	No such transaction took place during the year.
The links to the PDP announcements associated with related party transactions in the context of Article 9 of the Communiqué on Corporate Governance (II-17.1)	No such transaction took place during the year.
The links to the PDP announcements associated with common and continuous transactions in the context of Article 10 of the Communiqué on Corporate Governance (II-17.1)	https://www.kap.org.tr/en/Bildirim/1355105
The name of the section on the corporate website that demonstrates the donation policy of the company	https://www.ttyatirimciiliskileri.com.tr/en-us/corporate-governance/pages/corporate-governance-policies https://www.ttyatirimciiliskileri.com.tr/media/pl5nrfuj/donation-policy.pdf
The relevant link to the PDP with minute of the General Shareholders' Meeting where the donation policy has been approved	https://www.kap.org.tr/en/Bildirim/1014683 https://www.kap.org.tr/en/Bildirim/1014708
The number of the provisions of the articles of association that discuss the participation of stakeholders to the General Shareholders' Meeting	There is no such provision in the articles of association.
Identified stakeholder groups that participated in the General Shareholders' Meeting, if any	There was no participation in General Assemblies held in 2024 except by shareholders.

Corporate Governance Information Form

1.4. Voting Rights	
Whether the shares of the company have differential voting rights	No
In case that there are voting privileges, indicate the owner and percentage of the voting majority of shares.	There is no differential voting rights. Group (A), (B) and (C) shareholders are granted the privilege to nominate candidates for the Board of Directors in Article 8 of the company's Articles of Association.
The percentage of ownership of the largest shareholder	61.68% (Türkiye Wealth Fund holds 1.68% of the publicly traded shares.)
1.5. Minority Rights	
Whether the scope of minority rights enlarged (in terms of content or the ratio) in the articles of the association	No
If yes, specify the relevant provision of the articles of association.	There is no provision in the Articles of Association to grant minority rights to shareholders who have less than one twentieth of the capital. However, compliance with the use of minority rights within the scope of TTK and CMB regulations is ensured.
1.6. Dividend Right	
The name of the section on the corporate website that describes the dividend distribution policy	Corporate Governance Policies https://www.ttyatirimciiliskileri.com.tr/en-us/corporate-governance/pages/corporate-governance-policies https://www.ttyatirimciiliskileri.com.tr/media/awuc5ih0/dividend-policy.pdf
Minutes of the relevant agenda item in case the board of directors proposed to the general assembly not to distribute dividends, the reason for such proposal and information as to use of the dividend.	Board of Director's Resolution; Türk Telekom, the leading integrated telecommunications company, continues its activities by prioritising its strategic goals and investments in order to sustain its technological leadership while maintaining a healthy liquidity and investment balance, and a strong balance sheet. Our Board of Directors resolved to propose at the 2023 Ordinary General Assembly that Türk Telekom pays no dividend out of 2023 earnings. In the decision, our Company's debt repayment plans, liquidity and investment requirements, as well as the need to be cautious in a year when macroeconomic balancing will be experienced, were taken into consideration. General Assembly Meeting Minutes It is seen that the above mentioned shareholders proposed the Company's Board of Director's Resolution dated 30.04.2023 and numbered 37 regarding the profit distribution shall be approved. 1 -The Company's net profit calculated according to the independently audited consolidated financial tables prepared in accordance with the provisions of "Capital Markets Board (CMB) Communique About Financial Reporting in Capital Markets No. II-14.1" is TL 16,421,552,000 for the fiscal year of 2023, 2- Pursuant to the CMB Communique on Dividends No: II-19.1, the profit after tax amount of TL 16,421,552,000 shall be the base amount for dividend distribution, 3- The Company is not required to take any reserves for 2023 as per the Article 519 of Turkish Commercial Code because it has already reached the general legal reserve limit, Accordingly, the Company is allowed to make a proposal, subject to the provisions of its Articles of Association, that the net profit amounting to TL 16,421,552,000 which is based on the independently audited consolidated financial statements, shall be recorded as extraordinary reserves. The Chairman put the proposal to vote, regarding the approval of the decision of the Board of Directors of the Company, dated 30.04.2024 Nr. 37, which was submitted for the examination of the shareholders in the company's website www.ttyatirimciiliskileri.com.tr, on the Public Disclosure Platform, EGAS and in the files distributed to physically attended shareholders in the meeting. Chairman put the proposal of the board of directors to a vote accordingly. As a result of the voting, the abovementioned Proposal was approved by a majority of 4,550 NEGATIVE and 3,112,659,319 AFFIRMATIVE votes.
PDP link to the related general shareholder meeting minutes in case the board of directors proposed to the general assembly not to distribute dividends	https://www.kap.org.tr/en/Bildirim/1295188

Corporate Governance Information Form

General Assembly Meetings									
General Meeting Date	The number of information requests received by the company regarding the clarification of the agenda of the General Shareholders' Meeting	Shareholder participation rate to the General Shareholders' Meeting	Percentage of shares directly present at the GSM	Percentage of shares represented by proxy	Specify the name of the page of the corporate website that contains the General Shareholders' Meeting minutes, and also indicates for each resolution the voting levels for or against	Specify the name of the page of the corporate website that contains all questions asked in the general assembly meeting and all responses to them	The number of the relevant item or paragraph of General Shareholders' Meeting minutes in relation to related party transactions	The number of declarations by insiders received by the board of directors	The link to the related PDP general shareholder meeting notification
05.06.2024	3	89.9%	0.0003%	88.9%	Corporate Governance/ General Assembly Meeting Information	Corporate Governance/ General Assembly Meeting Information			https://www.kap.org.tr/en/Bildirim/1295188

2. DISCLOSURE AND TRANSPARENCY

2.1. Corporate Website

Specify the name of the sections of the website providing the information requested by the Principle 2.1.1.

<https://www.ttyatirimciiliskileri.com.tr/en-us/pages/home-page>

If applicable, specify the name of the sections of the website providing the list of shareholders (ultimate beneficiaries) who directly or indirectly own more than 5% of the shares.

Türk Telekom Group -Ownership Structure, Announcements and Disclosures Corporate Governance- Board of Directors, Committees, Senior Management, Insiders with Administrative Responsibilities, Corporate Governance Compliance Report, Corporate Governance Rating, General Assembly Meeting Information, Articles of Association and Trade Registry Information, Internal Audit and Risk Management, Related Party Transactions, Code of Ethics, Policies, Independent Auditor

<https://www.ttyatirimciiliskileri.com.tr/en-us/turk-telekom-group/investing-in-turk-telekom/pages/ownership-structure>

List of languages for which the website is available

<https://www.ttyatirimciiliskileri.com.tr/media/imupesmv/hissedar-yapisi-en.pdf>

Turkish, English

2.2. Annual Report

The page numbers and/or name of the sections in the Annual Report that demonstrate the information requested by principle 2.2.2.

a) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on the duties of the members of the board of directors and executives conducted out of the company and declarations on independence of board members

Corporate Governance Principles Compliance Report section

b) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on committees formed within the board structure

Corporate Governance Principles Compliance Report section

c) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on the number of board meetings in a year and the attendance of the members to these meetings

Corporate Governance Principles Compliance Report section

ç) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on amendments in the legislation which may significantly affect the activities of the corporation

There was no legislative amendments that could significantly affect the Company's operations in 2024.

d) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on significant lawsuits filed against the corporation and the possible results thereof

Consolidated Independent Audit Report/Commitment and Obligations

e) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on the conflicts of interest of the corporation among the institutions that it purchases services on matters such as investment consulting and rating and the measures taken by the corporation in order to avoid from these conflicts of interest

Corporate Governance Principles Compliance Report Section/Other information according to the legislation

f) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on the cross ownership subsidiaries that the direct contribution to the capital exceeds 5%

Capital and Shareholder Structure section

g) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on social rights and professional training of the employees and activities of corporate social responsibility in respect of the corporate activities that arises social and environmental results

Corporate Governance Principles Compliance Report and 2023 Integrated Annual Report, sections titled Social Capital
<https://www.ttyatirimciiliskileri.com.tr/en-us/socially-responsible-investing/pages/sustainability-reports>

Corporate Governance Information Form

3. STAKEHOLDERS	
3.1. Corporation's Policy on Stakeholders	
The name of the section on the corporate website that demonstrates the employee remedy or severance policy	https://www.ttyatirimciiliskileri.com.tr/en-us/corporate-governance/pages/corporate-governance-policies https://www.ttyatirimciiliskileri.com.tr/media/u1jd4zif/compensation-policy.pdf
The number of definitive convictions the company was subject to in relation to breach of employee rights	0
The position of the person responsible for the alert mechanism (i.e. whistleblowing mechanism)	Business Ethics Committee
The contact detail of the company alert mechanism	etik@turktelekom.com.tr https://www.ttyatirimciiliskileri.com.tr/en-us/corporate-governance/pages/corporate-governance-committee-communication-form
3.2. Supporting the Participation of the Stakeholders in the Corporation's Management	
Name of the section on the corporate website that demonstrates the internal regulation addressing the participation of employees on management bodies	Corporate Governance Principles Compliance Report Section
Corporate bodies where employees are actually represented	At Türk Telekom, employees are represented through Occupational Health and Safety Boards and various surveys, research and individual notifications conducted by Human Resources. 11.11.2024, the judicial process between the unions regarding the determination of the labor union authorized to conclude collective bargaining agreements at Türk Telekom is resulted in an agreement. The negotiations for the Collective Bargaining Agreement between our company and Haber-İş Union for the 15th period which commenced on July 2, 2024, have concluded in an agreement. The Collective Bargaining Agreement covering approximately 8,800 of our employees will remain effective until 28.02.2026. Accordingly, it has been decided for related employees; - The monthly gross wages they receive on 31.08.2024 will be raised by 36.50% effective from 01.09.2024, - For those who have served for more than one year in our company another 1% for every 3 years of service (limited to 5%) will be added to the rate of increase. - During the wage increase periods in March and September 2025, the rate of increase will be determined as the six-month inflation with a welfare share of 15% of that rate added on top.
3.3. Human Resources Policy	
The role of the board on developing and ensuring that the company has a succession plan for the key management positions	https://www.ttyatirimciiliskileri.com.tr/en-us/socially-responsible-investing/pages/human-rights-policy https://www.ttyatirimciiliskileri.com.tr/en-us/socially-responsible-investing/pages/human-resources-policy Human Resources Policy In cases for executive position change might lead to disruptions in company management, backup plans are prepared for the determination of the new managers to be appointed.

Corporate Governance Information Form

The name of the section on the corporate website that demonstrates the human resource policy covering equal opportunities and hiring principles. Also provide a summary of relevant parts of the human resource policy.	https://www.ttyatirimciiliskileri.com.tr/en-us/socially-responsible-investing/pages/human-rights-policy https://www.ttyatirimciiliskileri.com.tr/en-us/socially-responsible-investing/pages/human-resources-policy Employment Policy Türk Telekom aims to recruit its employees on long term basis as a principal to provide high quality and economic services with regard to technological developments, financial and economic conditions and sectoral changes in its field of activity. Continuous success of Türk Telekom depends on the ab of its employees to adapt rapidly and efficiently to the changing conditions of the sector, as well as their flexibility this respect. Our employees via their superior skills, competence and experience help the Company to become one of the leading companies in the world. Türk Telekom supports on-thejob training by programmes carried in cooperation with regulatory and supervisory agencies a as the universities and provides employment opportunity within this framework. Our company asserts its claim of being the most preferred company to work for by sharing pride of being a Türk Telekom employee with young talents from universities and professionals outside the company. Recruitment criteria are determined and documented in written form and that criteria should be followed. Türk Telekom provides equal recruitment and career planning opportunity to its applicants. Diversity Türk Telekom values diversity and considers this is an asset, and strives to make its employees feel like a part of the Company. Accordingly, Türk Telekom is committed to equal opportunity, and takes into account qualifications, performance, skills and experiences of its employees for recruitment, placement, development, training, compensation, promotion, and resignation from Company. Is aware that diversity in its labour contributing achievement of the Company targets, and strives to rec candidates with diverse backgrounds and experience, an employ them for a long term. Fulfils its legal obligations relation to employment of people with disabilities, and disadvantages.
Whether the company provides an employee stock ownership programme	There isn't an employee stock ownership programme
The name of the section on the corporate website that demonstrates the human resource policy covering discrimination and mistreatments and the measures to prevent them. Also provide a summary of relevant parts of the human resource policy.	https://www.ttyatirimciiliskileri.com.tr/en-us/socially-responsible-investing/pages/human-rights-policy Discrimination and Harassment at Türk Telekom; No one is discriminated on grounds of age, language, race, ethnicity, nationality, health, disability status, gender, marital status, religion and sect, political opinions, philosophical beliefs and faith. Discriminatory and unfair conducts are not tolerated. Employees are provided with a working environment, free from all kinds of ill-treatment, mobbing and harassment.
The number of definitive convictions the company is subject to in relation to health and safety measures	0
3.5. Ethical Rules and Social Responsibility	
The name of the section on the corporate website that demonstrates the code of ethics	https://www.ttyatirimciiliskileri.com.tr/en-us/corporate-governance/pages/corporate-governance-policies https://www.ttyatirimciiliskileri.com.tr/media/h3rq0xg/code-of-ethics.pdf
The name of the section on the company website that demonstrates the corporate social responsibility report. If such a report does not exist, provide the information about any measures taken on environmental, social and corporate governance issues.	https://www.ttyatirimciiliskileri.com.tr/en-us/socially-responsible-investing/pages/sustainability https://www.ttyatirimciiliskileri.com.tr/en-us/socially-responsible-investing/pages/corporate-social-responsibility
Any measures combating any kind of corruption including embezzlement and bribery	https://www.ttyatirimciiliskileri.com.tr/en-us/socially-responsible-investing/pages/policies https://www.ttyatirimciiliskileri.com.tr/en-us/socially-responsible-investing/pages/anti-bribery-and-anti-corruption-policy

 Corporate Governance Information Form

4. BOARD OF DIRECTORS-I	
4.2. Activity of the Board of Directors	
Date of the last board evaluation conducted	-
Whether the board evaluation was externally facilitated	No
Whether all board members released from their duties at the GSM	Yes
Name(s) of the board member(s) with specific delegated duties and authorities, and descriptions of such duties	Dr İsmail İlhan HATİPOĞLU, Chairman of the Board of Directors nominated by Group A Shareholder, Ümüt ÖNAL, General Manager and Ümüt ÖNAL, Board Member nominated by Group A Shareholder and Dr Ömer Fatih SAYAN, Deputy Chairman of the Board of Directors representing one Group C Privileged Share, jointly represents and binds our Company in the broadest manner in all matters.
Number of reports presented by internal auditors to the audit committee or any relevant committee to the board	Number of reports submitted to the Committee and Board of Directors is 5.
Specify the name of the section or page number of the annual report that provides the summary of the review of the effectiveness of internal controls	Assessments of the Board of Directors Section
Name of the Chairman	Dr. İsmail İlhan Hatipoğlu
Name of the CEO	Ümit Önal
If the CEO and Chair functions are combined: provide the link to the relevant PDP announcement providing the rationale for such combined roles	Not the same person.
Link to the PDP notification stating that any damage that may be caused by the members of the board of directors during the discharge of their duties is insured for an amount exceeding 25% of the company's capital	https://www.kap.org.tr/en/Bildirim/1156203
The name of the section on the corporate website that demonstrates current diversity policy targeting women directors	https://www.ttyatirimciiliskileri.com.tr/en-us/corporate-governance/pages/corporate-governance-policies https://www.ttyatirimciiliskileri.com.tr/media/jk4hizj2/women-board-membership-policy.pdf
The number and ratio of female directors within the Board of Directors	0

Composition of Board of Directors (Summary)							
Name, Surname of Board Member	Whether Executive Director or Not	Whether Independent Director or Not	The First Election Date to Board	Link to PDP Notification That Includes the Independency Declaration	Whether the Independent Director Considered by the Nomination Committee	Whether She/He is the Director Who Ceased to Satisfy the Independence or Not	Whether the Director Has at least 5 Years' Experience on Audit, Accounting and/or Finance or Not
Dr. İsmail İlhan Hatipoğlu	Non-executive	Not independent director	05.06.2024	-	-	No	No
Dr. Ömer Fatih Sayan	Non-executive	Not independent director.	04.09.2018	-	-	No	No
Yiğit Bulut	Non-executive	Independent director	06.05.2014	https://kap.org.tr/en/Bildirim/358251	Considered.	No	Yes
Ümit Önal	Executive	Not independent director	31.03.2022	-	-	No	No
Dr. Yunus Arıncı	Non-executive	Not independent director	05.06.2024	-	-	No	Yes
Deniz Yılmaz	Non-executive	Not independent director	09.08.2023	-	-	No	Yes
Enver İskurt	Non-executive	Independent director	31.03.2022	https://kap.org.tr/en/Bildirim/1014683	Considered.	No	Yes
Selim Dursun	Non-executive	Independent director	04.09.2018	https://kap.org.tr/en/Bildirim/708083	Considered.	No	No
Mehmet Reşat Bahçeevli	Non-executive	Not independent director	05.06.2024	-	-	No	No

 Corporate Governance Information Form

4. Board of Directors-II	
4.4. Meeting Procedures of the Board of Directors	
Number of physical or electronic board meetings in the reporting period	13
Director average attendance rate at board meetings	85.76%
Whether the board uses an electronic portal to support its work or not	No
Number of minimum days ahead of the board meeting to provide information to directors, as per the board charter	10 days
The name of the section on the corporate website that demonstrates information about the board charter	Article 12 of the Company's Articles of Association. https://www.ttyatirimciiliskileri.com.tr/media/4ulbh4i1/articles_of_association_.pdf http://www.ttyatirimciiliskileri.com.tr/en-us/corporate-governance/pages/articles-of-association-trade-registry-information.aspx
Number of maximum external commitments for board members as per the policy covering the number of external duties held by directors	-
4.5. Board Committees-II	
Page numbers or section names of the annual report where information about the board committees are presented	Board of Directors' Committees and Corporate Governance Principles Compliance Report Section
Link(s) to the PDP announcement(s) with the board committee charters	Audit Committee: https://www.kap.org.tr/en/Bildirim/659174 Nomination and Remuneration Committee: https://www.kap.org.tr/en/Bildirim/1038148 Early Identification and Management of Risks Committee https://www.kap.org.tr/en/Bildirim/304033 Corporate Governance Committee: https://www.kap.org.tr/en/Bildirim/741628

Composition of Board Committees -I				
Names of the Board Committees	Name of Committees Defined as "Other" in the First Column	Name-Surname of Committee Members	Whether Committee Chair or Not	Whether Board Member or Not
Corporate Governance Committee		Enver İskurt	Yes	Board member
Corporate Governance Committee		Selim Dursun	No	Board member
Corporate Governance Committee		Deniz Yılmaz	No	Board member
Corporate Governance Committee		Gülşen Ayaz	No	Not board member
Audit Committee		Yiğit Bulut	Yes	Board member
Audit Committee		Selim Dursun	No	Board member
Audit Committee		Enver İşkurt	No	Board member
Early Identification and Management of Risks Committee		Yiğit Bulut	Yes	Board member
Early Identification and Management of Risks Committee		Dr. İsmail İlhan Hatipoğlu	No	Chairman of the Board of Directors
Early Identification and Management of Risks Committee		Dr. Ömer Fatih Sayan	No	Vice Chairman of the Board of Directors
Nomination and Remuneration Committee		Yiğit Bulut	Yes	Board member
Nomination and Remuneration Committee		Dr. Ömer Fatih Sayan	No	Vice Chairman of the Board of Directors
Nomination and Remuneration Committee		Ümit Önal	No	Board member

Corporate Governance Information Form

4. Board of Directors-III	
4.5. Board Committees-II	
Specify where the activities of the audit committee are presented in your annual report or website (Page number or section name in the annual report/website)	Annual Report / Corporate Governance Principles Compliance Report Section https://www.ttyatirimciiliskileri.com.tr/en-us/corporate-governance/pages/audit-committee
Specify where the activities of the corporate governance committee are presented in your annual report or website (Page number or section name in the annual report/website)	Annual Report / Corporate Governance Principles Compliance Report Section https://www.ttyatirimciiliskileri.com.tr/en-us/corporate-governance/pages/corporate-governance-committee
Specify where the activities of the nomination committee are presented in your annual report or website (Page number or section name in the annual report/website)	Annual Report / Corporate Governance Principles Compliance Report Section https://www.ttyatirimciiliskileri.com.tr/en-us/corporate-governance/pages/nomination-committee
Specify where the activities of the early detection of risk committee are presented in your annual report or website (Page number or section name in the annual report/website)	Annual Report / Corporate Governance Principles Compliance Report Section https://www.ttyatirimciiliskileri.com.tr/en-us/corporate-governance/pages/early-identification-and-management-of-risks-and-committe
Specify where the activities of the remuneration committee are presented in your annual report or website (Page number or section name in the annual report/website)	Annual Report / Corporate Governance Principles Compliance Report Section https://www.ttyatirimciiliskileri.com.tr/en-us/corporate-governance/pages/nomination-committee
4.6. Financial Right Provided to the Members of Board of Directors and the Senior Executives	
Specify where the operational and financial targets and their achievement are presented in your annual report (Page number or section name in the annual report)	Annual Report / Corporate Governance Principles Report Section
Specify the section of website where remuneration policy for executive and non-executive directors are presented.	“Policies” section under the heading “Corporate Governance” on the Company’s website at http://www.ttyatirimciiliskileri.com.tr https://www.ttyatirimciiliskileri.com.tr/media/bf1go0g5/remuneration_policy.pdf
Specify where the individual remuneration for board members and senior executives are presented in your annual report (Page number or section name in the annual report)	Annual Report / Corporate Governance Principles Report Section ‘Financial Right Provided to the Members of Board of Directors to the Senior Executives’

Composition of Board Committees -II					
Names of the Board Committees	Name of committees defined as "Other" in the first column	The Percentage of Non-executive Directors	The Percentage of Independent Directors in the Committee	The Number of Meetings Held in Person	The Number of Reports on Its Activities Submitted to the Board
Audit Committee		100%	100%	5	5
Corporate Governance Committee		75%	50%	2	1
Early Identification and Management of Risks Committee		100%	33%	5	0
Nomination and Remuneration Committee		67%	33%	1	3



Sustainability Principles Compliance Report

	Company Compliance Status				Explanation	Report Information on Publicly Disclosed Information (Page number, menu name on the website)
	Yes	Partial	No	Not Applicable		
Sustainability Compliance Report						
A. GENERAL PRINCIPLES						
A1. Strategy, Policy and Goals						
A1.1. The prioritised environmental, social and corporate governance (ESG) issues, risks and opportunities have been determined by the Company's Board of Directors.	X				Türk Telekom requires senior management's participation in reaching its goal of incorporating environmental, social and economic factors in Company activities and decision-making mechanisms along with corporate governance principles, and effectively managing the risks associated with these factors.	https://www.ttyatirimciiliskileri.com.tr/en-us/corporate-governance/pages/sustainability-policy
A1.1. The ESG policies (Environmental Policy, Energy Policy, Human Rights and Employee Policy etc.) have been created and disclosed to the public by the Company's Board of Directors.	X				Human Rights Policy, Human Resources Policy, Anti-Bribery and Anti-Corruption Policy, Information Safety Policy, Procurement Policy, Integrated Management System Policy, Disclosure Policy, Dividend Policy, Remuneration Policy, Board of Directors Women Membership Policy, Donation Policy, Compensation Policy, Sustainability Policy, Environmental Policy, Code of Ethics Investor Relations Web Site-Corporate Governance Policies https://www.ttyatirimciiliskileri.com.tr/en-us/corporate-governance/pages/corporate-governance-policies	Investor Relations Web Site Sustainability-Policy (https://www.ttyatirimciiliskileri.com.tr/en-us/corporate-governance/pages/sustainability-policy) Investor Relations Web Site-Corporate Governance Policies (https://www.ttyatirimciiliskileri.com.tr/en-us/corporate-governance/pages/corporate-governance-policies)
A1.2. The short and long-term targets set within the scope of ESG policies have been disclosed to the public.	X				The Türk Telekom Group's Carbon Emission Reduction Commitment has been shared with the public through the Public Disclosure Platform. There is also detailed information about our targets in the 2024 Integrated Annual Report.	https://www.kap.org.tr/en/Bildirim/1257319 , 2024 Integrated Annual Report, Our Sustainability Governance and Focus Areas which Shape the Future, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf
A2. Implementation/Monitoring						
A2.1. The responsible committees and/or business units for the implementation of ESG policies and the senior officials related to ESG issues in the Company and their duties have been identified and disclosed to the public.	X				It is shared in the Sustainability Committee Working Principles.	https://www.ttyatirimciiliskileri.com.tr/en-us/corporate-governance/pages/sustainability-committee
A2.1. The activities carried out within the scope of policies by the responsible committee and/or unit have been reported to the Board of Directors at least once a year.	X				The business units responsible for policies have been identified and reporting is made when necessary within the scope of their duties.	https://www.ttyatirimciiliskileri.com.tr/media/o43h3egm/turk-telekom-sustainability-policy.pdf
A2.2. In line with the ESG targets, the implementation and action plans have been formed and disclosed to the public.	X				It was disclosed to the public through Public Disclosure Platform and 2024 Integrated Annual Report.	https://www.kap.org.tr/en/Bildirim/1257319 , 2024 Integrated Annual Report, Our Sustainability Governance and Focus Areas which Shape the Future, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf
A2.3. The Key ESG Performance Indicators (KPI) and the level of reaching these indicators have been disclosed to the public on yearly basis.	X				In the 2024 Integrated Annual Report, the relevant KPIs are explained under the headings of Our Focus Areas.	2024 Integrated Annual Report, Our Sustainability Governance and Focus Areas which Shape the Future, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf
A2.4. The activities for improving the sustainability performance of the business processes or products and services have been disclosed to the public.	X				In the 2024 Integrated Annual Report, activities to improve the sustainability performance of business processes or products and services are disclosed to the public.	https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf

Sustainability Principles Compliance Report

	Company Compliance Status				Explanation	Report Information on Publicly Disclosed Information (Page number, menu name on the website)
	Yes	Partial	No	Not Applicable		
A3. Reporting						
A3.1. The information about the sustainability performance, targets and actions have been given in annual reports of the Company an understandable, accurate and sufficient manner.	X				It was disclosed to the public through 2024 Integrated Annual Report.	https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf
A3.2. The information about activities which are related to the United Nations (UN) 2030 Sustainable Development Goals have been disclosed to the public.	X				With SDG Index in the Integrated Annual Report, information on which of the United Nations (UN) 2030 Sustainable Development Goals our operations are related to is disclosed to the public.	2024 Integrated Annual Report, Our Value Creation Model, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf
A3.3. The lawsuits filed and/or concluded against the Company about ESG issues which are material in terms of ESG policies and/or will significantly affect the Company's activities, have been disclosed to the public.	X				It has been disclosed to the public that Türk Telekom did not have any environmental accidents reported or accrued environmental fines in 2024. There is also no ESG-related lawsuits.	2023 Integrated Annual Report, p.92 , https://www.ttyatirimciiliskileri.com.tr/media/dgybz00h/turk-telekom-2023-integrated-annual-report.pdf
A4. Verification						
A4.1. The Company's Key ESG Performance metrics have been verified by an independent third party and publicly disclosed.	X				A third-party independent auditor's opinion was obtained for the Group Carbon Inventory presented through the 2024 Integrated Annual Report.	Independent Assurance Statement 2024 https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/independent-assurance-statement-2024_xdReulnE345_20250107.pdf
B. ENVIRONMENTAL PRINCIPLES						
B1. The policies and practices, action plans, environmental management systems (known by the ISO 14001 standard) and programs have been disclosed.	X				Türk Telekom operates within the scope of ISO 14001 Environmental Management System and ISO 45001 Occupational Health and Safety Management System. It is included in the Integrated Management System Policy.	https://www.ttyatirimciiliskileri.com.tr/en-us/socially-responsible-investing/pages/integrated-management-system-policy
B2. The environmental reports prepared to provide information on environmental management have been disclosed to the public which is including the scope, reporting period, reporting date and limitations about the reporting conditions.	X				It was disclosed to the public through 2024 Integrated Annual Report.	2024 Integrated Annual Report, About the Report, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf
B4. The environmental targets within the scope of performance incentive systems which included in the rewarding criteria have been disclosed to the public on the basis of stakeholders (such as members of the Board of Directors, managers and employees).	X				It was disclosed to the public via CDP Questionnaire.	https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/cdp-2024_xdReulnE345_20250107.pdf
B5. How the prioritised environmental issues have been integrated into business objectives and strategies has been disclosed.	X				It was disclosed to the public through 2024 Integrated Annual Report.	2024 Integrated Annual Report , Material Topics, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf
B7. The way of how environmental issues has been managed and integrated into business objectives and strategies throughout the Company's value chain, including the operational process, suppliers and customers has been disclosed.	X				It is explained in 2024 Integrated Annual Report and Procurement Policy.	2024 Integrated Annual Report , Supply Chain Sustainability, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf https://www.ttyatirimciiliskileri.com.tr/en-us/socially-responsible-investing/pages/procurement-policy
B8. Whether the Company have been involved to environmental related organizations and non-governmental organizations' policy making processes and collaborations with these organizations has been disclosed.	X				It was disclosed to the public through 2024 Integrated Annual Report.	2024 Integrated Annual Report , Memberships, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf

Sustainability Principles Compliance Report

	Company Compliance Status				Explanation	Report Information on Publicly Disclosed Information (Page number, menu name on the website)
	Yes	Partial	No	Not Applicable		
B9. In the light of environmental indicators (Greenhouse gas emissions (Scope-1 (Direct), Scope-2 (Energy indirect), Scope-3 (Other indirect), air quality, energy management, water and wastewater management, waste management, biodiversity impacts)), information on environmental impacts is periodically disclosed to the public in a comparable manner.	X				It was disclosed to the public through CDP Questionnaire and 2024 Integrated Annual Report.	2024 Integrated Annual Report, Environmental Performance Indicators, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/cdp-2024_xdReulnE345_20250107.pdf
B10. Details of the standard, protocol, methodology, and baseline year used to collect and calculate data has been disclosed.	X				It was disclosed to the public through CDP Questionnaire and 2024 Integrated Annual Report.	2024 Integrated Annual Report, Environmental Performance Indicators, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/cdp-2024_xdReulnE345_20250107.pdf
B11. The increase or decrease in Company's environmental indicators as of the reporting year has been comparatively disclosed with previous years.	X				It was disclosed to the public through CDP Questionnaire and 2024 Integrated Annual Report.	2024 Integrated Annual Report, Environmental Performance Indicators, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/cdp-2024_xdReulnE345_20250107.pdf
B12. The short and long-term targets for reducing the environmental impacts have been determined and the progress compared to previous years' targets has been disclosed.	X				In the 2024 Integrated Annual Report, short- and long-term targets have been set to reduce environmental impacts, and these targets and progress against the targets set in previous years are disclosed to the public. In addition, Türk Telekom Group's Carbon Emission Reduction Commitment was disclosed on the Public Disclosure Platform.	2024 Integrated Annual Report, Environmental Performance Indicators, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf https://www.kap.org.tr/en/Bildirim/1257319
B13. A strategy to combat the climate crisis has been created and the planned actions have been publicly disclosed.	X				It was disclosed to the public through 2024 Integrated Annual Report.	2024 Integrated Annual Report , Climate Change Action and Emissions Management, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf
B14. The programs/procedures to prevent or minimize the potential negative impact of products and/or services on the environment have been established and disclosed.	X				It was disclosed to the public through 2024 Integrated Annual Report.	2024 Integrated Annual Report , Energy Management, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf
B14. The actions to reduce greenhouse gas emissions of third parties (suppliers, subcontractors, dealers, etc.) have been carried out and disclosed.		X			Our efforts to monitor supplier activities have started. In the coming period, management mechanisms will be established for emission monitoring of products during the procurement phase.	
B15. The environmental benefits/gains and cost savings of initiatives/projects that aims reducing environmental impacts have been disclosed.	X				Through the CDP Questionnaire, environmental benefits, profits and cost savings provided by initiatives and projects aimed at reducing environmental impacts are presented.	https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/cdp-2024_xdReulnE345_20250107.pdf
B16. The data related to energy consumption (natural gas, diesel, gasoline, LPG, coal, electricity, heating, cooling, etc.) has been disclosed as Scope-1 and Scope-2.	X				It was disclosed to the public through CDP Questionnaire and 2024 Integrated Annual Report.	2024 Integrated Annual Report, Environmental Performance Indicators, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/cdp-2024_xdReulnE345_20250107.pdf

 Sustainability Principles Compliance Report

	Company Compliance Status				Explanation	Report Information on Publicly Disclosed Information (Page number, menu name on the website)
	Yes	Partial	No	Not Applicable		
B17. The information related to production of electricity, heat, steam and cooling as of the reporting year has been disclosed.	X				It was disclosed to the public through CDP Questionnaire and 2024 Integrated Annual Report.	"2024 Integrated Annual Report, Environmental Performance Indicators, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/cdp-2024_xdReulnE345_20250107.pdf
B18. The studies related to increase the use of renewable energy and transition to zero/low carbon electricity have been conducted and disclosed.	X				It was disclosed to the public through CDP Questionnaire and 2024 Integrated Annual Report.	2024 Integrated Annual Report, Energy Management, Environmental Performance Indicators, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/cdp-2024_xdReulnE345_20250107.pdf
B19. The renewable energy production and usage data has been publicly disclosed.	X				It was disclosed to the public through CDP Questionnaire and 2024 Integrated Annual Report.	"2024 Integrated Annual Report, Energy Management, Environmental Performance Indicators, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/cdp-2024_xdReulnE345_20250107.pdf
B20. The Company conducted projects about energy efficiency and the amount of reduction on energy consumption and emission achieved through these projects have been disclosed.	X				It was disclosed to the public through CDP Questionnaire and 2024 Integrated Annual Report.	"2024 Integrated Annual Report, Energy Management, Environmental Performance Indicators, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/cdp-2024_xdReulnE345_20250107.pdf
B21. The water consumption, the amount, procedures and sources of recycled and discharged water from underground or above ground (if any), have been disclosed.	X				It was disclosed to the public through 2024 Integrated Annual Report.	2024 Integrated Annual Report, Environmental Performance Indicators, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/cdp-2024_xdReulnE345_20250107.pdf
B22. The information related to whether Company's operations or activities are included in any carbon pricing system (Emissions Trading System, Cap & Trade or Carbon Tax).				X	The Company's sector is not among the priority sectors.	
B23. The information related to accumulated or purchased carbon credits within the reporting period has been disclosed.			X		" No study on carbon credit has been carried out."	
B24. If carbon pricing is applied within the Company, the details have been disclosed.				X	The Company's sector is not among the priority sectors.	
B25. The platforms where the Company discloses its environmental information have been disclosed.	X				It is available on the Türk Telekom Investor Relations website.	https://www.ttyatirimciiliskileri.com.tr/en-us/socially-responsible-investing/pages/sustainability

Sustainability Principles Compliance Report

	Company Compliance Status					
	Yes	Partial	No	Not Applicable	Explanation	Report Information on Publicly Disclosed Information (Page number, menu name on the website)
C. SOCIAL PRINCIPLES						
C1. Human Rights and Employee Rights						
C1.1. The Institutional Human Rights and Employee Rights Policy has been established in the light of the Universal Declaration of Human Rights, ILO Conventions ratified by Turkey and other relevant legislation. The policy and the officials that responsible for the implementation of it have been determined and disclosed.	X				The policy on Human Rights and the processes for its implementation have been disclosed to the public.	https://www.ttyatirimciiliskileri.com.tr/media/u4sbgcvi/human-rights-policy-20200529.pdf
C1.2. Considering the effects of supply and value chain, fair workforce, improvement of labour standards, women's employment and inclusion issues (gender, race, religion, language, marital status, ethnic identity, sexual orientation, gender identity, family responsibilities, union activities, political opinion, disability, social and cultural differences, etc., such as non-discrimination) are included in its policy on employee rights.	X				It is included in the Company's Human Rights Policy.	https://www.ttyatirimciiliskileri.com.tr/media/u4sbgcvi/human-rights-policy-20200529.pdf
C1.3. The measures taken for the minority rights/ equality of opportunity or the ones who are sensitive about certain economic, environmental, social factors (low income groups, women, etc.) along the supply chain have been disclosed.	X				Under the heading of ACCEPTING DIFFERENCES in the Human Rights Policy; "Türk Telekom values differences, sees this as a richness and strives to make its employees feel themselves as a part of the Company." Accordingly, it complies with legal obligations regarding the employment of disabled and disadvantaged people." In addition, important developments related to corporate social responsibility issues are included in the annual report.	https://www.ttyatirimciiliskileri.com.tr/media/u4sbgcvi/human-rights-policy-20200529.pdf
C1.4. The developments regarding preventive and corrective practices against discrimination, inequality, human rights violations, forced and child labour have been disclosed.	X				It is included in the Company's Human Rights Policy.	https://www.ttyatirimciiliskileri.com.tr/media/u4sbgcvi/human-rights-policy-20200529.pdf
C1.5. Investments in employees (education, development policies), compensation, fringe benefits, right to unionize, work/life balance solutions and talent management are included in the employee rights policy.	X				Investments in employees are included in the Human Resources Policy.	https://www.ttyatirimciiliskileri.com.tr/media/rpjnubnc/human-resources-policy.pdf
C1.5. The mechanism for employee complaints and resolution of disputes have been established and related solution processes have been determined.	X				The processes are explained in detail in the Company's Code of Ethics.	https://www.ttyatirimciiliskileri.com.tr/media/h3rjq0xg/code-of-ethics.pdf
C1.5. The activities carried out within the reporting period which related to ensure employee satisfaction have been disclosed.	X				Relevant information is provided in the 2024 Integrated Annual Report.	2024 Integrated Annual Report, Our Value Creation Model, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf
C1.6. The occupational health and safety policies have been established and disclosed.	X				There is an Integrated Management System Policy. It is published on the Company's Investor Relations website.	https://www.ttyatirimciiliskileri.com.tr/en-us/socially-responsible-investing/pages/integrated-management-system-policy

 Sustainability Principles Compliance Report

	Company Compliance Status				Explanation	Report Information on Publicly Disclosed Information (Page number, menu name on the website)
	Yes	Partial	No	Not Applicable		
C1.6. The measures taken for protecting health, preventing occupational accidents and related statistics have been disclosed.	X				Relevant information is provided in the 2024 Integrated Annual Report.	2024 Integrated Annual Report, Health and Safety, Social Performance Indicators, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf
C1.7. The personal data protection and data security policies have been established and disclosed.	X				It is given in the Information Security Policy.	https://www.ttyatirimciiliskileri.com.tr/media/w22j2jix/information-security-policy.pdf
C1.8. The ethics policy have been established and disclosed.	X				The Code of Ethics is shared with the public on the Investor Relations page.	https://www.ttyatirimciiliskileri.com.tr/media/h3rq0xg/code-of-ethics.pdf
C1.9. The studies related to social investment, social responsibility, financial inclusivity and access to finance have been explained.	X				It is disclosed in the Corporate Social Responsibility section of the Türk Telekom Investor Relations website and in the 2024 Integrated Annual Report.	2024 Integrated Annual Report, Contribution to Society and Social Impact, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf https://www.ttyatirimciiliskileri.com.tr/en-us/socially-responsible-investing/pages/corporate-social-responsibility
C1.10. The informative meetings and training programs related to ESG policies and practices have been organized for employees.	X				The training provided to our employees in 2024 is described in 2024 Integrated Annual Report.	2024 Integrated Annual Report, Social Performance Indicators, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf
C2. Stakeholders, International Standards and Initiatives						
C2.1. The customer satisfaction policy regarding the management and resolution of customer complaints has been prepared and disclosed.			X		Customer satisfaction policy preparations are in progress.	
C2.2. The information about the communication with stakeholders (which stakeholder, subject and frequency) have been disclosed.	X				It is given in the 2024 Integrated Annual Report.	2024 Integrated Annual Report, Stakeholder Relations, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf
C2.3. The international reporting standards that adopted in reporting have been explained.	X				It is given in the 2024 Integrated Annual Report.	2024 Integrated Annual Report, About the Report, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf
C2.4. The principles adopted regarding sustainability, the signatory or member international organizations, committees and principles have been disclosed.	X				It is given in the 2024 Integrated Annual Report.	2024 Integrated Annual Report , Memberships, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf
C2.5. The improvements have been made and studies have been carried out in order to be included in the Borsa Istanbul sustainability indices and/or international index providers.	X				It is given in the 2024 Integrated Annual Report.	2024 Integrated Annual Report, Our Sustainability Governance and Focus Areas which Shape the Future, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf
D. CORPORATE GOVERNANCE PRINCIPLES						
D1. The opinions of stakeholders have been sought in the determination of measures and strategies related to sustainability field.	X				Opinions of internal and external stakeholders were taken in determining the priority issues that will help draw the framework of the sustainability strategy.	2024 Integrated Annual Report , Material Topics, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf
D2. The social responsibility projects, awareness activities and trainings have been carried out to raise awareness about sustainability and its importance.	X				The studies carried out were shared with the public within the 2024 Integrated Annual Report and in the Corporate Social Responsibility section on the corporate website.	2024 Integrated Annual Report, Contribution to Society and Social Impact, https://www.ttyatirimciiliskileri.com.tr/documents/en/tm1er34/2024-integrated-annual-report_xdReulnE345_20250107.pdf https://www.ttyatirimciiliskileri.com.tr/en-us/socially-responsible-investing/pages/corporate-social-responsibility

GRI Content Index

GRI STANDARD	DISCLOSURE	SUBJECT HEADING	PAGE NUMBER, SOURCES AND/OR DIRECT ANSWERS
GRI 2: General Disclosures 2021	2-21 Annual total compensation ratio	Privacy restrictions: We have established our remuneration policies and shared them openly with our stakeholders through our website. However, our management values confidentiality regarding wage levels and rates. Therefore, this information cannot be disclosed at this time.	
	2-22 Statement on sustainable development strategy	Message from the Chairman, Message from the CEO, Our Sustainability Governance and Focus Areas	7-8, 9-10, 32-37
	2-23 Policy commitments	Human Rights and Protection of Employee Rights	94
	2-24 Embedding policy commitments	Business Ethics and Competitive Conduct	72-74
	2-25 Processes to remediate negative impacts	Business Ethics and Competitive Conduct	72-74
	2-26 Mechanisms for seeking advice and raising concerns	Business Ethics and Competitive Conduct	72-74
	2-27 Compliance with laws and regulations	Business Ethics and Competitive Conduct, Anti-Bribery and Anti-Corruption	72-74, 73-74
	2-28 Membership associations	Memberships	120
	2-29 Approach to stakeholder engagement	Stakeholder Relations	41-42
	2-30 Collective bargaining agreements	Human Rights Policy	120
Material Topics			
GRI 3: Material Topics 2021	3-1 Process to determine material topics	Our Material Topics	38-40
	3-2 List of material topics	Our Material Topics	38-40
Economic Impact			
GRI 3: Material Topics 2021	3-3 Management of material topics	Economic Impact	46
GRI 201: Economic Performance 2016	201-1 Direct economic value generated and distributed	Economic Impact, Our Group Companies and Their Achievements	46, 55-59
	201-2 Financial implications and other risks and opportunities due to climate change	Climate Change Action Plan	77-78
	201-3 Defined benefit plan obligations and other retirement plans	Human Rights and Protection of Employee Rights	94
GRI 202: Market Presence 2016	202-1 Ratios of standard entry level wage by gender compared to local minimum wage	Equality, Diversity, and Inclusion	95
GRI 203: Indirect Economic Impacts 2016	203-1 Infrastructure investments and services supported	Our Core Lines of Business and Strong Market Presence	46-50
	203-2 Significant indirect economic impacts	Accessible Communication and Digital Inclusion, Contribution to Society and Social Impact	105-108, 100-104
Supply Chain Sustainability			
GRI 3: Material Topics 2021	3-3 Management of material topics	Supply Chain Sustainability	66-67
GRI 308: Supplier Environmental Assessment 2016	308-1 New suppliers that were screened using environmental criteria	Supply Chain Sustainability	66-67
	308-2 Negative environmental impacts in the supply chain and actions taken	Supply Chain Sustainability	66-67
GRI 414: Supplier Social Assessment 2016	414-1 New suppliers that were screened using social criteria	Supply Chain Sustainability	66-67
	414-2 Negative social impacts in the supply chain and actions taken	Supply Chain Sustainability	66-67

GRI Content Index

GRI STANDARD	DISCLOSURE	SUBJECT HEADING	PAGE NUMBER, SOURCES AND/OR DIRECT ANSWERS
Business Ethics and Competitive Behavior			
GRI 3: Material Topics 2021	3-3 Management of material topics	Business Ethics and Competitive Conduct	72-74
GRI 205: Anti-corruption 2016	205-1 Operations assessed for risks related to corruption	Anti-Bribery and Anti-Corruption	73-74
	205-2 Communication and training about anti-corruption policies and procedures	Anti-Bribery and Anti-Corruption	73-74
Energy Management			
GRI 3: Material Topics 2021	3-3 Management of material topics	Energy Management	82-85
GRI 302: Energy 2016	302-1 Energy consumption within the organization	Environmental Performance Indicators	121
	302-4 Reduction of energy consumption	Energy Management	82-85
	302-5 Reductions in energy requirements of products and services	Energy Management	82-85
Combating Climate Change and Emission Management			
GRI 305: Emissions 2016	305-1 Direct (Scope 1) GHG emissions	Environmental Performance Indicators	121
	305-2 Energy indirect (Scope 2) GHG emissions	Environmental Performance Indicators	121
	305-3 Other indirect (Scope 3) GHG emissions	Environmental Performance Indicators	121
	305-4 GHG emissions intensity	Environmental Performance Indicators	121
	305-5 Reduction of GHG emissions	Environmental Performance Indicators	121
	305-6 Emissions of ozone-depleting substances (ODS)	Environmental Performance Indicators	121
	305-7 Nitrogen oxides (NOx), sulfur oxides (SOx), and other significant air emissions	Environmental Performance Indicators	121
Responsible Use and Management of Natural Resources			
GRI 3: Material Topics 2021	3-3 Management of material topics	Responsible Use and Management of Natural Resources	86-90
GRI 303: Water and Effluents 2018	303-1 Interactions with water as a shared resource	Water and Wastewater Management	86-87
	303-2 Management of water discharge-related impacts	Water and Wastewater Management	86-87
	303-4 Water discharge	Water and Wastewater Management	86-87
	303-5 Water consumption	Water and Wastewater Management	86-87
GRI 306: Waste 2020	306-1 Waste generation and significant waste-related impacts	Circular Economy and Waste Management	88-90
	306-2 Management of significant waste-related impacts	Circular Economy and Waste Management	88-90
	306-3 Waste generated	Circular Economy and Waste Management, Environmental Performance Indicators	88-90, 121
	306-4 Waste diverted from disposal	Circular Economy and Waste Management	88-90
	306-5 Waste directed to disposal	Circular Economy and Waste Management	88-90

GRI Content Index

GRI STANDARD	DISCLOSURE	SUBJECT HEADING	PAGE NUMBER, SOURCES AND/OR DIRECT ANSWERS
Human Rights: Equality, Diversity, and Inclusion			
GRI 3: Material Topics 2021	3-3 Management of material topics	Human Rights: Equality, Diversity, and Inclusion	94-95
GRI 401: Employment 2016	401-1 New employee hires and employee turnover	Social Performance Indicators	122-125
	401-2 Benefits provided to full-time employees that are not provided to temporary or part-time employees	Human Rights and Protection of Employee Rights	94
	401-3 Parental leave	Social Performance Indicators	122-125
GRI 405: Diversity and Equal Opportunity 2016	405-1 Diversity of governance bodies and employees	Equality, Diversity, and Inclusion, Diversity in the Board of Directors and the Management	95, 117
	405-2 Ratio of basic salary and remuneration of women to men	Equality, Diversity, and Inclusion	95
GRI 406: Non-discrimination 2016	406-1 Incidents of discrimination and corrective actions taken	Equality, Diversity, and Inclusion	95
GRI 407: Freedom of Association and Collective Bargaining 2016	407-1 Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk	Human Rights Policy	120
GRI 408: Child Labor 2016	408-1 Operations and suppliers at significant risk for incidents of child labor	Supply Chain Sustainability	66-67
GRI 409: Forced or Compulsory Labor 2016	409-1 Operations and suppliers at significant risk for incidents of forced or compulsory labor	Since there was no occurrence of forced labour, no related impact was observed.	
Health and Safety			
GRI 3: Material Topics 2021	3-3 Management of material topics	Health and Safety	98
GRI 403: Occupational Health and Safety 2018	403-1 Occupational health and safety management system	Health and Safety	98
	403-2 Hazard identification, risk assessment, and incident investigation	Health and Safety	98
	403-3 Occupational health services	Health and Safety	98
	403-4 Worker participation, consultation, and communication on occupational health and safety	Health and Safety	98
	403-5 Worker training on occupational health and safety	Health and Safety	98
	403-6 Promotion of worker health	Health and Safety	98
	403-7 Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	Health and Safety	98
	403-8 Workers covered by an occupational health and safety management system	Social Performance Indicators	122-125
	403-9 Work-related injuries	Social Performance Indicators	122-125
	403-10 Work-related ill health	Social Performance Indicators	122-125

GRI Content Index

GRI STANDARD	DISCLOSURE	SUBJECT HEADING	PAGE NUMBER, SOURCES AND/OR DIRECT ANSWERS
Human Resources Culture and Talent Development			
GRI 3: Material Topics 2021	3-3 Management of material topics	Human Resources, Culture, and Talent Development	96-97
GRI 404: Training and Education 2016	404-1 Average hours of training per year per employee	Social Performance Indicators	122-125
	404-2 Programs for upgrading employee skills and transition assistance programs	Human Resources, Culture, and Talent Development	96-97
	404-3 Percentage of employees receiving regular performance and career development reviews	Social Performance Indicators	122-125
Customer Satisfaction and Loyalty, Data Privacy and Cyber Security			
GRI 3: Material Topics 2021	3-3 Management of material topics	Customer Satisfaction and Loyalty, Data Privacy and Cybersecurity	110-111, 63-65
GRI 416: Customer Health and Safety 2016	416-2 Incidents of non-compliance concerning the health and safety impacts of products and services		There were no incidents of non-compliance during the reporting period.
GRI 418: Customer Privacy 2016	418-1 Substantiated complaints concerning breaches of customer privacy and losses of customer data	Customer Satisfaction and Loyalty, Data Privacy and Cybersecurity	110-111, 63-65
Accessible Communication and Digital Inclusion			
GRI 3: Material Topics 2021	3-3 Management of material topics	Accessible Communication and Digital Inclusion	105-108
Risk and Crisis Management			
GRI 3: Material Topics 2021	3-3 Management of material topics	Risk and Crisis Management	68-71
Contribution to Society and Social Impact			
GRI 3: Material Topics 2021	3-3 Management of material topics	Contribution to Society and Social Impact	100-104
Entrepreneurship, Digitalisation, and Innovation			
GRI 3: Material Topics 2021	3-3 Management of material topics	Entrepreneurship, Digitalisation, and Innovation	60-62

WEF Stakeholder Capitalism Index

Principle	Theme	Key Metrics and Explanations	Related Report Section – Subsection	Page Number
Principles of Governance	Governing Purpose	Goal Setting	Message from the CEO, Our Vision and Values	9–10, 19
	Quality of Governing Body	Governance Structure	Board of Directors and Senior Management, Committees	23–28, 29–30
		Remuneration	Our Remuneration Policies for the Board of Directors and Senior Executives, Policies	117, 120
		Strategic Performance	Our Sustainability Governance and Focus Areas	32–37
	Stakeholder Engagement	Material Topics Affecting Stakeholders	Material Topics, Stakeholder Relations	
	Stakeholder Engagement			38–40, 41–42
	Ethical Behavior	Anti-Corruption	Anti-Bribery and Anti-Corruption	73–74
	Ethical Behavior	Protected Ethics Advice and Reporting Mechanisms	Human Rights and Protection of Employee Rights, Business Ethics and Competitive Conduct, Anti-Bribery and Anti-Corruption	72–74, 94
	Risk and Opportunity Oversight	Integration of Risks and Opportunities into the Business Process	Effective Risk and Crisis Management	69
		Economic, Environmental and Social Aspects of Capital Management	Our Sustainability Governance and Focus Areas, Effective Risk and Crisis Management	32–37, 68–70
Planet	Climate Change	Greenhouse Gas Emissions	Environmental Performance Indicators	121
		Greenhouse Gas Emission Reduction Strategy	Emission Management	79–81
		Impact of Greenhouse Gas Emissions	Emission Management	79–81
	Fresh Water Availability	Water Consumption in Water Stressed Areas	Water and Wastewater Management	86
	Resource Availability	Resource Circularity	Responsible Use and Management of Natural Resources	86–87
People	Dignity and Equality	Diversity and Inclusion	Social Performance Indicators	
		Wage Equality	Equality, Diversity, and Inclusion	96
		Salary Level	Equality, Diversity, and Inclusion	96
		Freedom of Association and Collective Bargaining	Stakeholder Relations	41–42
		Risk of Cases of Child, Forced or Compulsory Labor	Türk Telekom operates in compliance with Turkish law. As such, there is no risk of child labour, forced labour, or compulsory labour within its operations.	
	Health and Wellbeing	Health and Safety	Social Performance Indicators	124
		Wellbeing	Health and Safety	98
	Skills for the Future	Trainings Provided	Social Performance Indicators Focus on Value for People	123–124
Prosperity	Wealth Creation and Employment	Absolute Number and Rate of Employment	Social Performance Indicators Focus on Value for People	93, 122
		Economic Contribution	Economic Impact	46–50
			Economic Performance Indicators	126
			Operational and Financial Performance	52–54
	Innovation in Better Products and Services	Total R&D expenses	Economic Performance Indicators	126
	Community and Social Vitality	Total Taxes Paid	Economic Performance Indicators	126

UNGC Table of Progress

Topic	UNGC Principles	Related Report Section - Subsection	Page Number
Human Rights	Principle 1: Businesses should support and respect the protection of internationally proclaimed human rights, and	Human Rights and Protection of Employee Rights	43, 94
	Principle 2: Make sure that they are not complicit in human rights abuses.	Business Ethics and Competitive Conduct Our Value Creation Model-Our Social Capital	43, 72-74
Labor	Principle 3: Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining,	Business Ethics and Competitive Conduct	72-74
	Principle 4: The elimination of all forms of forced and compulsory labor,	Business Ethics and Competitive Conduct	72-74
	Principle 5: The effective abolition of child labor, and	Supply Chain Sustainability	66-67
	Principle 6: The elimination of discrimination in respect of employment and occupation.	Focus on Value for People, Business Ethics and Competitive Conduct	72-74, 93
Environment	Principle 7: Businesses should support a precautionary approach to environmental challenges,	Supply Chain Sustainability Water and Wastewater Management Circular Economy and Waste Management	66-67, 86, 88-90
	Principle 8: Undertake initiatives to promote greater environmental responsibility, and	Supply Chain Sustainability Water and Wastewater Management, Water Stress and Management Circular Economy and Waste Management	66-67, 86-87, 88-90
	Principle 9: Encourage the development and diffusion of environmentally friendly technologies.	Our Value Creation Model-Our Natural Capital Water and Wastewater Management Circular Economy and Waste Management	43, 86-87, 88-90
Anti-Corruption	Principle 10: Businesses should work against corruption in all its forms, including extortion and bribery.	Anti-Bribery and Anti-Corruption	73-74

WEP's Table of Progress

Principles	Related Report Section - Subsection	Page Number
Principle 1: Establish high-level corporate leadership for gender equality	Message from the Chairman Equality, Diversity, and Inclusion	7-8, 95-97
Principle 2: Treat all women and men fairly at work – respect and support human rights and nondiscrimination	Equality, Diversity, and Inclusion Focus on Value for People Business Ethics and Competitive Conduct Employee Rights and Working Conditions	72-74, 93-97
Principle 3: Ensure the health, safety and well-being of all women and men workers	Equality, Diversity, and Inclusion Health and Safety	95, 98
Principle 4: Promote education, training and professional development for women	Human Resources, Culture, and Talent Development	96-97
Principle 5: Implement enterprise development, supply chain and marketing practices that empower women	Message from the Chairman Focus on Value for People	7-8, 93-97
Principle 6: Promote equality through community initiatives and advocacy	Accessible Communication and Digital Inclusion Corporate Social Responsibility Projects, Stakeholder Relations	41-42, 100-104, 105-108
Principle 7: Measure and publicly report on progress to achieve gender equality	Message from the Chairman Focus on Value for People	7-8, 93-97

Financial Statements



Statement of Responsibility

FINANCIAL TABLES APPROVED BY THE BOARD OF DIRECTORS STATEMENT OF RESPONSIBILITY AS PER ARTICLE 9 OF THE CAPITAL MARKETS BOARD COMMUNIQUÉ NO: II-14.1

RESOLUTION DATED: 10.03.2025

RESOLUTION NO: 15

We hereby state that:

1. We have reviewed the Consolidated Financial Tables of our Company for the accounting period ending on 31 December 2024.
2. According to information to which we have access as a part of our duties and responsibilities within the Company, the Consolidated Financial Tables do not contain any material inaccurate disclosures or any shortcomings which may prove to be misleading because of the date of disclosure.
3. According to information to which we have access as a part of our duties and responsibilities within the Company, the Consolidated Financial Tables, which have been prepared in accordance with the Capital Markets Board Communiqué No: II-14.1, faithfully reflect the assets, liabilities, financial standing and profits and losses of the Company.

Kind regards,

Yiğit Bulut
Audit Committee
Chairman

Selim Dursun
Audit Committee
Member

Enver İskurt
Audit Committee
Member

Ümit Önal
Board Member
General Manager
CEO

Kaan Aktan
Finance Assistant
General Manager

ANNUAL REPORT APPROVED BY THE BOARD OF DIRECTORS STATEMENT OF RESPONSIBILITY AS PER ARTICLE 9 OF THE CAPITAL MARKETS BOARD COMMUNIQUÉ NO: II-14.1

RESOLUTION DATED: 10.03.2025

RESOLUTION NO: 16

We hereby state that:

- a) We have reviewed the Board of Directors Annual Report for the January 1-December 31, 2023 which has been prepared in accordance with II.14.1. “Communiqué on Principles of Financial Reporting in Capital Markets” and have reviewed the “Corporate Governance Compliance Report” and the “Corporate Governance Information Form which have been prepared in accordance with the mandatory formats specified by the Capital Markets Board’ (CMB) decision no: 2/49 on 10. January 2019 as per II-17.1 “Communiqué on Corporate Governance”
- b) Based on our knowledge within the scope of our duties and responsibilities in the Company, the Annual Report including explanations within the compliance framework of sustainability principles do not contain any misleading statements with regards to important matters or do not contain any shortcomings any missing information that would be interpreted as misleading as of the date of disclosure.
- c) Based on our knowledge within the scope of our duties and responsibilities in the Company, the Annual Report faithfully reflects the development and performance of the business and the consolidated financial situation of the Company along with the risks and uncertainties that the Company is facing.
- d) Based on our knowledge within the scope of our duties and responsibilities in the Company, the “Corporate Governance Compliance Report” and the “Corporate Governance Information Form” faithfully reflect the information provided in such reports

Yiğit Bulut
Audit Committee
Chairman

Selim Dursun
Audit Committee
Member

Enver İskurt
Audit Committee
Member

Ümit Önal
Board Member
General Manager
CEO

Kaan Aktan
Finance Assistant
General Manager

Consolidated Financial Statements, Independent Auditor’s Report and Footnotes

Türk Telekomünikasyon Anonim Şirketi and Its Subsidiaries

31 December 2024
Consolidated Financial Statements
And Independent Auditor’s Report

10 March 2025

This report contains 9 pages of “Independent Auditor’s Report”
and 114 pages of financial statements and explanatory notes.

(Convenience translation of a report and financial statements originally issued in Turkish)

Türk Telekomünikasyon Anonim Şirketi and its Subsidiaries

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 31 DECEMBER 2024

(All amounts disclosed in the consolidated financial statements and notes have been rounded off to the nearest thousand currency units and are expressed in terms of purchasing power of Turkish Lira as of 31 December 2024 unless otherwise stated.)

		Current period	Prior period
		Audited	Audited
	Notes	31 December 2024	31 December 2023
Assets			
Total current assets		59.471.144	69.645.096
Cash and cash equivalents	4	7.532.247	19.622.532
Financial investments	14	10.538.921	11.302.376
Trade receivables			
- Trade receivables due from related parties	8	1.142.227	910.311
- Trade receivables due from unrelated parties	6	20.715.332	18.352.475
Receivables from finance sector activities			
- Receivables from finance sector activities due from unrelated parties		127.727	55.483
Other receivables			
- Other receivables due from related parties		41	-
- Other receivables due from unrelated parties	9	2.867.439	376.918
Contract assets			
- Contract assets from sale of goods and service contracts	6	7.606.069	5.142.479
Derivative financial assets			
- Derivative financial assets held for trading	15	131.338	634.604
- Derivative financial assets held for hedging	15	1.045.096	5.972.622
Inventories	10	2.746.982	1.911.188
Prepayments			
- Prepayments to unrelated parties	13	1.221.456	1.594.544
Current tax assets		160.742	253.002
Other current assets			
- Other current assets due from unrelated parties	12	2.973.356	2.854.391
Subtotal		58.808.973	68.982.925
Non-current assets classified as held for sale	17	662.171	662.171
Total non-current assets		210.785.754	211.490.516
Financial investments			
- Financial investments	14	401.643	252.539
Trade receivables			
- Trade receivables due from unrelated parties	6	60.952	351.598
Receivables from finance sector activities			
- Receivables from finance sector activities due from unrelated parties		130.052	-
Other receivables			
- Other receivables due from unrelated parties	9	151.001	113.378
Contract assets			
- Contract assets from sale of goods and service contracts	6	51.493	31.508
Right of use assets	7	8.850.798	8.060.930
Investment property	18	145.673	147.597
Property, plant and equipment			
- Land and premises	19	36.659.845	38.408.488
- Buildings	19	4.341.389	3.918.145
- Machinery and equipments	19	58.647.409	59.363.623
- Other property, plant and equipment	19	13.966.292	8.020.188
Intangible assets			
- Goodwill	16	702.525	702.525
- Rights regarding concession agreements	20	35.891.567	32.555.751
- Concession agreements assets	20	4.357.717	3.954.656
- Licences	20	13.027.948	16.836.209
- Other intangible assets	20	30.212.915	25.864.247
Prepayments			
- Prepayments to unrelated parties	13	151.940	207.712
Deferred tax asset	11	3.034.531	12.701.255
Other non-current assets			
- Other non-current assets due from unrelated parties		64	167
Total assets		270.256.898	281.135.612

The accompanying notes form an integral part of these consolidated financial statements.

(Convenience translation of a report and financial statements originally issued in Turkish)

Türk Telekomünikasyon Anonim Şirketi and its Subsidiaries

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 31 DECEMBER 2024

(All amounts disclosed in the consolidated financial statements and notes have been rounded off to the nearest thousand currency units and are expressed in terms of purchasing power of Turkish Lira as of 31 December 2024 unless otherwise stated.)

		Current period	Prior period
		Audited	Audited
	Notes	31 December 2024	31 December 2023
Liabilities			
Total current liabilities		64.595.416	81.682.276
Financial liabilities			
Financial liabilities from related parties			
- Bank loans	5,8	623.750	3.522.000
Financial liabilities from unrelated parties			
- Bank loans	5	11.058.243	11.774.363
- Lease liabilities	5	74.029	196.039
- Issued debt instruments	5	267.813	3.840.377
Current portion of long term financial liabilities			
Current portion of long term financial liabilities from unrelated parties			
- Bank loans	5	6.336.238	7.877.236
- Lease liabilities	5	1.518.776	1.073.191
- Issued debt instruments	5	6.743.199	19.908.562
Trade payables			
- Trade payables to related parties	8	120.806	301.405
- Trade payables to unrelated parties	6	21.801.884	20.054.627
Payables from finance sector activities			
- Receivables from finance sector activities due from unrelated parties		37.933	-
Employee benefit obligations	12	2.028.574	2.205.468
Other payables			
- Other payables to unrelated parties	9	5.764.134	4.668.307
Derivative financial liabilities			
- Derivative financial liabilities held for trading	15	668.101	169.535
- Derivative financial liabilities held for hedging	15	-	30
Contract liabilities			
- Contract liabilities from sale of goods and service contracts	13	3.553.215	3.049.776
Current tax liabilities	33	465.749	25.220
Current provisions			
- Current provisions for employee benefits	21	2.556.395	1.830.591
- Other current provisions	21	256.428	486.194
Other current liabilities			
- Other current liabilities to unrelated parties	12	720.149	699.355
Total non-current liabilities		59.569.909	57.543.135
Long term financial liabilities			
Long term financial liabilities from unrelated parties			
- Bank loans	5	23.784.680	25.208.259
- Lease liabilities	5	2.566.381	1.447.576
- Issued debt instruments	5	17.554.458	20.268.347
Other payables			
- Other payables to unrelated parties	9	159.629	138.491
Contract liabilities			
- Contract liabilities from sale of goods and service contracts	13	2.961.397	4.280.373
Non-current provisions			
- Non-current provisions for employee benefits	21	7.195.556	5.857.890
- Other non-current provisions	21	10.627	15.345
Deferred tax liabilities	11	5.337.181	326.854
Total liabilities		124.165.325	139.225.411

The accompanying notes form an integral part of these consolidated financial statements.

(Convenience translation of a report and financial statements originally issued in Turkish)

Türk Telekomünikasyon Anonim Şirketi and its Subsidiaries

CONSOLIDATED STATEMENT OF OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2024

(All amounts disclosed in the consolidated financial statements and notes have been rounded off to the nearest thousand currency units and are expressed in terms of purchasing power of Turkish Lira as of 31 December 2024 unless otherwise stated.)

	Notes	Current Period	Prior Period
		Audited	Audited
		1 January - 31 December 2024	1 January - 31 December 2023
Profit for the period		8.456.145	23.709.235
Other comprehensive income / (loss) :			
Other comprehensive income that will not be reclassified to profit or loss		(2.640.175)	1.541.802
Gain from revaluation of property, plant and equipments, net	19	(1.459.843)	4.821.243
Losses on remeasurements of defined benefit plans	21	(2.181.626)	(2.254.459)
Change in fair value of financial liability attributable to change in credit risk of liability		242.888	(257.492)
Tax effect of other comprehensive income items not to be reclassified to profit or loss			
- Tax effect of revaluation of property, plant and equipment		273.721	(1.384.081)
- Taxes relating to remeasurements of defined benefit plans		545.407	552.218
- Taxes relating to change in fair value of financial liability attributable to change in credit risk of liability		(60.722)	64.373
Other comprehensive income that will be reclassified to profit or loss		(1.634.598)	37.502
Exchange differences on translation		(1.706.459)	65.219
(Losses) on cash flow hedges		(1.803.632)	(269.466)
(Losses) on hedges of net investments in foreign operations		(772.443)	(3.115.590)
Gains on change in value of time value of options		2.671.889	3.348.103
Tax effect on other comprehensive income items to be reclassified to profit or loss			
- Taxes relating to cash flow hedges		450.908	67.366
- Taxes relating to gains on hedges of net investments in foreign operations		193.111	778.897
- Taxes relating to change in value of time value of options of other comprehensive (loss)		(667.972)	(837.027)
Other comprehensive income / (loss)		(4.274.773)	1.579.304
Total comprehensive income		4.181.372	25.288.539

The accompanying notes form an integral part of these consolidated financial statements.

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Türk Telekomünikasyon Anonim Şirketi and its Subsidiaries

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2024

(All amounts disclosed in the consolidated financial statements and notes have been rounded off to the nearest thousand currency units and are expressed in terms of purchasing power of Turkish Lira as of 31 December 2024 unless otherwise stated.)

	Other accumulated comprehensive income / (loss) that will not be reclassified in profit or loss						Other accumulated comprehensive income / (loss) that will be reclassified in profit or loss					Retained earnings / (losses)		
	Gains / (losses) on revaluation and remeasurement						Gains / (losses) on hedge							
						Gains / (losses) due to change in fair value of financial liability attributable to change in credit risk of liability								
	Issued capital	Inflation adjustments on capital	Repurchased shares (-)	Increases on revaluation of property, plant and equipment	remeasurements of defined benefit plans		Losses on hedges of net investment in foreign operations	Gains / (losses) on cash flow hedges	Change in value of time value of options	Exchange differences on translation	Restricted reserves appropriated from profits	Retained Earnings	Profit for the year	Total equity
Balance at 1 January 2023	3.500.000	73.368.951	-	4.938.157	(2.097.237)	233.232	(5.715.284)	5.154.659	(13.749.572)	4.588.448	3.925.483	32.519.945	9.975.949	116.642.731
Transfers	-	-	-	-	-	-	-	-	-	-	270.261	9.705.688	(9.975.949)	-
Total comprehensive income	-	-	-	3.437.162	(1.702.241)	(193.119)	(2.336.693)	(202.100)	2.511.076	65.219	-	-	23.709.235	25.288.539
Profit for the period	-	-	-	-	-	-	-	-	-	-	-	-	23.709.235	23.709.235
Other comprehensive income	-	-	-	3.437.162	(1.702.241)	(193.119)	(2.336.693)	(202.100)	2.511.076	65.219	-	-	-	1.579.304
Increase / (decrease) due to share repurchased transactions	-	-	(21.069)	-	-	-	-	-	-	-	21.069	(21.069)	-	(21.069)
Balance at 31 December 2023	3.500.000	73.368.951	(21.069)	8.375.319	(3.799.478)	40.113	(8.051.977)	4.952.559	(11.238.496)	4.653.667	4.216.813	42.204.564	23.709.235	141.910.201
Balance at 1 January 2024	3.500.000	73.368.951	(21.069)	8.375.319	(3.799.478)	40.113	(8.051.977)	4.952.559	(11.238.496)	4.653.667	4.216.813	42.204.564	23.709.235	141.910.201
Transfers	-	-	-	-	-	-	-	-	-	-	-	23.709.235	(23.709.235)	-
Total comprehensive income	-	-	-	(1.186.122)	(1.636.219)	182.166	(579.332)	(1.352.724)	2.003.917	(1.706.459)	--	--	8.456.145	4.181.372
Profit for the period	-	-	-	-	-	-	-	-	-	-	-	-	8.456.145	8.456.145
Other comprehensive income	-	-	-	(1.186.122)	(1.636.219)	182.166	(579.332)	(1.352.724)	2.003.917	(1.706.459)	-	-	-	(4.274.773)
Increase / (decrease) due to other changes (*)	-	-	-	-	-	(222.279)	-	(3.121.116)	9.017.167	-	-	(5.673.772)	-	-
Balance at 31 December 2024	3.500.000	73.368.951	(21.069)	7.189.197	(5.435.697)	-	(8.631.309)	478.719	(217.412)	2.947.208	4.216.813	60.240.027	8.456.145	146.091.573

(*) Differences between the transactions reflected in the profit or loss statement based on nominal amounts and the amounts carried in the funds and valued on the basis of purchasing power are transferred to previous years' profits or losses at the end of maturity.

The accompanying notes form an integral part of these consolidated financial statements.

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2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (CONTINUED)

2.2 Basis of consolidation (continued)

b) Business combinations

From 1 January 2010 the Group has applied revised TFRS 3 “Business Combinations” standard. The change in accounting policy has been applied prospectively and had no effect on business combinations completed during prior periods.

Business combinations are accounted for using the acquisition method as at the acquisition date, which is the date on which control is transferred to the Group. The cost of an acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value and the amount of any non-controlling interest in the acquirer.

The consideration transferred is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, the liabilities incurred by the Group to former owners of the entity and the equity interests issued by the Group. When the agreement with the seller includes a clause that the consideration transferred could be adjusted for future events, the acquisition-date fair value of this contingent consideration is included in the cost of the acquisition. All transaction costs incurred by the Group have been recognized in general administrative expenses.

For each business combination, the Group elects whether it measures the non-controlling interest in the acquirer either at fair value or at the proportionate share of the acquirer’s identifiable net assets.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquirer.

Acquisition method requires allocation of the acquisition cost to the assets acquired and liabilities assumed at their fair values on the date of acquisition.

Acquired assets and liabilities and contingent liabilities assumed according to TFRS 3 are recognized at fair values on the date of the acquisition. Acquired company is consolidated starting from the date of acquisition.

If the fair values of the acquired identifiable assets, liabilities and contingent liabilities or cost of the acquisition are based on provisional assessment as at the balance sheet date, the Group made provisional accounting.

c) Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealized income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. Unrealized gains arising from transactions with associates are eliminated against the investment to the extent of the Group’s interest in the investee. Unrealized losses are eliminated in the same way as unrealized gains, but only to the extent that there is no evidence of impairment.

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2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (CONTINUED)

2.2 Basis of consolidation (continued)

d) Foreign currency

i) Foreign currency transactions

Transactions in foreign currencies are translated to the functional currencies of the Group entities at the exchange rates ruling at the date of the transactions. Monetary assets and liabilities denominated in foreign currencies at reporting date are translated to the functional currency at the exchange rate ruling at the date. Foreign currency differences arising on translation of foreign currency transactions are recognized in the income statement, except for differences arising on qualifying cash flow hedges to the extent the hedge is effective, which are recognized in other comprehensive income.

Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined. Non-monetary items in a foreign currency that are measured based on historical cost are translated using the exchange rate at the date of the transaction.

ii) Foreign operations

The assets and liabilities of foreign operations, including goodwill and fair value adjustments arising on acquisition, are translated to reporting currency at exchange rates at the reporting date. The income and expenses of foreign operations are translated to reporting currency at average exchange rates in the related periods.

Foreign currency differences are recognized in other comprehensive income and presented in the foreign currency translation reserve in equity.

The Group entities use USD, EUR or TL, as functional currency since these currencies are used to a significant extent in, or have a significant impact on, the operations of the related Group entities and reflect the economic substances of the underlying events and circumstances relevant to these entities. All currencies other than the functional currency selected for measuring items in the financial statements are treated as foreign currencies.

Accordingly, transactions and balances not already measured in the functional currency have been remeasured to the related functional currencies. The Group uses TL as the reporting currency.

The foreign currency exchange rates as of the related periods are as follows:

	Average		Period end buying		Period end selling	
	31 December 2024	31 December 2023	31 December 2024	31 December 2023	31 December 2024	31 December 2023
EUR / TL	35,4777	25,6852	36,7362	32,5739	36,8091	32,6326
USD / TL	32,7826	23,7482	35,2803	29,4382	35,2868	29,4913

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2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (CONTINUED)

2.3 Significant accounting policies (continued)

a) Financial instruments (continued)

ii. Classification and subsequent measurement (continued)

Financial assets: Assessment whether contractual cash flows are solely payments of principal and interest

‘Principal’ is defined as the fair value of the financial asset on initial recognition. ‘Interest’ is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as a profit margin.

Financial assets: Assessment whether contractual cash flows are solely payments of principal and interest (continued)

In assessing whether the contractual cash flows are solely payments of principal and interest, the Group considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making this assessment, the Group considers:

- contingent events that would change the amount or timing of cash flows;
- terms that may adjust the contractual coupon rate, including variable rate features;
- prepayment and extension features; and
- terms that limit the Group’s claim to cash flows from specified assets (e.g. non-recourse features).

A prepayment feature is consistent with the solely payments of principal and interest criterion if the prepayment amount substantially represents unpaid amounts of principal and interest on the principal amount outstanding, which may include reasonable additional compensation for early termination of the contract. Additionally, for a financial asset acquired at a significant discount or premium to its contractual par amount, a feature that permits or requires prepayment at an amount that substantially represents the contractual par amount plus accrued (but unpaid) contractual interest (which may also include reasonable additional compensation for early termination) is treated as consistent with this criterion if the fair value of the prepayment feature is insignificant at initial recognition.

Trade receivables and other receivables meet solely payments of principal and interest test since principal is the present value of the expected cash flows. Those receivables are managed in line with the held to collect business model.

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2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (CONTINUED)

2.3 Significant accounting policies (continued)

a) Financial instruments (continued)

ii. Classification and subsequent measurement (continued)

Financial assets: Subsequent measurement and gains and losses

Financial assets at FVTPL	Financial assets at FVTPL are comprised of derivatives. These assets are subsequently measured at fair value. Net gains and losses, including any interest, are recognized in profit or loss.
Financial assets at amortized cost	Financial assets at amortized cost are comprised of cash and cash equivalents, trade receivables, other receivables and other assets. These assets are subsequently measured at amortized cost using the effective interest method. The amortized cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognized in profit or loss. Any gain or loss on de-recognition is recognized in profit or loss.
Equity investments at FVOCI	Equity investments at FVOCI include the Group’s 6,84% of share of Cetel. These assets are subsequently measured at fair value. Dividends are recognized as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognized in OCI and are never reclassified to profit or loss.

Cash and cash equivalents

Cash and cash equivalents include cash held in cash, deposits held in banks and other liquid investments with maturities of 3 months or less. Cash and cash equivalents used in the reporting of cash flows comprise cash and cash equivalents with a maturity of less than 3 months, excluding accrued interest income and blocked deposits. The Group calculates impairment by using the expected credit loss model in cases where cash and cash equivalents are not impaired for a certain reason. The expected credit loss calculation considers the past experiences of credit losses as well as the Group’s forecasts for the future.

Financial liabilities: Classification, subsequent measurement and gains and losses

Financial liabilities are classified as measured at amortized cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognized in profit or loss. The Group does not have any financial liabilities at FVTPL except for derivatives and issued debt instruments.

Other financial liabilities are subsequently measured at amortized cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognized in profit or loss. Any gain or loss on derecognition is also recognized in profit or loss.

Non-derivative financial liabilities

The Group initially recognized debt securities issued and subordinated liabilities on the date that they were originated. All other financial liabilities were recognized initially on the trade date, which was the date that the Group becomes a party to the contractual provisions of the instrument.

The Group classified non-derivative financial liabilities into the other financial liabilities category except for issued debt instruments. Such financial liabilities were recognized initially at fair value less any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities were measured at amortized cost using the effective interest method.

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2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (CONTINUED)

2.3 Significant accounting policies (continued)

c) Intangible assets (continued)

iii) Research and development (continued)

Impairment test is performed periodically in order to identify whether there is any impairment in the development stage. After initial recognition, development costs are recognized at cost less amortization and impairment. Amortization of the asset begins when development is complete and the asset is available for use. It is amortized over the period of expected future benefit. Periodic impairment tests are applied to the assets in order to foresee any probable impairment on the assets in the period that they are not ready for utilization yet.

iv) TV contents

Rights to feature contents such as films, TV shows etc. acquired under license agreements along with related obligations are recorded at the contract value when a license agreement is executed or the license period has begun. The amounts recognized are amortized on the licensing period or a per play basis over the licensing period. To the extent that it is determined that the content has no future programming usefulness and will no longer be exploited, the unamortized cost of the content is written off.

d) Investment properties

Investment properties, which are properties held to earn rent and/or for capital appreciation are measured initially at cost plus all direct transaction costs. The carrying amount includes the cost of replacing part of an existing investment property at the time that cost is incurred if the recognition criteria are met; and excludes the costs of day-to-day servicing of an investment property. The Group decided to measure investment property on a deemed cost basis in the first period of application of TAS 29, since detailed records of the acquisition date and costs of items of investment property were not available prior to 1 January 2000 and restated these deemed cost basis for the effects of inflation.

Investment properties are transferred from/to property, plant and equipment when their utilization purpose is changed. When investment properties are disposed, the difference between sales revenue and the carrying amount is charged to the consolidated income statement.

Market values of the investment properties at 1 January 2000 were determined by CMB licensed independent real-estate appraisers. Following initial recognition, investment properties are carried at costs less any accumulated amortization and any accumulated impairment losses.

Depreciation is charged to investment properties excluding land, over their estimated useful economic lives, using the straight-line method. The useful lives of buildings that are owned by the Group range between 15 - 50 years. The remaining useful life of the investment property is limited by the concession agreement, except for the exception of the concession agreement. When considering the Concession agreement the remaining useful lives of investment property is 25,2 years at the most.

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(All amounts disclosed in the consolidated financial statements and notes have been rounded off to the nearest thousand currency units and are expressed in terms of purchasing power of Turkish Lira as of 31 December 2024 unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (CONTINUED)

2.3 Significant accounting policies (continued)

e) Assets held for sale

The Group classifies a non-current asset as held for sale if its carrying amount will be recovered principally through a sale transaction rather than through continuing use. For this to be the case, the asset (or the group of assets held for sale) must be available for immediate sale in its present condition subject only to terms that are usual and customary for sales of such assets and its sale must be highly probable. For the sale to be highly probable management must be committed to a plan to sell the asset (or the group of assets held for sale) and an active program to set the buyers and complete the plan must have been initiated. Furthermore, the asset (or the group of assets held for sale) must be actively marketed for sale at a price that is reasonable in relation to its fair value. In addition, the sale should be expected to qualify for recognition as a completed sale within one year from the date of classification and actions required to complete the plan should indicate that it is unlikely that significant changes to the plan will be made or that the plan will be withdrawn.

In case the period to complete sale of assets is extended due to circumstances which are not under the control of the Group, the assets will continue to be classified as assets held for sale provided that the Group has still an active sales program.

The Group measures assets held for sale at the lower of its carrying amount and fair value less costs to sell. The Group does not depreciate a non-current asset when it is classified as held for sale and the gain or loss arising from the sale of the assets is classified at income / expense from investing activities accounts.

f) Leases

The Group has applied TFRS 16 using the modified retrospective approach and therefore the comparative information has not been restated and continues to be reported under TAS 17 and TFRS Interpretation 4.

g) Inventory

Inventories are recognized at the lower of cost and net realizable value. Costs comprise purchase cost and, where applicable and those overheads that have been incurred in bringing the inventories to their present location and condition. Cost is calculated using the weighted average method. Net realizable value is the less marketing, selling and other various expenses to be incurred in order to realize sale.

h) Impairment

Non-financial assets

Property, plant and equipment

At each balance sheet date, the Group assesses whether there is an indication that any of its PPE and intangible assets may be impaired. If such an indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss. Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money.

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5. FINANCIAL LIABILITIES (CONTINUED)

Issued debt instruments

	31 December 2024			31 December 2023		
	Weighted average nominal interest rate (%)	Original amount	TL equivalent	Weighted average nominal interest rate (%)	Original amount	TL equivalent
Short-term issued debt instruments:						
TL bills, bonds and notes issued	45,00	250.000	250.000	32,74	3.031.954	3.031.954
Interest accruals:						
TL bills, bonds and notes issued		17.813	17.813		808.423	808.423
The short-term portion of long-term issued debt instruments:						
USD issued debt instruments with fixed interest rates	6,88	186.655	6.585.242	4,88	452.373	19.227.008
Interest accruals of short-term portion of long-term issued debt instruments:						
USD issued debt instruments with fixed interest rates		4.447	157.957		16.036	681.554
Short-term issued debt instruments			7.011.012			23.748.939
Long-term issued debt instruments:						
USD issued debt instruments with fixed interest rates	7,38	497.571	17.554.458	6,88	476.874	20.268.347
Long-term issued debt instruments			17.554.458			20.268.347
Total issued debt instruments			24.565.470			44.017.286

The sales process of the bond issuances amounted to USD 500.000 with 6 years of maturity, and 6,875% coupon rate based on 7% reoffer yield was completed on 28 February 2019. The bonds are now quoted at Irish Stock Exchange. The part of the bond amounting to USD 17.500 was repurchased in 2022, the related amount was accounted for by deducting the amortized cost using the effective interest rate and the total bond amount.

On 22 May 2024, USD 300.000 of the bond in question was redeemed. Loss of TL 24.243 resulting from redemption was reflected in the profit and loss statement.

The sales process of the bond issuances amounted to USD 500.000 with 10 years of maturity, and 4,875% coupon rate based on 4,982% reoffer yield was completed on 19 June 2014. The bonds are now quoted at Irish Stock Exchange. The part of the bond amounting to USD 20.000 was repurchased in 2019, a portion of USD 5.000 was repurchased in 2022 and a portion of USD 17.500 was repurchased in 2023, the relevant amounts are accounted for by deducting the appropriate values and total bond managers.

On 31 April 2023, TL 1.808.500 was issued with a maturity of 380 days and priced at 32,5% annual simple interest incoming. Ak Yatırım Menkul Kıymetler A.Ş. mediated.

On 31 January 2023, TL 291.500 was issued with a maturity of 177 days and priced at 32% annual simple interest incoming. Ziraat Yatırım Menkul Değerler A.Ş. mediated.

On 20 May 2024, a bond of USD 500.000 with a maturity of 5 years and a coupon rate of 7,375% was issued and priced at a resale yield of 7,5%. The bond in question is listed on the Irish Stock Exchange.

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5. FINANCIAL LIABILITIES (CONTINUED)

Issued debt instruments (continued)

On 5 November 2024, a TL 250.000 sukuk was issued with a maturity of 93 days, priced at 45% annual simple interest yield. The issuance of the bond in question was carried out by Emlak Varlık Kiralama A.Ş. mediated.

The contractual maturities of issued long term bills, bonds and notes in equivalent of TL are as follows:

	31 December 2024			31 December 2023			
	Up to 3 months	4 year to 5 years	Total	Up to 3 months	3 months to 1 year	1 year to 2 years	Total
TL issued debt instruments with fixed interest rates	267.813	-	267.813	3.840.377	-	-	3.840.377
USD issued debt instruments with fixed interest rates	6.743.199	17.554.458	24.297.657	551.088	19.357.474	20.268.347	40.176.909
	7.011.012	17.554.458	24.565.470	4.391.465	19.357.474	20.268.347	44.017.286

Lease liabilities

As at 31 December 2024, obligation under leases detail are as follows:

	31 December 2024			31 December 2023		
	Currency	Interest rate type	Nominal interest rate	Carrying amount	Nominal interest rate	Carrying amount
Lease liabilities	TL	Fixed	%9,0–%50,0	3.954.026	%9,0–%21,5	2.297.038
Lease liabilities	EUR	Fixed	%2,5–%4,5	140.891	%3,3–%4,5	350.641
Lease liabilities	USD	Fixed	%7,8	54.221	%4,0	65.265
Lease liabilities	Other	Fixed	%3,3	10.048	%3,2	3.862
				4.159.186		2.716.806

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11. DEFERRED TAX ASSETS AND LIABILITIES (CONTINUED)

In the consolidated financial statements for the period ended 31 December 2024, the Group has accounted deferred tax assets amounting to TL 5.962.648 for the deductible losses. (31 December 2023: TL 7.588.989). The expiry dates of them are as follows:

	31 December 2024
2025	1.945
2026	538.609
2027	986.445
2028	2.037.807
2029	2.396.205
Unlimited	1.637
	5.962.648

As of 31 December 2024, the Group does not have financial losses for deferred tax assets are allocated.

12. OTHER CURRENT ASSETS, OTHER LIABILITIES AND EMPLOYEE BENEFIT OBLIGATIONS

Other current assets

	31 December 2024	31 December 2023
Intermediary services for collection ^(*)	1.714.747	1.765.719
Value Added Tax ("VAT") and Special Communication Tax ("SCT")	1.142.058	996.598
Advances given ^(**)	103.394	58.963
Other current assets	13.157	33.111
	2.973.356	2.854.391

^(*) Intermediary services for collections consist of advances given by the Group to its distributors.

^(**) Advances given mainly consists of advances given to suppliers.

Other current liabilities

	31 December 2024	31 December 2023
Other liabilities	720.149	699.355
	720.149	699.355

Employee benefit obligations

	31 December 2024	31 December 2023
Payables to personnel	507.867	486.687
Social security premiums payable	994.265	1.330.411
Employee's income tax payables	526.442	388.370
	2.028.574	2.205.468

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13. PREPAID EXPENSES AND DEFERRED REVENUES

Short-term prepaid expenses

	31 December 2024	31 December 2023
Other prepaid expenses ^(*)	1.157.850	1.553.289
Prepaid rent expenses	63.606	41.255
	1.221.456	1.594.544

^(*) Other short-term prepaid expenses consist of advances given for fixed asset purchases, prepaid insurance, prepaid maintenance, prepaid advertising and other prepaid expenses.

Long-term prepaid expenses

	31 December 2024	31 December 2023
Other prepaid expenses	148.321	205.476
Prepaid rent expenses	3.619	2.236
	151.940	207.712

Short-term contract liabilities

	31 December 2024	31 December 2023
Contract liabilities from sale of goods and service contracts ^(*)	3.553.215	3.049.776
	3.553.215	3.049.776

^(*) Short-term contract liabilities mainly consist of invoiced but unconsumed minutes, deferred monthly fixed fee revenues due to the allocation of total consideration in the contract to all products and services under TFRS 15 and TTINT's indefeasible right of use contracts.

Long-term contract liabilities

	31 December 2024	31 December 2023
Contract liabilities from sale of goods and service contracts ^(*)	2.961.397	4.280.373
	2.961.397	4.280.373

^(*) Long-term contract liabilities consist of advances received from customer and the remaining mainly consist of TTINT's indefeasible right of use contracts. As of 31 December 2024, Group is expected that 20% of the liabilities arising from long-term contract liabilities will be recognised as revenue in 2024 and 80% in the following years.

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22. PAID IN CAPITAL, RESERVES AND RETAINED EARNINGS (CONTINUED)

Other reserves

The amounts transferred directly to equity, instead of statement of profit or loss as of the reporting date are as follows:

	31 December 2024	31 December 2023
Gains on revaluation of property, plant and equipment	7.189.197	8.375.319
Currency translation differences	2.947.208	4.653.667
Cash flow hedge reserve	478.719	4.952.559
Gains due to change in fair value of financial liability attributable to change in credit risk of liability	-	40.113
Reserve for hedge of net investment in a foreign operation	(8.631.309)	(8.051.977)
Losses on change in value of time value of options	(217.412)	(11.238.496)
Losses on remeasurements of defined benefit plans	(5.435.697)	(3.799.478)
Repurchased shares (-)	(21.069)	(21.069)
	(3.690.363)	(5.089.362)

Reserves on hedges of net investment in foreign operations

The Company recognizes the differences arising on the translation of monetary items that are associated with the hedge of net investment in a foreign operation in other comprehensive income (Note 15).

Cash flow hedge reserve

The Group entered into interest rate swaps in order to hedge it position against changes in interest rates. Accordingly, effective fair value changes of these instruments are recognized directly in equity at cash flow hedge reserve (Note 15).

Earnings/losses per share

The calculation of the basic earnings/losses per share attributable to the ordinary equity holders of the Company is as follows:

	1 January - 31 December 2024	1 January - 31 December 2023
Weighted average number of ordinary shares outstanding during the year	349.950.000.000	350.000.000.000
Net profit/(loss) for the year attributable to equity holder of the Company	8.456.145	23.709.235
Basic earnings/(losses) per share (in full Kuruş)	2,4164	6,7741

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22. PAID IN CAPITAL, RESERVES AND RETAINED EARNINGS (CONTINUED)

Inflation adjustment effects of the following accounts under the Group's equity are as follows as of 31 December 2024, in accordance with TFRS and Tax Procedure Law financial statements:

	31 December 2024		
	Inflation Adjustments on Capital	Repurchased shares	Legal Reserves
To TAS/IFRS Financial Reports	73.368.951	(21.069)	4.216.813
To Tax Procedure Law	131.923.872	(16.696)	6.478.526
Differences	58.554.921	4.373	2.261.713

23. COMMITMENTS AND CONTINGENCIES

Guarantees received and given by the Group are summarized below:

		31 December 2024		31 December 2023	
		Original currency	TL	Original currency	TL
Guarantees received	USD	139.833	4.933.341	115.019	4.888.576
	TL	3.536.968	3.536.968	3.200.014	3.200.014
	EUR	31.079	1.141.715	27.476	1.292.190
	GBP	11	501	3	162
		9.612.525		9.380.942	
Guarantees given ^(*)	USD	196.600	6.936.117	197.824	8.408.006
	TL	2.272.446	2.272.446	2.415.146	2.415.146
	EUR	71.962	2.643.622	72.585	3.413.669
		11.852.185		14.236.821	

^(*) Guarantees given amounting to USD 151.500 (31 December 2023: USD 151.500) is related to the guarantee provided to the ICTA by TT Mobil with respect to the TT Mobil Concession Agreement, guarantees given amounting to EUR 12.840 (31 December 2023: EUR 12.840) is related with the guarantee provided for 3G license and guarantees given amounting to EUR 57.281 (31 December 2023: EUR 57.281) is related with the guarantee provided for 4.5G license. The Company's guarantee, pledge and mortgage (GPM) position as at 31 December 2024 and 31 December 2023 is as follows:

	31 December 2024	31 December 2023
A. GPMs given on behalf of the Company's legal personality	11.852.185	14.236.821
B. GPMs given in favour of subsidiaries included in full consolidation	3.132.252	2.871.718
C. GPMS given by the Company for the liabilities of 3rd parties in order to run ordinary course of business	61.355	1.046.114
Total	15.045.792	18.154.653

Based on law 128/1 of Turkish Code of Obligations, the Group has given guarantee to distributors amounting to TL 61.355 for the financial obligation that would arise during the purchase of devices that will be sold as commitment sales by the Group (31 December 2023: TL 1.046.114).

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23. COMMITMENTS AND CONTINGENCIES (CONTINUED)

Concession Agreement of the Establishment and Operation of IMT2000/UMTS Infrastructures and Provision of Services
(continued)

Coverage Area Obligations: (continued)

These are the areas which are to be covered by TT Mobil alone and this obligation shall not be fulfilled through roaming.

TT Mobil should maintain service quality in accordance with ICTA regulations, ETSI (European Telecommunications Standards Institute) standards and ITU (International Telecommunication Union) standards, decisions and recommendations given by ITU.

Upon request of the ICTA, yearly utmost two settling areas shall be covered with priority by TT Mobil.

If there is any delay in fulfilment of the coverage area obligations, except the force major conditions, an administrative fine shall be applied within the frame of Relevant Legislation. If there is any delay in fulfilment of the coverage area obligations for a period of more than two years, then the Agreement might be terminated by the ICTA.

The Investments for hardware and software being used in the electronic communications network

Except for the investments made in the lease of place, towers, piles, pipes, containers, channels, energy transfer lines and similar infrastructure plants; each year TT Mobil shall fulfil the following requirements for its investments related to electronic communications network (hardware, software etc.);

a) To procure at least 40% of such investments from vendor companies employing a R&D center established in Turkey and engaged in developing R&D projects in relation with the information and communication technologies provided at least 200 engineers functioning in such company in the first year after the signature of the Agreement, at least 300 engineers in the second year and at least 500 engineers for the third and subsequent years or from vendor companies employing a R&D center with at least 150 engineers functioning in the first year after the signature of the Agreement, at least 250 engineers in the second year and at least 350 engineers for the third and subsequent years however such company to employ also a Technical Assistance Centre with at least 50 engineers in the said first year, at least 100 engineers in the second year and at least 150 engineers in the third and subsequent years.

A vendor company may not establish the R&D center and Technical Assistance Centre together with another vendor company; but may establish with a company, organization or institution resident in Turkey. The vendor company shall have at least 50% share of such centers. Said organization or institution resident in Turkey shall not employ other R&D centers and Technical Assistance Centers that have been established together with other vendor companies functioning in information and communication technologies area.

The university associates may also be employed part time, as engineers to be employed by the vendor company. The number of the university associates may not exceed 5% of the total number of engineers stated above.

TT Mobil is obliged to perform its investments regarding the electronic communications network by auditing and determining whether vendor companies comply with the foregoing terms and conditions.

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23. COMMITMENTS AND CONTINGENCIES (CONTINUED)

Concession Agreement of the Establishment and Operation of IMT2000/UMTS Infrastructures and Provision of Services (continued)

The Investments for hardware and software being used in the electronic communications network (continued)

b) To procure at least 10% of such investments from the vendors in quality of Small and Medium Sized Entities and established in Turkey for the purpose of product and system development.

All the independent software and hardware units to be used in the network of TT Mobil shall have open interface connections with each other.

ICTA may perform audits regarding the execution of this obligation or may commission another organization or institution to perform such auditing when deems necessary. The costs to arise from such audits shall be paid by TT Mobil.

Should TT Mobil is understood to procure goods and services through methods against the foregoing terms and conditions, an administrative monetary penalty shall be applied to TT Mobil up to 1% of its turnover of the previous calendar year.

Should TT Mobil not perform the said obligations, a penalty as 40% of total amount of its investments in the network (hardware, software etc.), except for the investments for lease of place, towers, piles, pipes, containers, channels, energy transfer lines and similar infrastructure plants, shall be applied separately to TT Mobil for each year. This clause is valid for the first three years following the signature date of the Agreement. Annual periods start with the signing of the concession agreement.

Termination of the Agreement by ICTA:

The Authority might terminate the Agreement for the following reasons;

- A bankruptcy or bankrupt's certificate decision on TT Mobil given by the judicial authorities,
- TT Mobil not performing some of its contractual obligations and not correcting such breach in the given period,
- TT Mobil operating under the frequencies other than the ones allocated to itself by ICTA,
- Termination of TT Mobil Concession Agreement
- TT Mobil not performing national roaming obligation stated in the contract

In such circumstances, ICTA gives TT Mobil the opportunity to fulfil its obligations within 90 days after the written notice. In case TT Mobil cannot fulfil all the obligations within this period, the Agreement will be terminated by ICTA. The license fee or any other fee is not reimbursable in case of a termination of agreement. In the case of cancellation of agreement by ICTA, TT Mobil will alienate all data and documents which constitute system, software affecting the running of system (including tower, beam, blare, container, channel, energy transmission lines, antenna etc), stated and in the usage of TT Mobil to ICTA or to the entity ICTA enounces by making sure that there is no pledge, mortgage, levy and related legal blockages on them and they are free of cost and works free of problems.

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23. COMMITMENTS AND CONTINGENCIES (CONTINUED)

Concession Agreement of the Establishment and Operation of IMT2000/UMTS Infrastructures and Provision of Services (continued)

Termination of the Agreement by ICTA (continued):

The contract (“the TT Mobil Concession Agreement”) was rearranged after the Authorization Tender for IMT Services and Infrastructures made by ICTA on 26 August 2015.

TT Mobil has been authorized to provide IMT service and Limited Use Authorization Certificate on 27 October 2015.

According to the Authorization Certificate;

- i) TT Mobil shall provide emergency call services in line with the regulations of ICTA, free of charge bearing all costs and comply with the regulations of ICTA in relation to this matter.
- ii) TT Mobil shall keep at least 2 mobile base stations so as to be used for the provision of IMT services upon the Ministry’s request, in the case of disaster and emergency.
- iii) Within the first 5 years by the signature of the Agreement, TT Mobil shall obtain the approval of the ICTA for each assignment of TT Mobil shares in ratio exceeding 10% to persons and entities other than the current shareholders and subsidiaries of the current shareholders. Any type of share assignment leading a change in the control of TT Mobil shall be subject to the approval of the ICTA.
- iv) TT Mobil has granted a bank letter of guarantee amounting to EUR 57.300 which is 6% of the total fee, for to act as final guarantee. Should be understood that TT Mobil to not perform its contractual obligations; ICTA shall record and confiscate the final guarantee as income. In such confiscation of final guarantee as income is realized, TT Mobil shall grant new final guarantee within 30 days. Should the new final guarantee not granted within the said period, the Authorization might be terminated by ICTA.
- v) TT Mobil will pay an amount equal to 15% of the gross sales on a monthly basis to the Treasury, except for the default interest imposed on their subscribers for their late payments, indirect taxes, financial obligations such as charges and fees, and the accrual amounts accounted for reporting purposes.
- vi) TT Mobil shall pay the administrative fee at the rate and in the way determined by ICTA in accordance with the applicable law.

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23. COMMITMENTS AND CONTINGENCIES (CONTINUED)

Concession Agreement of the Establishment and Operation of IMT2000/UMTS Infrastructures and Provision of Services (continued)

Coverage Area Obligations:

Following the authorization, TT Mobil shall put at least

- 95% of Turkey’s population within 8 years
 - 90% of the population in each province and district within 8 years
 - 99% of highways, high speed and very high speed train routes and tunnels longer than 1 km within 3 years
 - 95% of divided highways within 6 years
 - 90% of conventional train routes within 10 years
- under coverage. Additionally, following the authorization, TT Mobil shall put at least
- 99% of highways, high speed and very high speed train routes and tunnels longer than 1 km added after the first year within 2 years of its entering into service
 - 95% of divided highways added after the fourth year within 2 years of its entering into service
 - 90% of conventional train routes added after the eight year within 2 years of its entering into service under coverage

Areas covered by TT Mobil pursuant to the IMT-2000/UMTS Concession Agreement shall be deemed to be also covered under this authorization on condition that the service quality criteria set forth in the respective article are satisfied. Additionally, areas covered by TT Mobil under this authorization for the purpose of provision of IMT services shall be deemed to be covered in the determination of the coverage obligation of IMT-2000/UMTS services.

Coverage obligation shall be fulfilled by TT Mobil on its own and not through national roaming. However, TT Mobil shall be entitled to share radio access network in the areas under the coverage obligation.

Maximum two settlements per year shall be primarily brought by TT Mobil under coverage upon ICTA’s request and under the service quality standards determined for such areas.

In the event that the fulfilment of coverage obligation is delayed for any reason other than force majeure events, administrative fine shall be applied pursuant to the applicable law. In the event that the fulfilment of the coverage obligation is delayed for more than two (2) years, the Authorization might be terminated by ICTA.

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34. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

Market risk (continued)

Foreign currency risk (continued)

The Group has transactional currency exposures mainly with respect to the financial liabilities and trade payables. Foreign currency denominated borrowings are stated in Note 5.

The following table demonstrates the sensitivity to a reasonably possible change in the USD and EUR exchange rate, with all other variables held constant, of the Group's net profit for the year (due to changes in the fair value of monetary assets and liabilities):

31 December 2024	Profit/Loss		Other comprehensive income	
	Appreciation of foreign currency	Depreciation of foreign currency	Appreciation of foreign currency	Depreciation of foreign currency
Appreciation of USD against TL by 10%:				
1- USD net asset/liability	(4.000.394)	4.000.394	-	-
2- Hedged portion of USD risk (-)	3.319.288	(3.140.604)	(27.837)	(160.771)
3- USD net effect (1+2)	(681.106)	859.790	(27.837)	(160.771)
Appreciation of EUR against TL by 10%:				
4- EUR net asset/liability	(2.504.276)	2.504.276	-	-
5- Hedged portion of EUR risk (-)	2.119.974	(1.957.086)	(6.653)	(183.235)
6- EUR net effect (4+5)	(384.302)	547.190	(6.653)	(183.235)
Appreciation of other foreign currencies against TL by 10%:				
7- Other foreign currency net asset/liability	5.067	(5.067)	-	-
8- Hedged portion of other foreign currency (-)	-	-	-	-
9- Other foreign currency net effect (7+8)	5.067	(5.067)	-	-
Total (3+6+9)	(1.060.341)	1.401.913	(34.490)	(344.006)

31 December 2023	Profit/Loss		Other comprehensive income	
	Appreciation of foreign currency	Depreciation of foreign currency	Appreciation of foreign currency	Depreciation of foreign currency
Appreciation of USD against TL by 10%:				
1- USD net asset/liability	(5.950.994)	5.950.994	-	-
2- Hedged portion of USD risk (-)	5.187.118	(5.217.902)	96.266	(99.298)
3- USD net effect (1+2)	(763.876)	733.092	96.266	(99.298)
Appreciation of EUR against TL by 10%:				
4- EUR net asset/liability	(2.024.398)	2.024.398	-	-
5- Hedged portion of EUR risk (-)	1.651.261	(1.648.208)	49.292	(20.004)
6- EUR net effect (4+5)	(373.137)	376.190	49.292	(20.004)
Appreciation of other foreign currencies against TL by 10%:				
7- Other foreign currency net asset/liability	1.363	(1.363)	-	-
8- Hedged portion of other foreign currency (-)	-	-	-	-
9- Other foreign currency net effect (7+8)	1.363	(1.363)	-	-
Total (3+6+9)	(1.135.650)	1.107.919	145.558	(119.302)

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34. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

Interest rate risk

The value of a financial instrument will fluctuate as a result of changes in market prices. The Group's interest rate risk is primarily attributable to its borrowings.

The interest-bearing financial liabilities have variable interest rates, whereas the interest bearing financial assets have a fixed interest rate and future cash flows associated with these financial instruments will not fluctuate in amount. The Group is subject to interest risk due to financial liabilities and finance lease obligations. Policy of the Group is to manage this risk through fixed and variable rates borrowings. In order to cover for these risks, the Group has entered into interest rate swaps (Note 15).

The interest rate risk table is presented below:

	31 December 2024	31 December 2023
Financial instruments with fixed interest rate		
Financial assets ^(*)	4.023.899	17.274.651
Financial liabilities	(36.247.463)	(57.024.515)
	(32.223.564)	(39.749.864)
Financial instruments with variable interest rate		
Financial liabilities	(30.120.917)	(35.374.631)
Effect of hedging	4.684.728	27.249.012
	(25.436.189)	(8.125.619)

(*) Financial assets consists of cash at banks - time deposit (Note 4).

If the base point of denominated interest rates for financial instruments with variable interest rate was higher 0,25%, with all other variables held constant, the Group's income before tax and minority interest would be lower by TL 11.961 (31 December 2023: TL 20.953) and interest rate was lower 0,25%, with all other variables held constant, the Group's income before tax and minority interest would be higher by TL 11.970 (31 December 2023: TL 21.049) as of 31 December 2024.

On the other side because of hedging, if the base point of interest rate higher/lower 0,25%, equity would have no effect (31 December 2023: would have no effect). If the base point of interest rate lower 0,25%, equity would have no effect (31 December 2023: would have no effect).

Explanation on the presentation of financial assets and liabilities at their fair values

The below table summarizes the carrying and fair values of financial asset and liabilities in the Group's consolidated financial statements.

Due to their short-term nature, the fair value of trade and other receivables represents their book value. The fair value of borrowings with fixed interests is obtained by calculating their discounted cash flows using the market interest rate effective at the reporting date. The fair value of foreign currency denominated borrowings with variable interests is obtained by discounting the projected cash flows using estimated market interest rates.

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